



2021 CAPITAL PLAN REVIEW
FOR PERIOD ENDING MARCH 31, 2021

PROJECT ID - NAME	2021 ACTUALS	2021 FORECAST	2021 APPROVED BUDGET	APPROVED BUDGET TRANSFER (1)	2020 YEAREND C/FWD (2)	2021 REVISED BUDGET	PROJECTED VARIANCE \$	PROJECTED VARIANCE %	PROJECT STATUS	ESTIMATED COMPLETION DATE	PROJECT COMMENTS
MINOR CAPITAL											
900014 TRAILS	-	81,000	-	-	80,965	80,965	(\$35)	- %			
900024 TCT FENCING	-	32,000	-	-	31,912	31,912	(88)	(0.3)			
900027 CORRIDOR FENCING	-	50,000	-	-	50,000	50,000	-	-			
900050 ASSET MGMT SYSTEMS ENHANCEMENT	132,008	1,211,786	780,000	-	431,786	1,211,786	-	-	In Progress - Milestones Changed	31-Mar-2023	The province announced extensions to AMP deadlines. Project schedule is being reviewed to determine impact.
982160 FACILITIES FURNISHINGS	508	208,958	208,450	-	-	208,450	(508)	(0.2)			
983960 WOODINGFORD LODGE FURNISHINGS	24,452	230,312	187,433	-	-	187,433	(42,879)	(22.9)			
985160 EMERGENCY SERVICES FURNISHINGS	5,050	6,584	-	-	-	-	(6,584)	-			
TOTAL MINOR CAPITAL	162,018	1,820,640	1,175,883	-	594,663	1,770,546	(50,094)	(2.8)			
FLEET & MAJOR EQUIPMENT											
981230 COMPUTER EQUIPMENT	11,334	281,635	274,600	-	-	274,600	(\$7,035)	(2.6%)			
982200 FLEET VEHICLES	10,432	1,654,931	1,633,500	-	-	1,633,500	(21,431)	(1.3)			
982550 WASTEWATER GENERAL OP EQUIPMENT	200,792	728,791	660,000	-	43,637	703,637	(25,154)	(3.6)			
982650 WATER GENERAL OP EQUIPMENT	2,466	600,000	600,000	-	-	600,000	-	-			
982950 GENERAL EQUIPMENT	2,885	121,815	101,815	-	20,000	121,815	-	-			
983950 WOODINGFORD LODGE EQUIPMENT	62,236	161,766	98,500	-	-	98,500	(63,266)	(64.2)			
985120 EMERGENCY SERVICES FLEET	371,373	964,373	589,000	-	367,115	956,115	(8,258)	(0.9)			
985150 EMERGENCY SERVICES EQUIPMENT	3,993	237,360	173,360	-	-	173,360	(64,000)	(36.9)			
TOTAL FLEET & MAJOR EQUIPMENT	665,511	4,750,671	4,130,775	-	430,752	4,561,527	(189,144)	(4.1)			
SOCIAL HOUSING & CORPORATE FACILITIES											

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911000 FACILITIES CONDITION ASSESSMT	16,370	150,000	150,000	-	-	150,000	\$ -	- %	On Schedule to Hit Milestones		
911002 COURTHOUSE RENOVATIONS	7,200	607,000	586,000	-	21,370	607,370	370	0.1	On Schedule to Hit Milestones		Tender Released
911006 GREEN INITIATIVES FACILITIES	160,678	313,000	277,000	-	36,000	313,000	-	-	On Schedule to Hit Milestones		
911080 75 GRAHAM	14,675	59,000	-	59,733	-	59,733	733	1.2	On Schedule to Hit Milestones		
911106 SH FACILITY 738 PARKINSON	-	1,551,300	-	1,551,300	-	1,551,300	-	-			
911301 DRUMBO YARD FACILITIES	674	10,000	10,000	-	-	10,000	-	-	On Schedule to Hit Milestones		Awarded
911302 HIGHLAND YARD FACILITIES	674	10,000	10,000	-	-	10,000	-	-	On Schedule to Hit Milestones		Awarded
911303 SPRINGFORD YARD FACILITIES	7,060	28,000	10,000	-	18,470	28,470	470	1.7	On Schedule to Hit Milestones		Awarded
911304 WOODSTOCK YARD FACILITIES	674	10,000	10,000	-	-	10,000	-	-	On Schedule to Hit Milestones		Awarded
911500 WOODINGFORD LODGE FLOORING	-	400,000	400,000	-	-	400,000	-	-	Delayed		Project impacted by COVID
911800 SALFORD LANDFILL FACILITIES	-	175,000	175,000	-	-	175,000	-	-	On Schedule to Hit Milestones		

