

COUNTY OF OXFORD

BY-LAW NO. 6697-2025

BEING a by-law to adopt the estimated expenditure for the year 2025.

WHEREAS Section 289 of the *Municipal Act, 2001*, directs County Council in each year to prepare and adopt estimates of all sums required during the year for the purposes of the County;

AND WHEREAS Section 401 of the *Municipal Act, 2001*, provides that a municipality may incur debt for municipal purposes, whether by borrowing money or in any other way, and may issue debentures and prescribed financial instruments and enter prescribed financial agreements for, or in relation to, the debt;

AND WHEREAS the Treasurer has calculated an updated limit for the County of Oxford using its most recent debt and financial obligation limit determined by the Ministry of Municipal Affairs in accordance with the provisions of *Ontario Regulation 403/02*, and has calculated the estimated annual amount payable by the County of Oxford in respect of the projects described in this by-law and has determined that such estimated annual amount payable does not exceed the Limit;

AND WHEREAS the total taxable assessment according to the 2025 Assessment Roll as returned, has been received.

THEREFORE THE COUNCIL OF THE COUNTY OF OXFORD ENACTS AS FOLLOWS:

1. That the Budget Summary, attached as Schedule "A", including a General Levy in the amount of \$89,791,661, be adopted.
2. That the General Levy be raised by all lower tier municipalities within the County of Oxford.
3. That the Budget Summary, attached as Schedule "B", including a Library Levy in the amount of \$5,746,456 be adopted.
4. That the Library Levy be raised by the following lower tier municipalities within the County of Oxford:
 - Township of Blandford-Blenheim;
 - Township of East Zorra-Tavistock;
 - Township of Norwich;
 - Township of South-West Oxford;
 - Township of Zorra;
 - Town of Ingersoll; and
 - Town of Tillsonburg.

5. That a Woodstock Police Services Court Security and Prisoner Transportation Grant Levy in the amount of \$123,430 be adopted.
6. That the Woodstock Police Services Court Security and Prisoner Transportation Grant Levy be raised by the following lower tier municipalities within the County of Oxford:
 - Township of Blandford-Blenheim;
 - Township of East Zorra-Tavistock;
 - Township of Norwich;
 - Township of South-West Oxford;
 - Township of Zorra;
 - Town of Ingersoll; and
 - Town of Tillsonburg.
7. That the Capital Plan, attached as Schedule "C", be undertaken and shall be financed in accordance with the plan.
8. That the following capital projects commencing in the 2025 Budget Year are hereby authorized and that the net cost of the capital projects shall include debenture financing, upon project completion, up to the following amounts:
 - Highland Patrol and 16 George Johnson Solar PV - \$296,000
 - Thornton Solar PV - \$2,005,000
 - Ingersoll Cast Iron Pipe Replacements - \$1,450,000
 - Woodstock North East Industrial Park Water and Wastewater Expansion - \$4,381,177
 - Hamilton Road Sanitary Extension - \$2,661,824
 - Tavistock Well 4 - \$1,556,261
9. That the following capital projects that commenced in a prior budget year and included debenture financing upon project completion, have updated cost estimates as the projects progressed resulting in revised debenture financing requirements, up to the amounts as listed below:
 - Athlone Solar PV - \$668,496
 - Thamesford WWTP Solar PV - \$480,054
 - Woodstock WWTP Biogas Utilization - \$3,071,562
 - 135 Carroll Solar PV - \$138,109
 - Drumbo WWTP Expansion - \$2,468,014
 - Mt Elgin WWTP Expansion Phase 3 and 4 - \$1,843,482
 - Lansdowne Sanitary Pumping Station – \$2,529,555
 - Thamesford WWTP Screening - \$3,875,265
 - Wallace Line Industrial Park - \$1,444,400

READ a first and second time this 8th day of January, 2025.

READ a third time and finally passed in this 8th day of January, 2025.

MARCUS RYAN, WARDEN

LINDSEY A. MANSBRIDGE, CLERK

**COUNTY OF OXFORD GENERAL LEVY INCLUDING WATER AND WASTEWATER
2025 BUDGET REPORT**

| | 2024 APPROVED BUDGET | 2025 APPROVED BUDGET | BUDGET VARIANCE | BUDGET % VARIANCE |
|-------------------------------|-------------------------------------|-------------------------------------|----------------------------|------------------------------|
| REVENUES | | | | |
| PROPERTY TAXATION | (2,409,000) | (2,387,900) | 21,100 | (0.9%) |
| GENERAL REVENUES | (149,546,847) | (183,632,714) | (34,085,867) | 22.8% |
| OTHER REVENUES | (7,167,821) | (7,377,825) | (210,004) | 2.9% |
| INTERDEPARTMENTAL RECOVERIES | (23,339,467) | (25,156,782) | (1,817,315) | 7.8% |
| CAPITAL REVENUES | (101,562,429) | (123,535,426) | (21,972,997) | 21.6% |
| TOTAL REVENUES | (284,025,564) | (342,090,647) | (58,065,083) | 20.4% |
| EXPENSES | | | | |
| SALARIES AND BENEFITS | 79,697,075 | 86,900,183 | 7,203,108 | 9.0% |
| OPERATING EXPENSES | 111,022,896 | 140,307,642 | 29,284,746 | 26.4% |
| DEBT REPAYMENT | 12,303,916 | 11,167,932 | (1,135,984) | (9.2%) |
| CAPITAL EXPENSES | 103,002,125 | 124,916,613 | 21,914,488 | 21.3% |
| RESERVE TRANSFERS | 38,731,502 | 45,030,599 | 6,299,097 | 16.3% |
| INTERDEPARTMENTAL CHARGES | 21,834,506 | 23,559,339 | 1,724,833 | 7.9% |
| TOTAL EXPENSES | 366,592,020 | 431,882,308 | 65,290,288 | 17.8% |
| TOTAL County of Oxford | 82,566,456 | 89,791,661 | 7,225,205 | 8.8% |

County of Oxford (General Levy including Water and Wastewater)
2025 BUDGET FOR PSAB

| | 2025 APPROVED BUDGET | PRINCIPAL DEBT REPAYMENT (1) | LOCAL AREA MUNICIPAL DEBT REPAYMENTS (2) | CAPITAL | DEBENTURE PROCEEDS | TRANSFERS TO/FROM SURPLUS (3) | AMORTIZATION (4) | 2025 PSAB BUDGET |
|------------------------------|----------------------------|------------------------------------|--|----------------------|-----------------------|-------------------------------------|---------------------|------------------------|
| REVENUES | | | | | | | | |
| PROPERTY TAXATION | (2,387,900) | - | - | - | - | - | - | (2,387,900) |
| GENERAL REVENUES | (183,632,714) | - | 6,249,289 | - | - | (5,780,709) | - | (183,164,134) |
| OTHER REVENUES | (7,377,825) | - | - | - | - | 4,836,452 | - | (2,541,373) |
| INTERDEPARTMENTAL RECOVERIES | (25,156,782) | - | - | - | - | - | - | (25,156,782) |
| CAPITAL REVENUES | (123,535,426) | - | - | - | 5,204,673 | 78,493,616 | - | (39,837,137) |
| TOTAL REVENUES | (342,090,647) | - | 6,249,289 | - | 5,204,673 | 77,549,359 | - | (253,087,326) |
| EXPENSES | | | | | | | | |
| SALARIES AND BENEFITS | 86,900,183 | - | - | - | - | - | - | 86,900,183 |
| OPERATING EXPENSES | 140,307,642 | - | - | - | - | - | - | 140,307,642 |
| DEBT REPAYMENT | 11,167,932 | (3,767,621) | (6,249,289) | - | - | - | - | 1,151,022 |
| CAPITAL EXPENSES | 124,916,613 | - | - | (136,960,005) | - | 12,043,392 | 22,411,324 | 22,411,324 |
| RESERVE TRANSFERS | 45,030,599 | - | - | - | - | (42,987,717) | - | 2,042,882 |
| INTERDEPARTMENTAL CHARGES | 23,559,339 | - | - | - | - | - | - | 23,559,339 |
| TOTAL EXPENSES | 431,882,308 | (3,767,621) | (6,249,289) | (136,960,005) | - | (30,944,325) | 22,411,324 | 276,372,392 |
| TOTAL | 89,791,661 | (3,767,621) | - | (136,960,005) | 5,204,673 | 46,605,034 | 22,411,324 | 23,285,066 |

