Report No. CS 2021-20 Attachment 2

Oxford County Variance & COVID-19 Summary Forecast as at March 31, 2021

				COVID -19			
Department	Annual Net Budget	Surplus (Deficit)		Expenses	Less: Grants, Service Recovery Fees	Less: Safe Restart Agreement	
Council	564,876	4,892		-	-	-	
CAO							
CAO Office	764,394	3,074		14,231	-	14,231	
Tourism	444,356	(11,080)		24,800	24,800	-	
Communications	453,235	(794)		-	-	-	
Future Oxford	221,000	-		-	-	-	
	1,882,985	(8,800)		39,031	24,800	14,231	
Human Resources	-	(2,416)		1,071	-	1,071	
Corporate Services							
Clerks	522,400	41,005		36,700	-	36,700	
Customer Service	-	1,512		3,000	-	3,000	
Finance	-	9,991		1,359	-	1,359	
Information Technology	-	(6,612)		-	-	-	
Information Services	1,619,813	43,330		-	-	-	
Assessment Management	100,000	-		-	-	-	
Provincial Offences Administration	40,667	100,809		-	-	-	
	2,282,880	190,035		41,059	-	41,059	
General Taxation	44,378	(2,519)		45,315	-	45,315	
Conservation Authorities	1,670,071	44,265		-	-	-	
Public Health	2,253,291	-		-	-	-	
Public Works							
Engineering	1,341,943	65,404		500	-	500	
Facilities	1,439,197	76,038	*	108,060	29,560	78,500	
Fleet	-	-	*	-	-	-	
Transportation Services	20,231,745	(127,068)		5,734	-	5,734	
Waste Management	3,043,729	(335,736)	*	6,169	-	6,169	
Woodlands	174,589	(74)	*	-	-	-	
	26,231,203	(321,436)		120,463	29,560	90,903	
Woodingford Lodge	11,345,093	32,108		1,430,949	1,415,202	15,747	
Human Services							
Community Services	1,986,665	326		-	-	-	
Child Care	1,015,141	-		703,802	703,802	-	
Housing	5,077,896	-	*	4,072,329		-	
	8,079,702	326		4,776,131	4,776,131	-	
Paramedic Services	7,683,827	(20,383)		1,985,193	1,985,193		
Planning	1,686,067	(390)		-	-	-	
General Deficit	63,724,373	(84,318)		8,439,212	8,230,886	208,326	

				COVID -19			
Department	Annual Net Budget	Surplus (Deficit)		Expenses	Less: Grants, Service Recovery Fees	Less: Safe Restart Agreement	
Court Security	95,088	-					
Wastewater							
Woodstock	-	(243,726)					
Tillsonburg	-	(23,174)					
Ingersoll	-	(21,727)					
Norwich	-	(1,684)					
Tavistock	-	(197,273)					
Plattsville	-	(15,739)					
Thamesford	-	(14,259)					
Drumbo	-	(440)					
Mt Elgin	-	(11,744)					
Embro	-	(2,924)					
Innerkip	-	(2,941)					
Wastewater Deficit	-	(535,631)		3,000	-	3,000	
Water			*				
Woodstock	-	(8,515)					
Tillsonburg	-	(3,853)					
Ingersoll	-	(3,044)					
Township	-	(4,117)					
Water Deficit	-	(19,529)		2,650	-	2,650	
Allocated to Dedicated Reserves*							
Facilities	-	18,079					
Fleet	-	129,882					
Waste Management (Collection)	-	396,908					
Woodlands	-	-					
Housing	-	3,231					
Source Water Protection	-	-					
Dedicated Reserves Surplus	-	548,100		-	-	-	
Total Surplus	67,813,469	134,116		8,483,718	8,230,886	252,832	

* The reserve policy includes service specific surplus allocations for a number of services. These contributions have been included in the forecast and do not have an effect on the general operating surplus