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Run Date: 27/04/21 3:47 PM

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911900 FACILITIES RENEWABLE ENERGY	52,547	1,382,000	1,250,000	-	132,130	1,382,130	130	-	On Schedule to Hit Milestones		
915000 BOH - Facility	7,600	68,000	40,000	-	27,600	67,600	(400)	(0.6)	On Schedule to Hit Milestones		
915010 EMS MILL ST	-	75,000	75,000	-	-	75,000	-	-	On Schedule to Hit Milestones		
915020 EMS 208 BYSHAM	-	55,000	55,000	-	-	55,000	-	-	On Schedule to Hit Milestones		
915040 EMS 81 KING TBURG	-	20,000	20,000	-	-	20,000	-	-	On Schedule to Hit Milestones		
915050 EMS WILMOT DRUMBO	-	5,000	4,500	-	-	4,500	(500)	(11.1)	On Schedule to Hit Milestones		
915060 EMS CR8 EMBRO	-	4,000	4,000	-	-	4,000	-	-	On Schedule to Hit Milestones		
916040 INGERSOLL LIBRARY	-	280,000	280,000	-	-	280,000	-	-	In Progress - Milestones Changed		Town is leading project
916060 NORWICH LIBRARY	5,535	5,535	5,000	-	-	5,000	(535)	(10.7)	On Schedule to Hit Milestones		

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916140 TILLSONBURG LIBRARY	17,584	28,000	28,000	-	-	28,000	-	-	On Schedule to Hit Milestones		
982100 FACILITIES	26,693	216,122	172,000	-	44,122	216,122	-	-			
983610 H.S.I SHELTER BUILDING	63,580	1,188,945	1,100,500	-	88,445	1,188,945	-	-			
983910 WOODINGFORD LODGE BUILDINGS	19,456	578,772	558,300	-	25,472	583,772	5,000	0.9			
TOTAL SOCIAL HOUSING & CORPORATE FACILITIES	401,000	7,219,674	5,220,300	1,611,033	393,609	7,224,942	5,268	0.1			
ROAD NETWORK											
930001 ROADS NEEDS STUDY	1,384	7,000	-	-	7,006	7,006	\$6	0.1%	On Schedule to Hit Milestones		
930002 CR 2	25,568	34,000	-	-	34,348	34,348	348	1.0	On Schedule to Hit Milestones		
930003 CR 3	938	67,000	50,000	-	16,902	66,902	(98)	(0.1)	On Schedule to Hit Milestones		
930009 CR 9	26,738	2,327,000	2,329,000	-	(1,812)	2,327,188	188	-	In Progress - Milestones Changed		
930015 CR 15	1,273	123,000	120,000	-	3,039	123,039	39	-	On Schedule to Hit Milestones		Tender Awarded
930016 CR 16	71,418	1,069,000	1,069,000	-	-	1,069,000	-	-	On Schedule to Hit Milestones		

