



Elgin St. Thomas Site
Administrative Office
1230 Talbot Street
St. Thomas, ON
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Woodstock Site
410 Buller Street
Woodstock, ON
N4S 4N2

December 3, 2025

Mr. Ben Addley
Chief Administrative Officer
County of Oxford
21 Reeve Street, PO Box 1614
Woodstock, ON N4S 7Y3

Ms. Carolyn King
Senior Manager of Financial Services - Treasurer
County of Oxford
21 Reeve Street, PO Box 1614
Woodstock, ON N4S 7Y3

Dear Ben and Carolyn,

On behalf of the Board of Health, we are pleased to advise you that the Oxford Elgin St. Thomas Board of Health, otherwise known as Southwestern Public Health, unanimously approved the 2025 General Programs and Related Services budgets at its November 27, 2025 Board meeting with the following resolution:

That the Board of Health for Southwestern Public Health approve the 2026 Budgets for General Cost-Shared program, the 100% Provincially funded ongoing initiatives, and the 100% Provincially funded one-time initiatives as presented.

That the Board of Health for Southwestern Public Health approve the allocation of \$300,000 from the SWPH Board of Health Reserve Fund to be used towards mitigating the 2026 obligated municipalities' levy for the 2026 operating budget.

The total cost shared budget for Southwestern Public Health has been set at \$22,227,775 which represents a total budget increase of 4.1% over 2025. The 2026 levy for the above-noted budget for Oxford County is **\$4,976,732**. This reflects the County's portion of the Board-approved application of reserve funds, in the amount of \$168,724, to reduce the levy. As with 2025, reserve funds have been used to mitigate the impact of the levy; please note, however, that the reserve funds applied to the levy are a cash reduction only for the 2026 fiscal year.

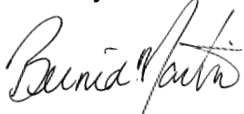
There are no cost-shared one-time business cases in the 2026 budget as all requested one-time business cases will be submitted as 100% Ministry of Health funded for this year. Enclosed are further details of these budgets and corresponding costs.

Please forward payment to Southwestern Public Health in monthly installments.

A copy of the Board-approved financial audited statements for the period ending December 31, 2025 will be forwarded to the County of Oxford once that work is completed, likely April 2026.

If you have any questions, please do not hesitate to contact us.

Sincerely,



Bernia Martin
Chair, Board of Health
Southwestern Public Health



Cynthia St. John
Chief Executive Officer
Southwestern Public Health

c. Monica Nusink, Director of Finance, SWPH
encl. SWPH 2026 Budget Package