

Annual Progress Report on the Housing for All Plan

Strategy	Action Items	Outcomes	Measures	Total/Actuals 2025
<b>Reduce Homelessness Through Prevention</b>	Complete a needs assessment to identify current and future scope of homelessness	The Homelessness Response Strategy is currently underway and includes:	#/% of people on the BNL who obtained Housing	96 individuals
	Undertake a scan and develop a map of all programs and services offered	<ul style="list-style-type: none"> <li>- a review of the current and future scope of homelessness</li> <li>- mapping of all programs and services</li> </ul>	# of people who became homeless (new or return to BNL)	Newly Identified: 159 Return to BNL: <i>From Inactive: 63</i> <i>From Housed: 29</i>
	Identify service gaps, short-term and long-term strategies, and resources	<ul style="list-style-type: none"> <li>- identification of service gaps, strategies and resources to address homelessness</li> <li>- a comprehensive public consultation process</li> </ul>	Change in # of people on BNL	Actively Homeless: +16  <i>Dec 2024 - Actively Homeless: 143</i>  <i>Dec 2025 - Actively Homeless: 159</i>
	Utilize By-Name List & Coordinated Access	The County entered into arrangements with community partners to support and house individuals from the By-Name List. This includes new agreements with our health providers (Woodstock Hospital)	Emergency shelter usage	Total: 50  Woodstock: 30 Tillsonburg: 9
	Identify options and opportunities for pathways out of homelessness	The Out of the Cold Shelter in Tillsonburg opened for a second year, providing shelter for those experiencing homelessness starting on November 1, 2025.	#/% of households assisted by HPP who retained housing	173 households
	Partner with community agencies to increase housing options	A total of \$2.9 million from the Homelessness Prevention Program (HPP) was expended on various supports and services for those at risk of or experiencing homelessness.	# of encampments visited by outreach and support services	43
	Leverage funding opportunities to assist people with maintaining their residence			
	Conduct a comprehensive and inclusive community engagement process	The County recently joined Built for Zero Canada (BFZ), a Federally		

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		<p>funded program to assist communities in the fight to end homelessness. As a dedicated community within this program, the County will be working to reduce and chronic homelessness and be able to apply for Federal grant funding as it becomes available to support Oxford's homelessness reduction initiatives.</p> <p>Implementation of HIFIS is on-going</p>		
<b>Support Housing stability Through Collaboration</b>	Partner with and promote 211 to enhance housing stability resource information	The County supported Encampment Response in collaboration with Area Municipalities and Community Partners.	Initiating establishment of a central database for collecting goal supportive data from community partners	Implementation of HIFIS is on-going
	Establish a strategic community planning table	The County, in collaboration with community partners, continued increased hours of the Mobile Health Outreach Bus (MHOB) and the frequency of attending encampments.	Supporting a minimum of 40 rent support applications (rent supplement, housing allowance annually)	260 individuals received a rent supplement or COHB.
	Leverage the County's Centralized Waiting List to connect people to housing stability supports	The Community Access Navigator continued to provide outreach and assistance to those experiencing or at risk of homelessness.	Preserving and creating supportive housing stock (#/% change in units)	18 additional supportive/transitional units created at 82 Finkle Street (Hart Hub), and 50 new supportive units approved at 515 Main Street through RFP (Indwell).
	Identify, connect and promote collaboration of all navigators in Oxford County	Geographic coordinates were implemented in Municipal 511 within the urban municipalities in support of local encampments response.	Initiating a new rent supplement program to encourage the retention and participation of private sector landlords in	Completed
	Enhance supports available to community housing residents	Staff continued to provide in shelter support at the day space.		

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	Collaborate with private landlords and local housing providers	A total of 260 households received a rent supplement or a portable housing benefit through the Canada Ontario Housing Benefit (COHB)	the traditional rent supplement program		
	Acknowledge the requirement for some vulnerable community members to receive regular and on-going support				
<b>Maintain &amp; Improve the Existing Housing Portfolio</b>	Engage community housing providers and support viability as buildings age and mortgages end	All existing rent-geared-to-income units were maintained under the County and non-profit/cooperative portfolios.	Complete Building Condition Assessments (BCA) for all community housing providers	A total of 6 BCAs were completed, with 6 remaining.	
	Review long-term capital needs for County owned housing stock and explore funding options to sustain the portfolio	The County implemented Asset Planner to assist Housing Providers with understanding capital needs. Building Condition Assessments (BCAs) were completed for various non-profit and cooperative housing providers.	Establishing and facilitating a community housing table to build a strong, supported, housing provider network	In progress	
	Encourage housing providers to achieve scale through redevelopment, amalgamation, or partnerships as appropriate	County staff provided support and expertise to non-profit/co-operative housing providers with capital projects and RFP processes, as needed.	Implementing asset planning software for community housing providers, to support building viability and ensure appropriate capital investments	Complete	
	Support building the capacity of community-based housing providers to use the end of mortgages as an opportunity to explore their strategic planning		The County expended funds under the Repair Program to support critical repairs for a number of housing providers.	Hosting one training and/or event to annually increase community housing sector capacity building and strengthen governance	Targeting Q3 2026
				Engaging community housing provider boards, attending a board meeting prior to negotiating end of operating agreements	Ongoing
				Amalgamating operational support for	Ongoing