1. Principal debt repayment for County debt
2. This represents the repayment of the local area municipalities debt
3. This represents the transfers to and from Reserves and Reserve Funds (excluding gas tax and development charge reserves)
4. Estimated based on 2023 actual amortization

**LIBRARY
2025 BUDGET REPORT**

| | 2024 APPROVED BUDGET | 2025 APPROVED BUDGET | BUDGET VARIANCE | BUDGET % VARIANCE |
|---------------------------|-------------------------------------|-------------------------------------|----------------------------|------------------------------|
| REVENUES | | | | |
| GENERAL REVENUES | (162,404) | (167,834) | (5,430) | 3.3% |
| OTHER REVENUES | (377,548) | (240,552) | 136,996 | (36.3%) |
| CAPITAL REVENUES | (325,000) | (329,900) | (4,900) | 1.5% |
| TOTAL REVENUES | (864,952) | (738,286) | 126,666 | (14.6%) |
| EXPENSES | | | | |
| SALARIES AND BENEFITS | 3,198,446 | 3,456,250 | 257,804 | 8.1% |
| OPERATING EXPENSES | 692,273 | 572,583 | (119,690) | (17.3%) |
| CAPITAL EXPENSES | 554,000 | 329,900 | (224,100) | (40.5%) |
| RESERVE TRANSFERS | 139,020 | 528,577 | 389,557 | 280.2% |
| INTERDEPARTMENTAL CHARGES | 1,504,955 | 1,597,432 | 92,477 | 6.1% |
| TOTAL EXPENSES | 6,088,694 | 6,484,742 | 396,048 | 6.5% |
| TOTAL LIBRARY | 5,223,742 | 5,746,456 | 522,714 | 10.0% |

**LIBRARY
2025 BUDGET FOR PSAB**

| | 2025 APPROVED BUDGET | PRINCIPAL DEBT REPAYMENT (1) | LOCAL AREA MUNICIPAL DEBT REPAYMENTS (2) | CAPITAL | DEBENTURE PROCEEDS | TRANSFERS TO/FROM SURPLUS (3) | AMORTIZATION (4) | 2025 PSAB BUDGET |
|---------------------------|----------------------------|------------------------------------|--|------------------|-----------------------|-------------------------------------|---------------------|------------------------|
| REVENUES | | | | | | | | |
| GENERAL REVENUES | (167,834) | - | - | - | - | - | - | (167,834) |
| OTHER REVENUES | (240,552) | - | - | - | - | - | - | (240,552) |
| CAPITAL REVENUES | (329,900) | - | - | - | - | 325,100 | - | (4,800) |
| TOTAL REVENUES | (738,286) | - | - | - | - | 325,100 | - | (413,186) |
| EXPENSES | | | | | | | | |
| SALARIES AND BENEFITS | 3,456,250 | - | - | - | - | - | - | 3,456,250 |
| OPERATING EXPENSES | 572,583 | - | - | (15,000) | - | - | - | 557,583 |
| CAPITAL | 329,900 | - | - | (329,900) | - | - | 421,750 | 421,750 |
| RESERVE TRANSFERS | 528,577 | - | - | - | - | (418,000) | - | 110,577 |
| INTERDEPARTMENTAL CHARGES | 1,597,432 | - | - | - | - | - | - | 1,597,432 |
| TOTAL EXPENSES | 6,484,742 | - | - | (344,900) | - | (418,000) | 421,750 | 6,143,592 |
| TOTAL LIBRARY | 5,746,456 | - | - | (344,900) | - | (92,900) | 421,750 | 5,730,406 |

1. Principal debt repayment for County debt
2. This represents the repayment of the local area municipalities debt
3. This represents the transfers to and from Reserves and Reserve Funds (excluding gas tax and development charge reserves)
4. Estimated based on 2023 actual amortization

