

Draft 2026 Budget System Reports

Woodstock Water

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	5,167,145	5,212,670	45,525	0.9%
Flat Rate	13,395	15,330	1,935	14.4%
Fixed Rate	5,144,646	5,144,716	70	0.0%
Consumption Increase	-	94,700	94,700	1.8%
Fixed Rate Increase	-	533,629	533,629	10.4%
	10,325,186	11,001,045	675,859	6.5%
Expenditure Forecast				
General Expenses	1,382,202	1,660,058	277,856	20.1%
Billing and Collection	509,460	533,700	24,240	4.8%
Distribution/Collection	2,750,121	2,885,114	134,993	4.9%
Treatment	1,721,925	1,803,823	81,898	4.8%
Past Debt Repayment	164,756	156,185	(8,571)	(5.2%)
Operating Surplus/(Deficit)	-	-	-	-
	6,528,464	7,038,880	510,416	7.8%
Capital Renewable Contribution				
Capital Reserve Contributions	3,796,722	3,962,165	165,443	4.4%
Interest Revenue	767,941	454,300	(313,641)	(40.8%)
	4,564,663	4,416,465	(148,198)	(3.2%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	4,625,000	4,795,625		
Capital Renewable Contribution Shortfall/(Surplus)	60,337	379,160		
Target %	98.7%	92.1%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(20,477,710)		
10-Year New Debt Requirements**		(6,423,000)		
		(26,900,710)		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Woodstock Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	6,067,902	6,145,476	77,574	1.3%
Flat Rate	12,200	13,918	1,718	14.1%
Fixed Rate	2,548,604	2,546,185	(2,419)	(0.1%)
Consumption Increase	-	99,088	99,088	1.6%
Fixed Rate Increase	-	542,391	542,391	21.3%
	8,628,706	9,347,058	718,352	8.3%
Expenditure Forecast				
General Expenses	1,060,816	1,198,300	137,484	13.0%
Billing and Collection	505,260	529,100	23,840	4.7%
Distribution/Collection	1,633,309	1,667,500	34,191	2.1%
Treatment	2,761,130	2,952,084	190,954	6.9%
Past Debt Repayment	419,230	389,628	(29,602)	(7.1%)
Operating Surplus/(Deficit)	-	-	-	-
	6,379,745	6,736,612	356,867	5.6%
Capital Renewable Contribution				
Capital Reserve Contributions	2,248,961	2,610,446	361,485	16.1%
Interest Revenue	289,298	164,200	(125,098)	(43.2%)
	2,538,259	2,774,646	236,387	9.3%
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	3,716,000	3,858,900		
Capital Renewable Contribution Shortfall/(Surplus)	1,177,741	1,084,254		
Target %	68.3%	71.9%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(12,040,170)		
10-Year New Debt Requirements**		(9,452,796)		
		(21,492,966)		