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			community housing providers that are entering into new operating agreements to promote efficiency in the sector	
			Maintaining the current number of community and County owned housing units	All 1,236 units were maintained
			Developing a consistent framework for entering into new agreements with community housing providers, including a review of capital needs (informed by a recent BCA) and financial viability	Completed and approved by County Council on May 8, 2024.
			Negotiating new agreements with all community housing providers whose mortgages are coming to an end, with a focus on preserving all RGI units	Staff entered into end of mortgage agreements with one non-profit housing provider with this work continuing in 2026.
			Reviewing asset needs of County owned housing stock and complete a review of long-term, 10-Year financial needs to ensure the portfolio remains sustainable	On-going
<b>Increase Affordable &amp; Rental Options</b>	Continue implementation of the Master Housing Plan as funding permits	Construction concluded at 785 Southwood Way, Woodstock. This development includes 52 rental units (including 37 at affordable	Initiating a minimum two multi-residential housing projects per year	Five projects were initiated or considered on-going – 102 Dereham Drive,

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		rental rates). Occupancy began in December 2025.		Tillsonburg, 175 Springbank Avenue North, Woodstock, 31 Earle Street, Tillsonburg, 288 Tillson Ave, Tillsonburg, and 515 Main Street, Woodstock (Indwell)
	Explore potential benefits of establishing a County-owned housing development corporation	Development approvals commenced for the affordable housing project located at 175 Springbank Road North, Woodstock, consisting of 45 rental units (including 23 at affordable rental rates).	Reallocating a portion of the home ownership revolving loan fund to support the My Second Unit and Housing Repair Programs	Ongoing
	Explore opportunities to increase supply through co-location with County and/or local municipal services	A Request for Proposal (RFP) for the development of new affordable housing rental housing was issued, resulting in approvals for a new senior's project in Tillsonburg, located at 288 Tillson Ave, Tillsonburg and a supportive housing development in Woodstock, located at 515 Main Street, Woodstock (Indwell). The total County commitment for these two projects is approximately \$3.5 million.	Supporting the creation of a minimum of 8 affordable second units annually through the My Second Unit Program, in line with available funding	A total of 9 My Second Unit applications were approved
	Consider potential to increase worker housing supply through partnerships with employers	A joint RFP between the Town of Tillsonburg and County was issued for the development of new affordable home ownership units located at 31 Earle Street, Tillsonburg.	Support a minimum of 8 residential home repairs annually through the Residential Repair Program, in line with available funding	A total of 5 Repair Program applications were approved
	Review effectiveness of current new supply incentives and affordable home ownership programs	Planning approvals were completed for the future affordable housing site located at 385-387 Dundas Street, Woodstock.	Partnering with a local municipality to support a project that provides a co-location for affordable housing and a municipal service	Ongoing work with the Township of Zorra and Town of Tillsonburg on two prospective projects
	Continue to consider innovative housing models and funding programs to support critical home repairs		Partnering with a local municipality and/or local employer to provide affordable housing options to employees	Future project

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	Continue to consider innovative housing models and funding programs to increase affordable accessory dwelling units on existing residential properties	<p>82 Finkle Street (HART HUB) saw the creation of up to 18 supportive housing units through collaboration with OCCHC and the Woodstock Hospital.</p> <p>A total of 9 My Second Unit and 5 Repair Program applications were approved.</p>	Completing a business case to understand the opportunities and challenges of establishing a Local Housing Development Corporation and the role it may play in meeting the actions of the 10-Year Housing and Homelessness Plan, including supporting the creation of affordable housing and the rehabilitation of the community housing stock	Future project
<b>Advocate for Increase Investment</b>	Review successful Canadian housing advocacy campaigns to inform County advocacy planning	Staff engaged with local service managers through various networks to support various regional advocacy messaging. Staff also attended ROMA and AMO, and continued participation in WOWC, HSSH and OMSAA, with the goal of advocating for various housing program funding.	Endorse/support advocacy efforts by organizations such as ROMA, WOWC, OMSAA, HSSC, FCM and AMO, as appropriate	Staff attended ROMA and continued participation in WOWC, HSSC and OMSAA, particularly around joint housing and homelessness efforts.
	Leverage membership in organizations such as ROMA, FCM and AMO		Convene an engagement with local service manager areas to determine opportunities to develop regional advocacy messaging	Staff engaged with local service managers through OMSAA to support various regional advocacy messaging around the negotiation of the National Housing Strategy and various funding programs.
	Explore facilitating a Housing Summit to raise awareness of County initiatives and promote continued action			
	Outreach to local service manager areas to determine opportunities to develop regional advocacy messaging			