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|-----------|--------|---------|-----------|---------------|
| CAO | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 113000 STRATEGIC COMM. & ENGAGEMENT | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| TOTAL GENERAL | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| TOTAL CAO | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| CAO | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| CORPORATE SERVICES | | | | | | | | | | | | |
| CORPORATE SERVICES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 120000 FINANCE | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| 120100 CAPITAL PLANNING | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| 123000 INFORMATION TECHNOLOGY | - | 337,100 | 337,100 | - | 337,100 | - | - | 337,100 | - | - | - | - |
| 124000 INFORMATION SERVICES | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| 900050 ASSET MGMT SYSTEMS ENHANCEMENT | 501,477 | - | 501,477 | - | 501,477 | - | 231,068 | 270,409 | - | - | - | - |
| TOTAL GENERAL | 501,477 | 343,100 | 844,577 | - | 844,577 | 6,000 | 231,068 | 607,509 | - | - | - | - |
| TOTAL CORPORATE SERVICES | 501,477 | 343,100 | 844,577 | - | 844,577 | 6,000 | 231,068 | 607,509 | - | - | - | - |
| TOTAL CORPORATE SERVICES | 501,477 | 343,100 | 844,577 | - | 844,577 | 6,000 | 231,068 | 607,509 | - | - | - | - |
| PUBLIC WORKS | | | | | | | | | | | | |
| ENGINEERING AND CONSTRUCTION | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 290000 CAPITAL ADMIN | - | 56,200 | 56,200 | - | 56,200 | 56,200 | - | - | - | - | - | - |
| 900031 INFRASTRUCTURE DESIGN GUIDELNS | 5,000 | - | 5,000 | - | 5,000 | - | 2,300 | 2,700 | - | - | - | - |
| TOTAL GENERAL | 5,000 | 56,200 | 61,200 | - | 61,200 | 56,200 | 2,300 | 2,700 | - | - | - | - |
| TOTAL ENGINEERING AND CONSTRUCTION | 5,000 | 56,200 | 61,200 | - | 61,200 | 56,200 | 2,300 | 2,700 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| GREEN INITIATIVES | | | | | | | | | | | | |
| 911006 GREEN INITIATIVES FACILITIES | - | 1,408,200 | 1,408,200 | - | 1,408,200 | - | - | 1,006,200 | - | 402,000 | - | - |
| 911012 EV CHARGERS | - | 80,000 | 80,000 | - | 80,000 | - | - | 80,000 | - | - | - | - |
| 911900 FACILITIES RENEWABLE ENERGY | - | 1,565,000 | 1,565,000 | (177,462) | 1,387,538 | - | - | 25,000 | 69,879 | 6,000 | 1,286,659 | - |
| TOTAL GREEN INITIATIVES | - | 3,053,200 | 3,053,200 | (177,462) | 2,875,738 | - | - | 1,111,200 | 69,879 | 408,000 | 1,286,659 | - |
| ADMINISTRATION BUILDINGS | | | | | | | | | | | | |
| 210000 FACILITIES ADMIN | - | 10,000 | 10,000 | - | 10,000 | - | - | 10,000 | - | - | - | - |
| 210010 ADMIN BUILDING (21 REEVE) | - | 66,000 | 66,000 | - | 66,000 | - | - | 66,000 | - | - | - | - |
| 210030 ARCHIVES (82 LIGHT) | - | 16,500 | 16,500 | - | 16,500 | - | - | 16,500 | - | - | - | - |
| 210040 POA (419 HUNTER) | - | 12,000 | 12,000 | - | 12,000 | - | - | 12,000 | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|-----------|--------|---------|-----------|---------------|
| 210070 93 GRAHAM | - | 59,400 | 59,400 | - | 59,400 | - | - | 59,400 | - | - | - | - |
| 210110 COIN TOWERS | - | 3,500 | 3,500 | - | 3,500 | - | - | 3,500 | - | - | - | - |
| 215000 410 BULLER | - | 58,000 | 58,000 | - | 58,000 | - | - | 58,000 | - | - | - | - |
| 911000 FACILITIES CONDITION ASSESSMT | - | 400,000 | 400,000 | - | 400,000 | - | - | 400,000 | - | - | - | - |
| 911020 ADMIN BLDG SPACE OPTIMIZATION | - | 700,000 | 700,000 | - | 700,000 | - | - | 700,000 | - | - | - | - |
| TOTAL ADMINISTRATION BUILDINGS | - | 1,325,400 | 1,325,400 | - | 1,325,400 | - | - | 1,325,400 | - | - | - | - |
| TOTAL FACILITIES | - | 4,378,600 | 4,378,600 | (177,462) | 4,201,138 | - | - | 2,436,600 | 69,879 | 408,000 | 1,286,659 | - |
| FLEET | | | | | | | | | | | | |
| FLEET | | | | | | | | | | | | |
| 220117 F - PICKUP | - | 89,000 | 89,000 | - | 89,000 | - | - | 89,000 | - | - | - | - |
| 220353 R - W - PICKUP | - | 79,000 | 79,000 | - | 79,000 | - | - | 79,000 | - | - | - | - |
| 220361 R - W - TANDEM | - | 456,900 | 456,900 | - | 456,900 | - | - | 456,900 | - | - | - | - |
| 220366 R - S - TANDEM | - | 456,900 | 456,900 | - | 456,900 | - | - | 456,900 | - | - | - | - |
| 220411 R - S - GRADER | - | 700,000 | 700,000 | - | 700,000 | - | - | 700,000 | - | - | - | - |
| 220415 R - S - FORK LIFT | - | 61,300 | 61,300 | - | 61,300 | - | - | 61,300 | - | - | - | - |
| 220524 WW - PICKUP | - | 89,000 | 89,000 | - | 89,000 | - | - | 89,000 | - | - | - | - |
| 220659 W - PICKUP | - | 77,500 | 77,500 | - | 77,500 | - | - | 77,500 | - | - | - | - |
| 220661 W - PICKUP | - | 77,500 | 77,500 | - | 77,500 | - | - | 77,500 | - | - | - | - |
| 220663 W - PICKUP | - | 89,000 | 89,000 | - | 89,000 | - | - | 89,000 | - | - | - | - |
| 220664 W CARGO VAN | - | 80,400 | 80,400 | - | 80,400 | - | - | 80,400 | - | - | - | - |
| 220733 L - LOADER | - | 43,000 | 43,000 | - | 43,000 | - | - | 43,000 | - | - | - | - |
| 220805 Admin - Pickup | - | 42,200 | 42,200 | - | 42,200 | - | - | 42,200 | - | - | - | - |
| TOTAL FLEET | - | 2,341,700 | 2,341,700 | - | 2,341,700 | - | - | 2,341,700 | - | - | - | - |
| TOTAL FLEET | - | 2,341,700 | 2,341,700 | - | 2,341,700 | - | - | 2,341,700 | - | - | - | - |
| TRANSPORTATION SERVICES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 230000 ROADS ADMIN | - | 17,500 | 17,500 | - | 17,500 | - | - | 17,500 | - | - | - | - |