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Tillsonburg Water

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	2,002,973	2,032,935	29,962	1.5%
Flat Rate	2,481	2,695	214	8.6%
Fixed Rate	2,969,565	3,052,489	82,924	2.8%
Consumption Increase	-	36,923	36,923	1.8%
Fixed Rate Increase	-	263,536	263,536	8.6%
	4,975,019	5,388,578	413,559	8.3%
Expenditure Forecast				
General Expenses	646,918	780,771	133,853	20.7%
Billing and Collection	221,755	228,450	6,695	3.0%
Distribution/Collection	1,579,325	1,615,976	36,651	2.3%
Treatment	821,041	899,043	78,002	9.5%
Past Debt Repayment	(41,557)	(41,557)	-	-
Operating Surplus/(Deficit)	-	-	-	-
	3,227,482	3,482,683	255,201	7.9%
Capital Renewable Contribution				
Capital Reserve Contributions	1,747,537	1,905,895	158,358	9.1%
Interest Revenue	217,395	184,900	(32,495)	(14.9%)
	1,964,932	2,090,795	125,863	6.4%
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	2,087,000	2,243,175		
Capital Renewable Contribution Shortfall/(Surplus)	122,068	152,380		
Target %	94.2%	93.2%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		7,399,905		
10-Year New Debt Requirements**		-		
		7,399,905		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Tillsonburg Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	2,263,095	2,299,337	36,242	1.6%
Flat Rate	13,857	16,078	2,221	16.0%
Fixed Rate	2,215,502	2,269,702	54,200	2.4%
Consumption Increase	-	37,012	37,012	1.6%
Fixed Rate Increase	-	(297,567)	(297,567)	(13.1%)
	4,492,454	4,324,562	(167,892)	(3.7%)
Expenditure Forecast				
General Expenses	467,916	453,110	(14,806)	(3.2%)
Billing and Collection	220,055	227,250	7,195	3.3%
Distribution/Collection	962,589	929,505	(33,084)	(3.4%)
Treatment	1,238,906	1,361,509	122,603	9.9%
Past Debt Repayment	(10,941)	33,018	43,959	(401.8%)
Operating Surplus/(Deficit)	-	-	-	-
	2,878,525	3,004,392	125,867	4.4%
Capital Renewable Contribution				
Capital Reserve Contributions	1,613,929	1,320,170	(293,759)	(18.2%)
Interest Revenue	439,812	308,500	(131,312)	(29.9%)
	2,053,741	1,628,670	(425,071)	(20.7%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	1,433,000	1,468,825		
Capital Renewable Contribution Shortfall/(Surplus)	(620,741)	(159,845)		
Target %	143.3%	110.9%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(264,313)		
10-Year New Debt Requirements**		-		
		(264,313)		

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Ingersoll Water

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	1,321,455	1,375,687	54,232	4.1%
Flat Rate	3,697	4,002	305	8.2%
Fixed Rate	2,392,905	2,407,773	14,868	0.6%
Consumption Increase	-	25,372	25,372	1.8%
Fixed Rate Increase	-	405,252	405,252	16.8%
	3,718,057	4,218,086	500,029	13.4%
Expenditure Forecast				
General Expenses	431,051	514,917	83,866	19.5%
Billing and Collection	144,840	161,240	16,400	11.3%
Distribution/Collection	966,715	1,009,572	42,857	4.4%
Treatment	874,547	827,250	(47,297)	(5.4%)
Past Debt Repayment	(22,102)	129,779	151,881	(687.2%)
Operating Surplus/(Deficit)	-	-	-	-
	2,395,051	2,642,758	247,707	10.3%
Capital Renewable Contribution				
Capital Reserve Contributions	1,323,006	1,575,328	252,322	19.1%
Interest Revenue	37,033	57,500	20,467	55.3%
	1,360,039	1,632,828	272,789	20.1%
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	1,593,000	1,632,825		
Capital Renewable Contribution Shortfall/(Surplus)	232,961	(3)		
Target %	85.4%	100.0%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(3,421,413)		
10-Year New Debt Requirements**		(7,779,000)		
		(11,200,413)		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Ingersoll Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	1,615,044	1,687,614	72,570	4.5%
Flat Rate	9,372	9,522	150	1.6%
Fixed Rate	2,578,408	2,725,494	147,086	5.7%
Consumption Increase	-	27,002	27,002	1.6%
Fixed Rate Increase	-	(632,075)	(632,075)	(23.2%)
	4,202,824	3,817,557	(385,267)	(9.2%)
Expenditure Forecast				
General Expenses	335,341	347,565	12,224	3.6%
Billing and Collection	139,830	155,170	15,340	11.0%
Distribution/Collection	489,138	513,093	23,955	4.9%
Treatment	1,031,047	1,116,511	85,464	8.3%
Past Debt Repayment	338,758	314,559	(24,199)	(7.1%)
Operating Surplus/(Deficit)	-	-	-	-
	2,334,114	2,446,898	112,784	4.8%
Capital Renewable Contribution				
Capital Reserve Contributions	1,868,710	1,370,659	(498,051)	(26.7%)
Interest Revenue	386,230	287,400	(98,830)	(25.6%)
	2,254,940	1,658,059	(596,881)	(26.5%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	1,409,000	1,444,225		
Capital Renewable Contribution Shortfall/(Surplus)	(845,940)	(213,834)		
Target %	160.0%	114.8%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(7,653,241)		
10-Year New Debt Requirements**		(2,837,334)		
		(10,490,575)		

