

**Ministry of
Municipal Affairs
and Housing**

Office of the Minister

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**Ministère des
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et du Logement**

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777, rue Bay, 17^e étage
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234-2025-5959

January 8, 2026

Your Worship
Mayor Jerry Acchione
City of Woodstock
jacchione@cityofwoodstock.ca

Your Worship
Mayor Jim Palmer
Township of Norwich
jpalmernorwich.ca

Warden Marcus Ryan
County of Oxford
mryan@oxfordcounty.ca

Dear Mayor Acchione, Mayor Palmer and Warden Ryan:

Subject: Minister's Restructuring Order Filing Notice
Subsection 173(11) of the Municipal Act, 2001

Thank you for submitting the restructuring proposal between the City of Woodstock and the Township of Norwich on October 24, 2025.

Please find enclosed a copy of the Minister's Order which gives effect to the restructuring proposal that affects your municipality. The effective date of the Order is January 1, 2026, and it will be published in the Ontario Gazette.

Please ensure that a copy of this Order is available for public inspection, in accordance with subsection 173(12) of the *Municipal Act, 2001*.

As infrastructure planning and development proceeds on the annexed lands, engagement or consultation with Indigenous communities may be appropriate or required.

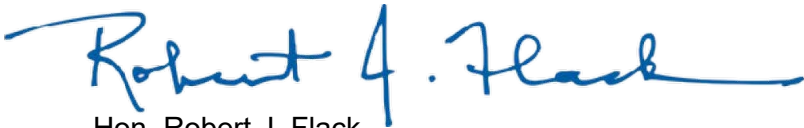
For projects on the annexed lands where the City of Woodstock is a proponent or otherwise exercises decision-making authority, it is advisable that the City of Woodstock contact and involve, as appropriate, the following Indigenous communities and their authorized representatives:

- Six Nations
 - Six Nations of the Grand River Elected Council
 - Haudenosaunee Confederacy Chiefs Council
- Oneida Nation of the Thames
- Mississaugas of the Credit First Nation

For further information municipal staff are welcome to contact the ministry's regional Municipal Services Office. Regional Director Ian Kerr can be reached at Ian.Kerr@ontario.ca or 519-873-4026.

It is always encouraging to see municipalities working collaboratively with one another and Indigenous communities to strengthen local governance and improve service delivery.

Sincerely,



Hon. Robert J. Flack
Minister of Municipal Affairs and Housing

Encl.

- c. David Creery, CAO, City of Woodstock - dcreery@cityofwoodstock.ca
Matt Smith, CAO, Township of Norwich - msmith@norwich.ca
Benjamin Addley, CAO, County of Oxford - baddley@oxfordcounty.ca
Martha Greenberg, Deputy Minister, Ministry of Municipal Affairs and Housing
Ian Kerr, Regional Director, Municipal Services Office – West, MMAH