| TOTAL GENERAL | - | 17,500 | 17,500 | - | 17,500 | - | - | 17,500 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 213000 DRUMBO YARD FAC | - | 22,500 | 22,500 | - | 22,500 | - | - | 22,500 | - | - | - | - |
| 213010 HIGHLAND YARD FAC | - | 6,500 | 6,500 | - | 6,500 | - | - | 6,500 | - | - | - | - |
| 213020 SPRINGFORD YARD FAC | - | 26,000 | 26,000 | - | 26,000 | - | - | 26,000 | - | - | - | - |
| 911300 ROADS FACILITIES GENERAL | - | 15,000 | 15,000 | - | 15,000 | - | - | 15,000 | - | - | - | - |
| 911303 SPRINGFORD YARD FACILITIES | - | 250,000 | 250,000 | - | 250,000 | - | - | 250,000 | - | - | - | - |
| 911304 WOODSTOCK YARD FACILITIES | - | 200,000 | 200,000 | - | 200,000 | - | - | 200,000 | - | - | - | - |
| TOTAL FACILITIES | - | 520,000 | 520,000 | - | 520,000 | - | - | 520,000 | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|------------------|-----------------------|-------------------|------------------|-------------------|----------|----------------|
| ROAD NETWORK | | | | | | | | | | | | |
| 930001 ROADS NEEDS STUDY | - | 150,000 | 150,000 | - | 150,000 | - | - | 150,000 | - | - | - | - |
| 930002 CR 2 | 90,000 | 50,000 | 140,000 | - | 140,000 | - | - | 116,165 | 23,835 | - | - | - |
| 930003 CR 3 | 450,000 | 1,350,000 | 1,800,000 | - | 1,800,000 | - | - | 1,033,800 | 766,200 | - | - | - |
| 930004 CR 4 | 180,000 | 150,000 | 330,000 | - | 330,000 | - | - | 77,154 | 252,846 | - | - | - |
| 930009 CR 9 | - | 3,700,000 | 3,700,000 | - | 3,700,000 | - | - | 2,125,121 | 1,574,879 | - | - | - |
| 930019 CR 19 | - | 650,000 | 650,000 | - | 650,000 | - | - | 539,330 | 110,670 | - | - | - |
| 930035 CR 35 | - | 2,500,000 | 2,500,000 | - | 2,500,000 | - | - | 1,908,344 | 425,656 | - | - | 166,000 |
| 930059 CR 59 | - | 1,215,000 | 1,215,000 | - | 1,215,000 | - | - | 1,095,816 | 119,184 | - | - | - |
| 930070 GUIDE RAILS | - | 585,000 | 585,000 | - | 585,000 | 275,000 | - | 310,000 | - | - | - | - |
| 930076 PEDESTRIAN CROSSINGS | - | 325,000 | 325,000 | - | 325,000 | 265,000 | - | - | 60,000 | - | - | - |
| 930077 INTERSECTION UPGRADES | - | 355,000 | 355,000 | - | 355,000 | - | - | 194,778 | 160,222 | - | - | - |
| 930078 INTERSECTION ILLUMINATION | - | 200,000 | 200,000 | - | 200,000 | 130,000 | - | - | 20,000 | - | - | 50,000 |
| 930079 CYCLING INFRASTRUCTURE | - | 675,000 | 675,000 | - | 675,000 | - | - | - | 287,323 | 387,677 | - | - |
| 930080 RETAINING WALLS | - | 1,025,000 | 1,025,000 | - | 1,025,000 | - | - | 1,025,000 | - | - | - | - |
| 930099 REHAB & RESURFACING | - | 7,025,000 | 7,025,000 | - | 7,025,000 | - | - | 1,130,000 | - | 5,795,000 | - | 100,000 |
| 930102 CRACK SEALING | - | 300,000 | 300,000 | - | 300,000 | - | - | 200,000 | - | - | - | 100,000 |
| 930119 CR 119 | - | 100,000 | 100,000 | - | 100,000 | - | - | 23,384 | 76,616 | - | - | - |
| 930150 URBANIZATION | - | 15,000 | 15,000 | - | 15,000 | - | - | 8,616 | 6,384 | - | - | - |
| 930300 TRAFFIC SIGNALS | - | 2,120,000 | 2,120,000 | - | 2,120,000 | 233,387 | - | 1,723,500 | 163,113 | - | - | - |
| 930301 TRAFFIC - TRAFFIC CALMING | - | 450,000 | 450,000 | - | 450,000 | 280,000 | - | - | 30,000 | - | - | 140,000 |
| TOTAL ROAD NETWORK | 720,000 | 22,940,000 | 23,660,000 | - | 23,660,000 | 1,183,387 | - | 11,661,008 | 4,076,928 | 6,182,677 | - | 556,000 |
| STORM NETWORK | | | | | | | | | | | | |
| 930115 DRAIN IMPROV | - | 200,000 | 200,000 | - | 200,000 | - | - | 200,000 | - | - | - | - |
| 930116 PRINCETON DRAIN | - | 700,000 | 700,000 | - | 700,000 | - | - | 700,000 | - | - | - | - |
| 930198 URBAN STORM SEWER | - | 2,695,000 | 2,695,000 | - | 2,695,000 | - | - | 554,769 | 994,231 | 1,146,000 | - | - |
| 930199 RURAL STORM SEWER | - | 3,910,000 | 3,910,000 | - | 3,910,000 | - | - | 1,130,515 | 389,485 | 2,390,000 | - | - |
| TOTAL STORM NETWORK | - | 7,505,000 | 7,505,000 | - | 7,505,000 | - | - | 2,585,284 | 1,383,716 | 3,536,000 | - | - |
| BRIDGES AND CULVERTS | | | | | | | | | | | | |
| 930200 BRIDGE REHAB | 964,000 | 8,240,000 | 9,204,000 | - | 9,204,000 | - | - | 5,686,000 | - | 3,518,000 | - | - |
| TOTAL BRIDGES AND CULVERTS | 964,000 | 8,240,000 | 9,204,000 | - | 9,204,000 | - | - | 5,686,000 | - | 3,518,000 | - | - |
| TOTAL TRANSPORTATION SERVICES | 1,684,000 | 39,222,500 | 40,906,500 | - | 40,906,500 | 1,183,387 | - | 20,469,792 | 5,460,644 | 13,236,677 | - | 556,000 |
| WASTE MANAGEMENT | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 280000 WASTE MGMT | 400,000 | 723,000 | 1,123,000 | - | 1,123,000 | 20,000 | - | 1,103,000 | - | - | - | - |
| 900032 LANDFILL GAS COLLECTION SYSTEM | 145,000 | 953,000 | 1,098,000 | - | 1,098,000 | - | - | 1,098,000 | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|--|--------------------------|---------------------------|---------------------|------------------------|-----------------------|-----------|-----------------------|------------|-----------|------------|-----------|---------------|
| 900033 LANDFILL COVER | - | 150,000 | 150,000 | - | 150,000 | - | - | 150,000 | - | - | - | - |
| 918700 LANDFILL SOUTH OPERATING ARE | - | 55,000 | 55,000 | - | 55,000 | - | - | 55,000 | - | - | - | - |
| TOTAL GENERAL | 545,000 | 1,881,000 | 2,426,000 | - | 2,426,000 | 20,000 | - | 2,406,000 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 218700 SALFORD LF BLDGS | - | 32,000 | 32,000 | - | 32,000 | - | - | 32,000 | - | - | - | - |
| 911800 SALFORD LANDFILL FACILITIES | - | 610,000 | 610,000 | - | 610,000 | - | - | 610,000 | - | - | - | - |
| TOTAL FACILITIES | - | 642,000 | 642,000 | - | 642,000 | - | - | 642,000 | - | - | - | - |