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Township Water

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	2,095,430	1,867,716	(227,714)	(10.9%)
Flat Rate	51,873	55,836	3,963	7.6%
Fixed Rate	3,157,164	3,075,509	(81,655)	(2.6%)
Consumption Increase	-	35,197	35,197	1.9%
Fixed Rate Increase	-	227,075	227,075	7.4%
	5,304,467	5,261,333	(43,134)	(0.8%)
Expenditure Forecast				
General Expenses	671,048	924,882	253,834	37.8%
Billing and Collection	252,330	265,220	12,890	5.1%
Distribution/Collection	1,556,989	1,467,042	(89,947)	(5.8%)
Treatment	1,411,439	1,684,066	272,627	19.3%
Past Debt Repayment	-	-	-	-
Operating Surplus/(Deficit)	-	-	-	-
	3,891,806	4,341,210	449,404	11.5%
Capital Renewable Contribution				
Capital Reserve Contributions	1,412,661	920,123	(492,538)	(34.9%)
Interest Revenue	370,243	211,200	(159,043)	(43.0%)
	1,782,904	1,131,323	(651,581)	(36.5%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	3,440,000	3,526,000		
Capital Renewable Contribution Shortfall/(Surplus)	1,657,096	2,394,677		
Target %	51.8%	32.1%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(11,566,725)		
10-Year New Debt Requirements**		(3,210,000)		
		(14,776,725)		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Norwich Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	344,328	350,706	6,378	1.9%
Flat Rate	1,965	2,021	56	2.8%
Fixed Rate	650,898	659,254	8,356	1.3%
Consumption Increase	-	5,688	5,688	1.6%
Fixed Rate Increase	-	(26,984)	(26,984)	(4.1%)
	997,191	990,685	(6,506)	(0.7%)
Expenditure Forecast				
General Expenses	83,811	132,900	49,089	58.6%
Billing and Collection	37,980	39,360	1,380	3.6%
Distribution/Collection	207,327	234,478	27,151	13.1%
Treatment	228,319	222,837	(5,482)	(2.4%)
Past Debt Repayment	(285)	(29,554)	(29,269)	10,269.8%
Operating Surplus/(Deficit)	-	-	-	-
	557,152	600,021	42,869	7.7%
Capital Renewable Contribution				
Capital Reserve Contributions	440,039	390,664	(49,375)	(11.2%)
Interest Revenue	161,710	87,900	(73,810)	(45.6%)
	601,749	478,564	(123,185)	(20.5%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	346,000	354,650		
Capital Renewable Contribution Shortfall/(Surplus)	(255,749)	(123,914)		
Target %	173.9%	134.9%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(2,954,656)		
10-Year New Debt Requirements**		(5,600,000)		
		(8,554,656)		