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930019 CR 19	-	250,000	250,000	-	-	250,000	-	-	On Schedule to Hit Milestones		
930029 CR 29	-	34,000	30,000	-	3,925	33,925	(75)	(0.2)	On Schedule to Hit Milestones		
930035 CR 35	25,481	50,000	-	-	50,000	50,000	-	-	On Schedule to Hit Milestones		
930045 CR 45	27,086	66,000	-	-	65,971	65,971	(29)	-			
930054 CR 54	34,096	2,250,000	2,250,000	-	-	2,250,000	-	-	On Schedule to Hit Milestones		Tender Awarded
930059 CR 59	57,529	1,025,000	1,025,000	-	-	1,025,000	-	-	On Schedule to Hit Milestones		Tender Awarded
930070 GUIDE RAILS	152	150,000	150,000	-	-	150,000	-	-	On Schedule to Hit Milestones		
930071 CYCLING MASTER PLAN	34,988	64,000	-	-	64,335	64,335	335	0.5	In Progress - Milestones Changed		
930076 PEDESTRIAN CROSSINGS	25,172	366,000	300,000	-	66,373	366,373	373	0.1	On Schedule to Hit Milestones		
930077 INTERSECTION UPGRADES	-	175,000	175,000	-	-	175,000	-	-	On Schedule to Hit Milestones		RFP issued

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930078 INTERSECTION ILLUMINATION	-	40,000	40,000	-	-	40,000	-	-	On Schedule to Hit Milestones		Tender Awarded
930099 REHAB & RESURFACING	60,925	4,905,000	4,905,000	-	-	4,905,000	-	-	On Schedule to Hit Milestones		Tender Awarded
930102 CRACK SEALING	-	200,000	200,000	-	-	200,000	-	-	On Schedule to Hit Milestones		
930115 DRAIN IMPROV	5,865	200,000	200,000	-	-	200,000	-	-			
930119 CR 119	27,630	25,000	-	-	13,431	13,431	(11,569)	(86.1)	On Schedule to Hit Milestones		
930150 URBANIZATION	16,004	165,000	165,000	-	-	165,000	-	-	On Schedule to Hit Milestones		
930198 URBAN STORM SEWER	430,525	790,000	790,000	-	-	790,000	-	-	On Schedule to Hit Milestones		
930199 RURAL STORM SEWER	4,367	1,770,000	1,770,000	-	-	1,770,000	-	-	On Schedule to Hit Milestones		
930300 TRAFFIC SIGNALS	45,076	960,000	915,000	-	45,050	960,050	50	-	On Schedule to Hit Milestones		
930301 TRAFFIC - TRAFFIC CALMING	25,705	100,000	100,000	-	-	100,000	-	-			
TOTAL ROAD NETWORK	947,920	17,212,000	16,833,000	-	368,568	17,201,568	(10,432)	(0.1)			
BRIDGES AND CULVERTS											

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930200 BRIDGE REHAB	63,486	6,958,000	6,957,500	-	-	6,957,500	(\$500)	- %	On Schedule to Hit Milestones		
TOTAL BRIDGES AND CULVERTS	63,486	6,958,000	6,957,500	-	-	6,957,500	(500)	-			
WATER & WASTEWATER GENERAL											
900016 SCADA MASTER PLAN	16,152	1,301,000	1,163,000	-	138,003	1,301,003	\$3	- %	On Schedule to Hit Milestones		
900018 WATER MODEL	5,911	14,000	-	-	14,156	14,156	156	1.1	On Schedule to Hit Milestones	30-Sep-2021	Water Technician working with consultant training on model
900029 ITRON AMR UPGRADE	-	72,000	72,000	-	-	72,000	-	-	On Schedule to Hit Milestones	30-Jul-2021	Meeting with vendor regarding software selection
911007 GREEN INITIATIVES WATER	3,389	20,000	19,700	-	-	19,700	(300)	(1.5)	On Schedule to Hit Milestones		
911008 GREEN INITIATIVES WASTEWATER	18,337	80,000	65,000	-	15,000	80,000	-	-	On Schedule to Hit Milestones		
TOTAL WATER & WASTEWATER GENERAL	43,789	1,487,000	1,319,700	-	167,159	1,486,859	(141)	-			
WASTEWATER SYSTEMS											
911280 WDSTK - WW FACILITIES	-	111,000	111,000	-	-	111,000	\$ -	- %	On Schedule to Hit Milestones		
911281 TBURG - WW FACILITIES	-	12,000	12,000	-	-	12,000	-	-	On Schedule to Hit Milestones		