| TOTAL WASTE MANAGEMENT | 545,000 | 2,523,000 | 3,068,000 | - | 3,068,000 | 20,000 | - | 3,048,000 | - | - | - | - |
| TOTAL PUBLIC WORKS | 2,234,000 | 48,522,000 | 50,756,000 | (177,462) | 50,578,538 | 1,259,587 | 2,300 | 28,298,792 | 5,530,523 | 13,644,677 | 1,286,659 | 556,000 |
| WOODINGFORD LODGE | | | | | | | | | | | | |
| WOODINGFORD LODGE GENERAL | | | | | | | | | | | | |
| 391000 WFL - WOODSTOCK | - | 1,145,610 | 1,145,610 | - | 1,145,610 | 48,600 | - | 1,087,010 | - | - | - | 10,000 |
| 392000 WFL - INGERSOLL | - | 104,500 | 104,500 | - | 104,500 | - | - | 104,500 | - | - | - | - |
| 393000 WFL - TILLSONBURG | - | 1,053,300 | 1,053,300 | - | 1,053,300 | - | - | 1,053,300 | - | - | - | - |
| TOTAL GENERAL | - | 2,303,410 | 2,303,410 | - | 2,303,410 | 48,600 | - | 2,244,810 | - | - | - | 10,000 |
| TOTAL WOODINGFORD LODGE | - | 2,303,410 | 2,303,410 | - | 2,303,410 | 48,600 | - | 2,244,810 | - | - | - | 10,000 |
| TOTAL WOODINGFORD LODGE | - | 2,303,410 | 2,303,410 | - | 2,303,410 | 48,600 | - | 2,244,810 | - | - | - | 10,000 |
| HUMAN SERVICES | | | | | | | | | | | | |
| CHILD CARE GENERAL | | | | | | | | | | | | |
| 310500 CC CWELCC | - | 65,000 | 65,000 | - | 65,000 | - | - | - | - | 65,000 | - | - |
| TOTAL GENERAL | - | 65,000 | 65,000 | - | 65,000 | - | - | - | - | 65,000 | - | - |
| TOTAL CHILD CARE | - | 65,000 | 65,000 | - | 65,000 | - | - | - | - | 65,000 | - | - |
| HOUSING SOCIAL HOUSING FACILITIES | | | | | | | | | | | | |
| 360000 H.S.I. SHELTER | - | 35,000 | 35,000 | - | 35,000 | - | - | 35,000 | - | - | - | - |
| 360425 HSG - 16 GEORGE | - | 94,900 | 94,900 | - | 94,900 | - | - | 70,630 | - | 24,270 | - | - |
| 360435 HSG - 70 MARIA | - | 218,000 | 218,000 | - | 218,000 | - | - | 155,300 | - | 62,700 | - | - |
| 360440 HSG - 111 BROCK | - | 31,100 | 31,100 | - | 31,100 | - | - | 24,470 | - | 6,630 | - | - |
| 360451 HSG - 235 THAMES | - | 223,500 | 223,500 | - | 223,500 | - | - | 201,000 | - | 22,500 | - | - |
| 360452 HSG - 221 THAMES | - | 272,700 | 272,700 | - | 272,700 | - | - | 193,590 | - | 79,110 | - | - |
| 360453 HSG - 272 HARRIS | - | 34,500 | 34,500 | - | 34,500 | - | - | 34,500 | - | - | - | - |
| 360454 HSG - 178 EARL | - | 226,000 | 226,000 | - | 226,000 | - | - | 168,400 | - | 57,600 | - | - |
| 360455 HSG - 135 CARROLL | - | 306,000 | 306,000 | - | 306,000 | - | - | 243,900 | - | 62,100 | - | - |
| 360456 HSG - 329 TUNIS | - | 39,500 | 39,500 | - | 39,500 | - | - | 39,500 | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|--|--------------------------|---------------------------|---------------------|------------------------|-----------------------|---------------|-----------------------|------------------|----|----------------|------|---------------|
| 360461 HSG - 57 ROLPH | - | 114,300 | 114,300 | - | 114,300 | - | - | 82,710 | - | 31,590 | - | - |
| 360462 HSG - 174 LISGAR | - | 184,400 | 184,400 | - | 184,400 | - | - | 145,280 | - | 39,120 | - | - |
| 360463 HSG - 215 LISGAR | - | 196,900 | 196,900 | - | 196,900 | - | - | 140,530 | - | 56,370 | - | - |
| 360464 HSG - EARLE | - | 35,200 | 35,200 | - | 35,200 | - | - | 35,200 | - | - | - | - |
| 360472 HSG - 816 ALICE | - | 104,000 | 104,000 | - | 104,000 | - | - | 75,500 | - | 28,500 | - | - |
| 360475 HSG - 742 PAVEY | - | 169,000 | 169,000 | - | 169,000 | - | - | 169,000 | - | - | - | - |
| 360476 HSG - 82 FINKLE | - | 25,500 | 25,500 | - | 25,500 | - | - | 20,550 | - | 4,950 | - | - |
| 360477 HSG - 161 FYFE | - | 44,000 | 44,000 | - | 44,000 | - | - | 44,000 | - | - | - | - |
| 360478 HSG - 738 PARKINSON | - | 17,000 | 17,000 | - | 17,000 | - | - | 17,000 | - | - | - | - |
| 360479 HSG - 1132 CREE AVE | - | 35,500 | 35,500 | - | 35,500 | - | - | - | - | 35,500 | - | - |
| 360481 HSG - STAFFORD ST | - | 288,000 | 288,000 | - | 288,000 | - | - | - | - | 288,000 | - | - |
| 360484 HSG - RATHBOURNE AVE | - | 10,000 | 10,000 | - | 10,000 | - | - | - | - | 10,000 | - | - |
| 360486 HSG - 140 WINNIETT ST | - | 70,000 | 70,000 | - | 70,000 | - | - | - | - | 70,000 | - | - |
| 361000 AHP | - | 70,000 | 70,000 | - | 70,000 | - | - | 70,000 | - | - | - | - |
| 361060 AHP - 102 DEREHAM TILLSONBURG | - | 1,500,000 | 1,500,000 | - | 1,500,000 | - | - | 1,500,000 | - | - | - | - |
| TOTAL SOCIAL HOUSING FACILITIES | - | 4,345,000 | 4,345,000 | - | 4,345,000 | - | - | 3,466,060 | - | 878,940 | - | - |
| TOTAL HOUSING | - | 4,345,000 | 4,345,000 | - | 4,345,000 | - | - | 3,466,060 | - | 878,940 | - | - |
| TOTAL HUMAN SERVICES | - | 4,410,000 | 4,410,000 | - | 4,410,000 | - | - | 3,466,060 | - | 943,940 | - | - |
| PARAMEDIC SERVICES | | | | | | | | | | | | |
| PARAMEDIC SERVICES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 510000 PARAMEDIC SERVICES | 40,000 | 2,072,940 | 2,112,940 | - | 2,112,940 | 40,000 | - | 2,072,940 | - | - | - | - |
| TOTAL GENERAL | 40,000 | 2,072,940 | 2,112,940 | - | 2,112,940 | 40,000 | - | 2,072,940 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 915010 EMS MILL ST | - | 4,000 | 4,000 | - | 4,000 | - | - | 4,000 | - | - | - | - |
| 915020 EMS 208 BYSHAM | - | 72,100 | 72,100 | - | 72,100 | 2,500 | - | 69,600 | - | - | - | - |
| 915030 EMS 162 CARNEGIE ING | - | 82,100 | 82,100 | - | 82,100 | 2,500 | - | 79,600 | - | - | - | - |
| 915040 EMS 81 KING TBURG | - | 14,000 | 14,000 | - | 14,000 | 5,000 | - | 9,000 | - | - | - | - |
| 915050 EMS WILMOT DRUMBO | - | 74,000 | 74,000 | - | 74,000 | 5,000 | - | 69,000 | - | - | - | - |