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Tavistock Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	973,369	579,073	(394,296)	(40.5%)
Flat Rate	3,008	3,045	37	1.2%
Fixed Rate	937,597	865,238	(72,359)	(7.7%)
Consumption Increase	-	9,249	9,249	1.6%
Fixed Rate Increase	-	39,518	39,518	4.6%
	1,913,974	1,496,123	(417,851)	(21.8%)
Expenditure Forecast				
General Expenses	147,819	86,446	(61,373)	(41.5%)
Billing and Collection	33,060	33,460	400	1.2%
Distribution/Collection	202,965	225,173	22,208	10.9%
Treatment	(564,477)	187,388	751,865	(133.2%)
Past Debt Repayment	615,167	607,207	(7,960)	(1.3%)
Operating Surplus/(Deficit)	-	-	-	-
	434,534	1,139,674	705,140	162.3%
Capital Renewable Contribution				
Capital Reserve Contributions	1,479,440	356,449	(1,122,991)	(75.9%)
Interest Revenue	313,734	164,500	(149,234)	(47.6%)
	1,793,174	520,949	(1,272,225)	(70.9%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	500,000	558,500		
Capital Renewable Contribution Shortfall/(Surplus)	(1,293,174)	37,551		
Target %	358.6%	93.3%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(4,181,304)		
10-Year New Debt Requirements**		(17,840,000)		
		(22,021,304)		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Plattsville Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	157,050	175,862	18,812	12.0%
Flat Rate	4,641	5,125	484	10.4%
Fixed Rate	476,281	481,819	5,538	1.2%
Consumption Increase	-	2,845	2,845	1.6%
Fixed Rate Increase	-	-	-	-
	637,972	665,651	27,679	4.3%
Expenditure Forecast				
General Expenses	35,825	76,424	40,599	113.3%
Billing and Collection	15,110	15,660	550	3.6%
Distribution/Collection	97,909	112,730	14,821	15.1%
Treatment	243,043	238,680	(4,363)	(1.8%)
Past Debt Repayment	(122)	(26,991)	(26,869)	22,023.8%
Operating Surplus/(Deficit)	-	-	-	-
	391,765	416,503	24,738	6.3%
Capital Renewable Contribution				
Capital Reserve Contributions	246,207	249,148	2,941	1.2%
Interest Revenue	56,874	33,700	(23,174)	(40.7%)
	303,081	282,848	(20,233)	(6.7%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	267,000	273,675		
Capital Renewable Contribution Shortfall/(Surplus)	(36,081)	(9,173)		
Target %	113.5%	103.4%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(740,624)		
10-Year New Debt Requirements**		(3,500,000)		
		(4,240,624)		

Draft 2026 Budget System Reports

Thamesford Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	254,229	286,151	31,922	12.6%
Flat Rate	11,748	11,878	130	1.1%
Fixed Rate	895,205	928,206	33,001	3.7%
Consumption Increase	-	4,605	4,605	1.6%
Fixed Rate Increase	-	-	-	-
	1,161,182	1,230,840	69,658	6.0%
Expenditure Forecast				
General Expenses	67,374	115,677	48,303	71.7%
Billing and Collection	29,760	31,020	1,260	4.2%
Distribution/Collection	124,646	133,470	8,824	7.1%
Treatment	471,166	501,695	30,529	6.5%
Past Debt Repayment	61,129	30,004	(31,125)	(50.9%)
Operating Surplus/(Deficit)	-	-	-	-
	754,075	811,866	57,791	7.7%
Capital Renewable Contribution				
Capital Reserve Contributions	407,107	418,974	11,867	2.9%
Interest Revenue	101,049	69,700	(31,349)	(31.0%)
	508,156	488,674	(19,482)	(3.8%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	380,000	440,000		
Capital Renewable Contribution Shortfall/(Surplus)	(128,156)	(48,674)		
Target %	133.7%	111.1%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(1,514,198)		
10-Year New Debt Requirements**		-		
		(1,514,198)		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Drumbo Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	85,194	85,237	43	0.1%
Flat Rate	10,800	11,533	733	6.8%
Fixed Rate	331,049	340,242	9,193	2.8%
Consumption Increase	-	1,378	1,378	1.6%
Fixed Rate Increase	-	22,602	22,602	6.6%
	427,043	460,992	33,949	7.9%
Expenditure Forecast				
General Expenses	19,651	44,647	24,996	127.2%
Billing and Collection	9,140	9,410	270	3.0%
Distribution/Collection	109,759	113,133	3,374	3.1%
Treatment	185,840	222,154	36,314	19.5%
Past Debt Repayment	103,036	207,806	104,770	101.7%
Operating Surplus/(Deficit)	(22,159)	(136,158)	(113,999)	514.5%
	405,267	460,992	55,725	13.8%
Capital Renewable Contribution				
Capital Reserve Contributions	21,776	-	(21,776)	(100.0%)
Interest Revenue	-	-	-	-
	21,776	-	(21,776)	(100.0%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	246,000	252,150		
Capital Renewable Contribution Shortfall/(Surplus)	224,224	252,150		
Target %	8.9%	-		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(1)		
10-Year New Debt Requirements**		-		
		(1)		