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911282 ING - WW FACILITIES	-	55,000	55,000	-	-	55,000	-	-	On Schedule to Hit Milestones		
911283 NOR - WW FACILITIES	-	4,000	3,500	-	-	3,500	(500)	(14.3)	On Schedule to Hit Milestones		
911284 TAV - WW FACILITIES	-	11,000	10,500	-	-	10,500	(500)	(4.8)	On Schedule to Hit Milestones		
911286 THAMES - WW FACILITIES	-	40,000	39,500	-	-	39,500	(500)	(1.3)	On Schedule to Hit Milestones		
950141 WDSTK - TRUNK SEWER JACK POOLE	12,722	300,000	-	-	300,000	300,000	-	-	On Schedule to Hit Milestones		
950150 WDSTK - NE INDUSTRIAL PARK	-	500,000	500,000	-	-	500,000	-	-			
950151 WDSK - PATTULLO INDUSTRIAL PRK	-	186,000	186,000	-	-	186,000	-	-			
950158 WDSTK - CITY PROJECTS	(723)	1,585,000	1,585,000	-	-	1,585,000	-	-			
950159 WDSK - BRICK PONDS TRUNK SEWER	-	20,000	20,000	-	-	20,000	-	-	On Schedule to Hit Milestones		
950163 WDSTK - LANSLOWNE PS	7,282	-	-	-	-	-	-	-			
950165 WDSTK - SANITARY OVERSIZING	-	50,000	-	-	50,000	50,000	-	-			
950172 WDSTK - N TRUNK SEWER I/I	31,947	205,000	100,000	-	104,890	204,890	(110)	(0.1)	On Schedule to Hit Milestones		

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950174 WDSTK - LINEAR R/R CR PROJ	84	1,400,000	1,125,000	275,000	-	1,400,000	-	-	On Schedule to Hit Milestones		Awarded as part of road projects within the City
950200 TBURG - WWTP PHASE 1 UPGRADE	38,303	5,954,000	6,000,000	-	(45,859)	5,954,141	141	-	On Schedule to Hit Milestones		Tender Released
950225 TBURG - STONEY CREEK SAN MAIN	-	180,000	-	180,000	-	180,000	-	-			
950226 TBURG - TOWN PROJECTS	-	785,000	785,000	-	(130,442)	654,558	(130,442)	(19.9)			
950227 TBURG - NORTH ST SPS	712	1,000	-	-	-	-	(1,000)	-			
950311 ING - WWTP	5,563	80,000	40,000	-	40,657	80,657	657	0.8	On Schedule to Hit Milestones	30-Nov-2021	Pilot technical paper complete and meeting with MECP prior to Digester Pilot of FOG
950330 ING - TOWN PROJECTS	-	628,000	512,000	-	116,000	628,000	-	-			
950332 ING-RELINING	3,850	200,000	200,000	-	-	200,000	-	-	On Schedule to Hit Milestones		Tender Awarded
950341 ING - KING ST W SEWER	-	25,000	25,000	-	-	25,000	-	-	On Schedule to Hit Milestones		
950401 NOR - East End Servicing	-	50,000	50,000	-	-	50,000	-	-			
950412 NOR-LAGOON UPGRADE	4,218	100,000	100,000	-	-	100,000	-	-	On Schedule to Hit Milestones		
950450 NOR - SANITARY REPLACEMENTS	2,975	65,000	65,000	-	-	65,000	-	-			
950505 TAV - WWTP AERATION UPGRADE	7,193	40,000	-	-	39,878	39,878	(122)	(0.3)	On Schedule to Hit Milestones		