| 915060 EMS CR8 EMBRO | - | 74,000 | 74,000 | - | 74,000 | 5,000 | - | 69,000 | - | - | - | - |
| 915070 EMS TIDEY NORWICH | - | 14,000 | 14,000 | - | 14,000 | 5,000 | - | 9,000 | - | - | - | - |
| TOTAL FACILITIES | - | 334,200 | 334,200 | - | 334,200 | 25,000 | - | 309,200 | - | - | - | - |
| TOTAL PARAMEDIC SERVICES | 40,000 | 2,407,140 | 2,447,140 | - | 2,447,140 | 65,000 | - | 2,382,140 | - | - | - | - |
| TOTAL PARAMEDIC SERVICES | 40,000 | 2,407,140 | 2,447,140 | - | 2,447,140 | 65,000 | - | 2,382,140 | - | - | - | - |
| LIBRARY | | | | | | | | | | | | |
| LIBRARY | | | | | | | | | | | | |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|-----------|--------|------|---------------|
| GENERAL | | | | | | | | | | | | |
| 600000 LIBRARY ADMINISTRATION | - | 287,800 | 287,800 | - | 287,800 | - | - | 287,800 | - | - | - | - |
| TOTAL GENERAL | - | 287,800 | 287,800 | - | 287,800 | - | - | 287,800 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 916040 OCL ING | - | 15,100 | 15,100 | - | 15,100 | - | - | 15,100 | - | - | - | - |
| 916060 Norwich Library | - | 15,000 | 15,000 | - | 15,000 | - | - | 15,000 | - | - | - | - |
| 916110 THAMESFORD LIBRARY | - | 12,000 | 12,000 | - | 12,000 | - | - | 7,200 | - | - | - | 4,800 |
| TOTAL FACILITIES | - | 42,100 | 42,100 | - | 42,100 | - | - | 37,300 | - | - | - | 4,800 |
| TOTAL LIBRARY | - | 329,900 | 329,900 | - | 329,900 | - | - | 325,100 | - | - | - | 4,800 |
| TOTAL LIBRARY | - | 329,900 | 329,900 | - | 329,900 | - | - | 325,100 | - | - | - | 4,800 |
| WATER & WASTEWATER | | | | | | | | | | | | |
| WATER & WASTEWATER GENERAL | | | | | | | | | | | | |
| GREEN INITIATIVES | | | | | | | | | | | | |
| 911007 GREEN INITIATIVES WATER | - | 70,500 | 70,500 | - | 70,500 | - | 70,500 | - | - | - | - | - |
| 911008 GREEN INITIATIVES WASTEWATER | - | 162,100 | 162,100 | - | 162,100 | - | 162,100 | - | - | - | - | - |
| TOTAL GREEN INITIATIVES | - | 232,600 | 232,600 | - | 232,600 | - | 232,600 | - | - | - | - | - |
| GENERAL | | | | | | | | | | | | |
| 250000 WW GENERAL | - | 53,500 | 53,500 | - | 53,500 | - | 53,500 | - | - | - | - | - |
| 260000 WATER GENERAL | - | 32,500 | 32,500 | - | 32,500 | - | 32,500 | - | - | - | - | - |
| 900016 SCADA MASTER PLAN | 266,978 | 2,707,000 | 2,973,978 | - | 2,973,978 | - | 2,831,652 | - | 142,326 | - | - | - |
| TOTAL GENERAL | 266,978 | 2,793,000 | 3,059,978 | - | 3,059,978 | - | 2,917,652 | - | 142,326 | - | - | - |
| TOTAL WATER & WASTEWATER GENERAL | 266,978 | 3,025,600 | 3,292,578 | - | 3,292,578 | - | 3,150,252 | - | 142,326 | - | - | - |
| WASTEWATER SYSTEMS | | | | | | | | | | | | |
| WOODSTOCK - WW | | | | | | | | | | | | |
| 250100 WW WDSK | - | 122,000 | 122,000 | - | 122,000 | - | 122,000 | - | - | - | - | - |
| 911279 WDSTK - WW FACILITIES - C | - | 12,000 | 12,000 | - | 12,000 | - | 12,000 | - | - | - | - | - |
| 911280 WDSTK - WW FACILITIES - T | - | 89,700 | 89,700 | - | 89,700 | - | 89,700 | - | - | - | - | - |
| 950150 WDSTK - NE INDUSTRIAL PARK | - | 6,036,000 | 6,036,000 | (2,342,760) | 3,693,240 | - | 1,818,418 | - | 1,874,822 | - | - | - |
| 950158 WDSTK - CITY PROJECTS | 126,000 | 1,404,000 | 1,530,000 | - | 1,530,000 | - | 1,530,000 | - | - | - | - | - |
| 950163 WDSTK - LANSLOWNE PS | 3,514,000 | 4,220,000 | 7,734,000 | (2,265,155) | 5,468,845 | - | 2,330,020 | - | 3,138,825 | - | - | - |
| 950164 WDSTK - LANSLOWNE SEWER EXT | 370,000 | 165,000 | 535,000 | - | 535,000 | - | 161,142 | - | 373,858 | - | - | - |
| 950170 WDSTK - TRUNK I&I REDUCTION | - | 115,000 | 115,000 | - | 115,000 | - | 74,821 | - | 40,179 | - | - | - |
| 950171 WDSTK - TRUNK SEWER UPGRADES | - | 2,047,000 | 2,047,000 | - | 2,047,000 | - | 2,047,000 | - | - | - | - | - |
| 950173 WDSTK - SAN REPL (59&FAIRWAY | 20,000 | 100,000 | 120,000 | - | 120,000 | - | 103,231 | - | 16,769 | - | - | - |
| 950174 WDSTK - LINEAR R/R CR PROJ | - | 670,000 | 670,000 | - | 670,000 | - | 670,000 | - | - | - | - | - |
| TOTAL WOODSTOCK - WW | 4,030,000 | 14,980,700 | 19,010,700 | (4,607,915) | 14,402,785 | - | 8,958,332 | - | 5,444,453 | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|-----------|--------|------|---------------|
| TILLSONBURG - WW | | | | | | | | | | | | |
| 250200 WW TBURG | - | 111,000 | 111,000 | - | 111,000 | - | 111,000 | - | - | - | - | - |
| 911281 TBURG - WW FACILITIES - T | - | 68,500 | 68,500 | - | 68,500 | - | 68,500 | - | - | - | - | - |
| 911292 TBURG - WW FACILITIES - C | - | 6,000 | 6,000 | - | 6,000 | - | 6,000 | - | - | - | - | - |
| 950200 TBURG - WWTP PHASE 1 UPGRADE | - | 600,000 | 600,000 | - | 600,000 | - | 431,400 | - | 168,600 | - | - | - |
| 950216 TBURG - CRANBERRY RD EXT | - | 1,159,000 | 1,159,000 | (25,920) | 1,133,080 | - | 2,145 | - | 1,130,935 | - | - | - |
| 950223 TBURG - GRAVITY INLET TRUNK | - | 217,000 | 217,000 | - | 217,000 | - | 108,500 | - | 108,500 | - | - | - |
| 950225 TBURG - STONEY CREEK SAN MAIN | - | 850,000 | 850,000 | - | 850,000 | - | 850,000 | - | - | - | - | - |
| 950226 TBURG - TOWN PROJECTS | - | 830,000 | 830,000 | - | 830,000 | - | 830,000 | - | - | - | - | - |
| 950250 TBURG - TRUNK I&I REDUCTION | - | 63,000 | 63,000 | - | 63,000 | - | 31,511 | - | 31,489 | - | - | - |
| TOTAL TILLSONBURG - WW | - | 3,904,500 | 3,904,500 | (25,920) | 3,878,580 | - | 2,439,056 | - | 1,439,524 | - | - | - |
| INGERSOLL - WW | | | | | | | | | | | | |
| 250300 WW INGERSOLL | - | 65,000 | 65,000 | - | 65,000 | - | 65,000 | - | - | - | - | - |