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Mt. Elgin Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	61,220	72,878	11,658	19.0%
Flat Rate	16,887	17,468	581	3.4%
Fixed Rate	215,262	216,305	1,043	0.5%
Consumption Increase	-	1,170	1,170	1.6%
Fixed Rate Increase	-	8,528	8,528	3.9%
	293,369	316,349	22,980	7.8%
Expenditure Forecast				
General Expenses	14,028	16,953	2,925	20.9%
Billing and Collection	7,130	8,810	1,680	23.6%
Distribution/Collection	58,394	71,963	13,569	23.2%
Treatment	104,953	127,049	22,096	21.1%
Past Debt Repayment	(48)	(97)	(49)	102.1%
Operating Surplus/(Deficit)	-	-	-	-
	184,457	224,678	40,221	21.8%
Capital Renewable Contribution				
Capital Reserve Contributions	108,912	91,671	(17,241)	(15.8%)
Interest Revenue	11,308	8,300	(3,008)	(26.6%)
	120,220	99,971	(20,249)	(16.8%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	352,000	360,800		
Capital Renewable Contribution Shortfall/(Surplus)	231,780	260,829		
Target %	34.2%	27.7%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		1,072,441		
10-Year New Debt Requirements**		-		
		1,072,441		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt

Embro Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	92,593	99,260	6,667	7.2%
Flat Rate	7,571	8,080	509	6.7%
Fixed Rate	242,257	239,270	(2,987)	(1.2%)
Consumption Increase	-	1,586	1,586	1.6%
Fixed Rate Increase	-	10,474	10,474	4.4%
	342,421	358,670	16,249	4.7%
Expenditure Forecast				
General Expenses	20,291	52,192	31,901	157.2%
Billing and Collection	9,150	9,530	380	4.2%
Distribution/Collection	139,118	162,174	23,056	16.6%
Treatment	45,549	51,861	6,312	13.9%
Past Debt Repayment	(69)	(22,081)	(22,012)	31,901.4%
Operating Surplus/(Deficit)	-	-	-	-
	214,039	253,676	39,637	18.5%
Capital Renewable Contribution				
Capital Reserve Contributions	128,382	104,994	(23,388)	(18.2%)
Interest Revenue	51,857	37,200	(14,657)	(28.3%)
	180,239	142,194	(38,045)	(21.1%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	208,000	213,200		
Capital Renewable Contribution Shortfall/(Surplus)	27,761	71,006		
Target %	86.7%	66.7%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		1,487,896		
10-Year New Debt Requirements**		-		
		1,487,896		

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Innerkip Wastewater

	2025 Approved Budget	2026 Draft Budget	Change \$	Change %
Revenue Forecast				
Consumption	135,902	156,274	20,372	15.0%
Flat Rate	8,374	9,494	1,120	13.4%
Fixed Rate	300,870	294,832	(6,038)	(2.0%)
Consumption Increase	-	2,510	2,510	1.6%
Fixed Rate Increase	-	17,253	17,253	5.9%
	445,146	480,363	35,217	7.9%
Expenditure Forecast				
General Expenses	33,656	67,337	33,681	100.1%
Billing and Collection	14,920	15,450	530	3.6%
Distribution/Collection	232,045	253,602	21,557	9.3%
Treatment	57,156	63,720	6,564	11.5%
Past Debt Repayment	(114)	(22,151)	(22,037)	19,330.7%
Operating Surplus/(Deficit)	-	-	-	-
	337,663	377,958	40,295	11.9%
Capital Renewable Contribution				
Capital Reserve Contributions	107,483	102,405	(5,078)	(4.7%)
Interest Revenue	43,968	28,500	(15,468)	(35.2%)
	151,451	130,905	(20,546)	(13.6%)
Asset Management Plan Investment Requirements				
Asset Management Plan Target*	163,000	167,075		
Capital Renewable Contribution Shortfall/(Surplus)	11,549	36,170		
Target %	92.9%	78.4%		
Long-term Reserve and Debt Outlook - 2026 Draft Budget				
2025 to 2035 Reserve Increase (Decrease)		(1,178,738)		
10-Year New Debt Requirements**		(2,775,500)		
		(3,954,238)		

*2025 Asset Management Plan Investment Target

**New debt excluding growth-related debt