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950507 TAV - BIOSOLIDS CLEAN-OUT	3,110	3,372,000	3,250,000	-	121,518	3,371,518	(482)	-	On Schedule to Hit Milestones		
950508 TAV - BERM REPAIR	2,450	169,000	-	-	168,830	168,830	(170)	(0.1)	On Schedule to Hit Milestones		
950550 TAV - SANITARY REPLACEMENTS	-	100,000	100,000	-	-	100,000	-	-			
950610 PLAT - FEASIBILITY STUDY	82	50,000	50,000	-	-	50,000	-	-	On Schedule to Hit Milestones		
950650 PLAT - SANITARY REPLACEMENTS	98	100,000	100,000	-	-	100,000	-	-			
950807 DRUMBO - STANDBY POWER	-	140,000	-	-	139,743	139,743	(257)	(0.2)	On Schedule to Hit Milestones		
950810 DRUMBO - WWTP	7,022	4,501,000	4,129,000	-	372,467	4,501,467	467	-	On Schedule to Hit Milestones		
950811 DRUMBO - FEASIBILITY STUDY	-	50,000	50,000	-	-	50,000	-	-	On Schedule to Hit Milestones		
950902 MT ELGIN - WW SERVICING	110	50,000	188,000	-	47,234	235,234	185,234	78.7			
951003 EMBRO - SERVICING	-	-	62,500	-	-	62,500	62,500	100.0			
951100 INNERKIP - WW SERVICING	-	-	75,000	-	-	75,000	75,000	100.0			
951102 INNERKIP - ODOUR CONTROL	-	133,000	120,000	-	13,264	133,264	264	0.2	On Schedule to Hit Milestones	30-Dec-2021	Application into MECP awaiting ECA prior to equipment purchase
TOTAL WASTEWATER SYSTEMS	126,998	21,252,000	19,649,000	455,000	1,338,180	21,442,180	190,180	0.9			
WATER SYSTEMS											

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911261 W DSTK - WATER FAC	-	41,000	41,000	-	-	41,000	\$ -	- %	On Schedule to Hit Milestones		
911262 TBURG - WATER FACILITIES	-	30,000	30,000	-	-	30,000	-	-	On Schedule to Hit Milestones		
911264 WATER TOWNSHIP FACILITIES	-	354,000	354,000	-	-	354,000	-	-	On Schedule to Hit Milestones		
911272 WATER INGERSOLL FACILITIES	-	113,000	112,500	-	-	112,500	(500)	(0.4)	On Schedule to Hit Milestones		
960135 W DSTK - NE INDUSTRIAL PARK	-	330,000	330,000	-	-	330,000	-	-			
960141 W DSTK - CITY PROJECTS	-	1,220,000	1,220,000	-	-	1,220,000	-	-			
960149 W DSTK - CITY PROJ OVERSIZING	-	150,000	150,000	-	-	150,000	-	-			
960153 W DSTCK - LINEAR R/R CR PROJ	-	1,560,000	1,560,000	-	-	1,560,000	-	-	On Schedule to Hit Milestones		
960156 WDSK - PATTULLO INDUSTRIAL PRK	-	90,000	90,000	-	-	90,000	-	-			
960159 W DSTK - THORNTON FEEDERMN REPL	2,964	250,000	250,000	-	-	250,000	-	-	On Schedule to Hit Milestones		
960170 W DSTK - CR4 & Lansdowne WM	13,711	4,000,000	4,000,000	-	-	4,000,000	-	-	On Schedule to Hit Milestones		
960171 W DSTK - CR17 WATERMAIN	12,659	100,000	100,000	-	-	100,000	-	-	On Schedule to Hit Milestones		