| 911282 ING - WW FACILITIES - T | - | 183,000 | 183,000 | - | 183,000 | - | 183,000 | - | - | - | - | - |
| 950330 ING - TOWN PROJECTS | - | 371,000 | 371,000 | - | 371,000 | - | 371,000 | - | - | - | - | - |
| 950336 ING - SW INDUSTRIAL PARK | 325,000 | 6,806,000 | 7,131,000 | (3,307,353) | 3,823,647 | - | 2,409,556 | - | 1,414,091 | - | - | - |
| TOTAL INGERSOLL - WW | 325,000 | 7,425,000 | 7,750,000 | (3,307,353) | 4,442,647 | - | 3,028,556 | - | 1,414,091 | - | - | - |
| NORWICH - WW | | | | | | | | | | | | |
| 250400 WW NORWICH | - | 48,000 | 48,000 | - | 48,000 | - | 48,000 | - | - | - | - | - |
| 911294 NOR - WW FACILITIES - C | - | 25,000 | 25,000 | - | 25,000 | - | 25,000 | - | - | - | - | - |
| 950409 NOR - BIOSOLIDS CLEAN-OUT | - | 40,000 | 40,000 | - | 40,000 | - | 40,000 | - | - | - | - | - |
| 950412 NOR-LAGOON EXPANSION | 50,000 | 25,000 | 75,000 | - | 75,000 | - | 27,531 | - | 47,469 | - | - | - |
| 950450 NOR - SANITARY REPLACEMENTS | - | 8,000 | 8,000 | - | 8,000 | - | 8,000 | - | - | - | - | - |
| TOTAL NORWICH - WW | 50,000 | 146,000 | 196,000 | - | 196,000 | - | 148,531 | - | 47,469 | - | - | - |
| TAVISTOCK - WW | | | | | | | | | | | | |
| 250500 WW TAVISTOCK | - | 85,000 | 85,000 | - | 85,000 | - | 85,000 | - | - | - | - | - |
| 911284 TAV - WW FACILITIES - T | - | 25,700 | 25,700 | - | 25,700 | - | 25,700 | - | - | - | - | - |
| 950504 TAV - WWTP EXPANSION/UPGRADE | 140,000 | 100,000 | 240,000 | - | 240,000 | - | 100,648 | - | 89,352 | - | - | 50,000 |
| 950513 TAV - WILLIAM SPS REHAB | 500,000 | 200,000 | 700,000 | - | 700,000 | - | 447,273 | - | 252,727 | - | - | - |
| 950550 TAV - SANITARY REPLACEMENTS | - | 708,000 | 708,000 | - | 708,000 | - | 708,000 | - | - | - | - | - |
| 950551 TAV - WILLIAM SEWER REPL & UPS | - | 100,000 | 100,000 | - | 100,000 | - | 54,317 | - | 45,683 | - | - | - |
| TOTAL TAVISTOCK - WW | 640,000 | 1,218,700 | 1,858,700 | - | 1,858,700 | - | 1,420,938 | - | 387,762 | - | - | 50,000 |
| PLATTSVILLE - WW | | | | | | | | | | | | |
| 250600 WW PLATTSVILLE | - | 79,000 | 79,000 | - | 79,000 | - | 79,000 | - | - | - | - | - |
| 911296 PLAT - WW FACILITIES - C | - | 4,000 | 4,000 | - | 4,000 | - | 4,000 | - | - | - | - | - |
| 950607 PLAT - BIOSOLIDS CLEAN-OUT | - | 1,100,000 | 1,100,000 | - | 1,100,000 | - | 1,100,000 | - | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|-------------------|----------|------------------|---------------|
| 950608 PLAT - BERM REPAIR | - | 200,000 | 200,000 | - | 200,000 | - | 200,000 | - | - | - | - | - |
| 950609 PLAT - WWTP OPERATION ENHANCE | - | 100,000 | 100,000 | - | 100,000 | - | 80,000 | - | 20,000 | - | - | - |
| TOTAL PLATTSVILLE - WW | - | 1,483,000 | 1,483,000 | - | 1,483,000 | - | 1,463,000 | - | 20,000 | - | - | - |
| THAMESFORD - WW | | | | | | | | | | | | |
| 250700 WW THAMESFORD | - | 20,000 | 20,000 | - | 20,000 | - | 20,000 | - | - | - | - | - |
| 950718 THAMES - WWTP UPGRADE | 780,000 | 5,200,000 | 5,980,000 | (2,278,103) | 3,701,897 | - | 2,989,980 | - | 711,917 | - | - | - |
| TOTAL THAMESFORD - WW | 780,000 | 5,220,000 | 6,000,000 | (2,278,103) | 3,721,897 | - | 3,009,980 | - | 711,917 | - | - | - |
| DRUMBO - WW | | | | | | | | | | | | |
| 250800 WW DRUMBO | - | 20,000 | 20,000 | - | 20,000 | - | 20,000 | - | - | - | - | - |
| 950810 DRUMBO - WWTP CAPACITY EXP | 390,000 | 160,000 | 550,000 | 2,343,330 | 2,893,330 | - | - | - | 425,316 | - | 2,468,014 | - |
| TOTAL DRUMBO - WW | 390,000 | 180,000 | 570,000 | 2,343,330 | 2,913,330 | - | 20,000 | - | 425,316 | - | 2,468,014 | - |
| MT ELGIN - WW | | | | | | | | | | | | |
| 250900 WW MT. ELGIN | - | 18,000 | 18,000 | - | 18,000 | - | 18,000 | - | - | - | - | - |
| 950905 MT ELGIN - WWTP CAPACITY EXP | 536,000 | 1,820,000 | 2,356,000 | (1,610,067) | 745,933 | - | 406,771 | - | 339,162 | - | - | - |
| 950906 MT ELGIN - SAN SEWER UPGRADES | 20,000 | - | 20,000 | - | 20,000 | - | 20,000 | - | - | - | - | - |
| TOTAL MT ELGIN - WW | 556,000 | 1,838,000 | 2,394,000 | (1,610,067) | 783,933 | - | 444,771 | - | 339,162 | - | - | - |
| INNERKIP - WW | | | | | | | | | | | | |
| 251100 WW INNERKIP | - | 5,000 | 5,000 | - | 5,000 | - | 5,000 | - | - | - | - | - |
| TOTAL INNERKIP - WW | - | 5,000 | 5,000 | - | 5,000 | - | 5,000 | - | - | - | - | - |
| TOTAL WASTEWATER SYSTEMS | 6,771,000 | 36,400,900 | 43,171,900 | (9,486,028) | 33,685,872 | - | 20,938,164 | - | 10,229,694 | - | 2,468,014 | 50,000 |
| WATER SYSTEMS | | | | | | | | | | | | |
| WOODSTOCK - W | | | | | | | | | | | | |
| 260100 WATER WOODSTOCK | - | 360,000 | 360,000 | - | 360,000 | - | 360,000 | - | - | - | - | - |
| 911261 WDSTK - WATER FAC - T | - | 109,000 | 109,000 | - | 109,000 | - | 109,000 | - | - | - | - | - |
| 911265 WDSTK - WATER FAC - D | - | 3,000 | 3,000 | - | 3,000 | - | 3,000 | - | - | - | - | - |
| 960134 WDSTK - SW WATERMAIN EXTENSION | - | 650,000 | 650,000 | - | 650,000 | - | 195,700 | - | 454,300 | - | - | - |
| 960135 WDSTK - NE INDUSTRIAL PARK | - | 3,399,000 | 3,399,000 | (2,375,767) | 1,023,233 | - | 1,023,233 | - | - | - | - | - |
| 960141 WDSTK - CITY PROJECTS | 135,000 | 4,696,000 | 4,831,000 | - | 4,831,000 | - | 4,831,000 | - | - | - | - | - |
| 960149 WDSTK - CITY PROJ OVERSIZING | 413,000 | - | 413,000 | - | 413,000 | - | 124,351 | - | 288,649 | - | - | - |
| 960153 WDSTCK - LINEAR R/R CR PROJ | - | 1,405,000 | 1,405,000 | - | 1,405,000 | - | 1,405,000 | - | - | - | - | - |
| 960154 WDSTK - BOWERHILL BPS | 3,750,000 | - | 3,750,000 | - | 3,750,000 | - | 1,391,053 | - | 2,358,947 | - | - | - |
| 960159 WDSTK - THORNTON FEEDERMN REPL | - | 100,000 | 100,000 | - | 100,000 | - | 100,000 | - | - | - | - | - |
| 960166 WDSTK - FEEDERMAIN RELINING | - | 250,000 | 250,000 | - | 250,000 | - | 162,624 | - | 87,376 | - | - | - |
| TOTAL WOODSTOCK - W | 4,298,000 | 10,972,000 | 15,270,000 | (2,375,767) | 12,894,233 | - | 9,704,961 | - | 3,189,272 | - | - | - |
| TILLSONBURG - W | | | | | | | | | | | | |
| 260200 WATER TILLSONBURG | - | 450,000 | 450,000 | - | 450,000 | - | 450,000 | - | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|-------------------|------------------|------------------|---------------|
| 911262 TBURG - WATER FACILITIES - T | - | 29,200 | 29,200 | - | 29,200 | - | 29,200 | - | - | - | - | - |
| 960200 TBURG - WELL 7A | 175,000 | 1,600,000 | 1,775,000 | - | 1,775,000 | - | 383,410 | - | 95,840 | 1,295,750 | - | - |
| 960202 TBURG - WELL 6A | - | 150,000 | 150,000 | - | 150,000 | - | 15,000 | - | 135,000 | - | - | - |
| 960204 TBURG - WELL 11 | - | 642,000 | 642,000 | - | 642,000 | - | 513,600 | - | 128,400 | - | - | - |
| 960213 TBURG - CRANBERRY RD EXT | - | 837,000 | 837,000 | (4,135) | 832,865 | - | 2,317 | - | 830,548 | - | - | - |
| 960220 TBURG - NORTH ST PUMPHOUSE | 400,000 | - | 400,000 | - | 400,000 | - | 320,000 | - | 80,000 | - | - | - |
| 960245 TBURG - WATERMAIN LOOPING | 68,000 | 437,000 | 505,000 | - | 505,000 | - | 101,004 | - | 403,996 | - | - | - |
| 960249 TBURG - TOWN PROJ OVERSIZING | - | 44,000 | 44,000 | - | 44,000 | - | 4,400 | - | 39,600 | - | - | - |
| 960251 TBURG - VICTORIA WOOD WM | - | 797,000 | 797,000 | - | 797,000 | - | - | - | 797,000 | - | - | - |
| 960252 TBURG - VIENNA RD WM | - | 400,000 | 400,000 | - | 400,000 | - | - | - | 400,000 | - | - | - |
| TOTAL TILLSONBURG - W | 643,000 | 5,386,200 | 6,029,200 | (4,135) | 6,025,065 | - | 1,818,931 | - | 2,910,384 | 1,295,750 | - | - |
| INGERSOLL - W | | | | | | | | | | | | |
| 260300 WATER INGERSOLL | - | 217,000 | 217,000 | - | 217,000 | - | 217,000 | - | - | - | - | - |
| 911272 WATER INGERSOLL FACILITIES - T | - | 305,000 | 305,000 | - | 305,000 | - | 305,000 | - | - | - | - | - |
| 960303 ING - SOUTH THAMES WATERMAIN | 23,000 | 667,000 | 690,000 | - | 690,000 | - | 268,383 | - | 421,617 | - | - | - |
| 960310 ING - WELL 11 UPGRADE | - | 800,000 | 800,000 | - | 800,000 | - | 691,381 | - | 108,619 | - | - | - |
| 960325 ING - TOWN PROJECTS | - | 1,002,000 | 1,002,000 | - | 1,002,000 | - | 1,002,000 | - | - | - | - | - |
| 960335 ING - CAST IRON PIPE REPLACE | - | 1,750,000 | 1,750,000 | - | 1,750,000 | - | 300,000 | - | - | - | 1,450,000 | - |
| 960338 ING - WALLACE LN IND PARK | 190,000 | - | 190,000 | - | 190,000 | - | 61,015 | - | 128,985 | - | - | - |
| TOTAL INGERSOLL - W | 213,000 | 4,741,000 | 4,954,000 | - | 4,954,000 | - | 2,844,779 | - | 659,221 | - | 1,450,000 | - |
| TOWNSHIPS - W | | | | | | | | | | | | |
| 260400 WATER TOWNSHIPS | - | 677,000 | 677,000 | - | 677,000 | - | 677,000 | - | - | - | - | - |
| 911264 WATER TOWNSHIP FACILITIES - T | - | 60,200 | 60,200 | - | 60,200 | - | 60,200 | - | - | - | - | - |
| 960400 TOWNSHIP DISTRIB REPLACEMENT | - | 194,000 | 194,000 | - | 194,000 | - | 194,000 | - | - | - | - | - |
| 960417 TWN - GRDWATER MONITOR WELL | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - | - | - | - | - |
| 960420 DRUMBO - NEW WELL SUPPLY | - | 300,000 | 300,000 | - | 300,000 | - | 266,045 | - | 33,955 | - | - | - |
| 960421 DRUMBO - WELL 1 & 2A | - | 150,000 | 150,000 | - | 150,000 | - | 133,000 | - | 17,000 | - | - | - |
| 960422 TWSP - WATER QUALITY IMP | - | 100,000 | 100,000 | - | 100,000 | - | 100,000 | - | - | - | - | - |
| 960424 THAMES - WM TRUNK EXTENSION | - | 40,000 | 40,000 | - | 40,000 | - | - | - | 40,000 | - | - | - |
| 960430 TREATABILITY STUDY | - | 200,000 | 200,000 | - | 200,000 | - | 200,000 | - | - | - | - | - |
| 960437 TAV - WELL 4 | - | 1,298,000 | 1,298,000 | - | 1,298,000 | - | 713,605 | - | 584,395 | - | - | - |
| 960441 NOR-TOWER PAINT/REPAIR | - | 10,000 | 10,000 | - | 10,000 | - | 10,000 | - | - | - | - | - |
| 960461 PLATT - TOWER PAINT/REPAIR | - | 400,000 | 400,000 | - | 400,000 | - | 400,000 | - | - | - | - | - |
| TOTAL TOWNSHIPS - W | - | 3,479,200 | 3,479,200 | - | 3,479,200 | - | 2,803,850 | - | 675,350 | - | - | - |
| TOTAL WATER SYSTEMS | 5,154,000 | 24,578,400 | 29,732,400 | (2,379,902) | 27,352,498 | - | 17,172,521 | - | 7,434,227 | 1,295,750 | 1,450,000 | - |
| TOTAL WATER & WASTEWATER | 12,191,978 | 64,004,900 | 76,196,878 | (11,865,930) | 64,330,948 | - | 41,260,937 | - | 17,806,247 | 1,295,750 | 3,918,014 | 50,000 |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2025 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2025 REQUESTED BUDGET (3) | 2025 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2025 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---|--------------------------|---------------------------|---------------------|------------------------|-----------------------|------------------|-----------------------|-------------------|-------------------|-------------------|------------------|----------------|
| TOTAL County of Oxford - Capital | 14,967,455 | 122,322,450 | 137,289,905 | (12,043,392) | 125,246,513 | 1,381,187 | 41,494,305 | 37,324,411 | 23,336,770 | 15,884,367 | 5,204,673 | 620,800 |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
 2. Carry Forward Budget: Prior year's approved budget not spent.
 3. New Requested Budget: Additional or new project budget requested.