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Run Date: 27/04/21 3:47 PM

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PROJECT ID - NAME	2021 ACTUALS	2021 FORECAST	2021 APPROVED BUDGET	APPROVED BUDGET TRANSFER (1)	2020 YEAREND C/FWD (2)	2021 REVISED BUDGET	PROJECTED VARIANCE \$	PROJECTED VARIANCE %	PROJECT STATUS	ESTIMATED COMPLETION DATE	PROJECT COMMENTS
960172 WDSTK - SPRUCEDALE WM	-	10,000	10,000	-	-	10,000	-	-	On Schedule to Hit Milestones		
960212 TBURG - BULK WATER STN	-	125,000	125,000	-	-	125,000	-	-	On Schedule to Hit Milestones	30-Sep-2021	Equipment being ordered and site preparation has begun
960230 TBURG - IN-DIST WATER STORAGE	2,827	154,000	-	-	153,618	153,618	(382)	(0.2)			
960235 TBURG - TOWN PROJECTS	-	1,285,000	1,285,000	-	(24,462)	1,260,538	(24,462)	(1.9)			
960243 TBURG - STANDBY POWER	37	139,000	-	-	138,733	138,733	(267)	(0.2)	On Schedule to Hit Milestones		
960304 ING - CORROSION CONTROL STUDY	6,282	142,000	67,000	-	74,626	141,626	(374)	(0.3)	In Progress - Milestones Changed	30-Dec-2021	Project ongoing
960306 ING - FILTER EFFIC PILOT STUDY	-	65,000	65,000	-	-	65,000	-	-	In Progress - Milestones Changed	13-Dec-2021	Project ongoing
960307 ING - GROUNDWATER MODEL	-	150,000	150,000	-	-	150,000	-	-	On Schedule to Hit Milestones	30-Dec-2023	Multi year project underway , project charter written
960315 ING - LINEAR R/R CR PROJ	-	60,000	60,000	-	-	60,000	-	-	On Schedule to Hit Milestones		
960325 ING - TOWN PROJECTS	-	949,000	762,000	-	187,000	949,000	-	-			
960341 ING-TOWER PAINT REPAIR	-	42,000	55,000	-	(12,949)	42,051	51	0.1	On Schedule to Hit Milestones		

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2. Carry Forward Budget: Prior year's forecasted capital expenses not spent by the end of the prior year.

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PROJECT ID - NAME	2021 ACTUALS	2021 FORECAST	2021 APPROVED BUDGET	APPROVED BUDGET TRANSFER (1)	2020 YEAREND C/FWD (2)	2021 REVISED BUDGET	PROJECTED VARIANCE \$	PROJECTED VARIANCE %	PROJECT STATUS	ESTIMATED COMPLETION DATE	PROJECT COMMENTS
960403 MT ELGIN GRAYDON WELL	745,149	2,091,000	-	-	2,091,023	2,091,023	23	-	On Schedule to Hit Milestones		Under Construction
960406 TWSP - LINEAR R/R CR PROJ	-	6,000	6,000	-	-	6,000	-	-	On Schedule to Hit Milestones		
960416 OTTERVILLE TOWER PAINT/REPAIR	-	10,000	10,000	-	-	10,000	-	-	On Schedule to Hit Milestones		
960417 TWSP - GROUNDWATER MODEL	22,906	65,000	25,000	-	43,342	68,342	3,342	4.9			
960423 THAMES TOWER PAINT/REPAIR	149	76,000	-	-	76,074	76,074	74	0.1	On Schedule to Hit Milestones		
960430 TREATABILITY STUDY	8,988	224,000	-	-	224,715	224,715	715	0.3			
960437 TAV - WELL 4	85,831	301,000	125,000	-	175,921	300,921	(79)	-	On Schedule to Hit Milestones	30-Dec-2022	Multi year project - EA to site and develop new well
960439 THAMES - ADDITIONAL SUPPLY	4,574	18,000	-	-	18,112	18,112	112	0.6	Complete	13-Apr-2021	Finishing some paving at site then complete
960441 NOR-TOWER PAINT/REPAIR	16	34,000	50,000	-	(15,507)	34,493	493	1.4	On Schedule to Hit Milestones		
960450 EMBRO FILTER EFFICIENCY	4,528	5,000	-	-	-	-	(5,000)	-			
960460 PLATTSVILLE WATER QUALITY	-	15,000	-	-	14,902	14,902	(98)	(0.7)	On Schedule to Hit Milestones	30-May-2021	Final report being update with budgetary pricing on treatment options.
TOTAL WATER SYSTEMS	910,621	14,204,000	11,032,500	-	3,145,148	14,177,648	(26,352)	(0.2)			
TOTAL Cost Centre/System	3,321,343	74,903,985	66,318,658	2,066,033	6,438,079	74,822,770	(81,215)	(0.1)			

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Run Date: 27/04/21 3:47 PM