Oxford County Variance & COVID-19 Summary Forecast as at September 30, 2021

				COVID -19			
Department	Annual Net Budget	Surplus (Deficit)		Expenses	Less: Grants, Service Recovery Fees	Less: Safe Restart Agreement	
Council	564,876	4,292		-	-	-	
CAO							
CAO Office	764,394	4,702		18,937	-	18,937	
Tourism	444,356	6,063		24,800	24,800	_	
Communications	453,235	22,554		-	-	-	
Future Oxford	221,000	-		-	-	-	
	1,882,985	33,319		43,737	24,800	18,937	
Human Resources	-	3,871		20,424	-	20,424	
Corporate Services							
Clerks	522,400	40,425		37,230	-	37,230	
Customer Service	-	(12,116)		1,500	-	1,500	
Finance	-	37,873		1,359	-	1,359	
Information Technology	-	123,972		71,584	-	71,584	
Information Services	1,619,813	120,621		-	-	-	
Assessment Management	100,000	-		-	-	-	
Provincial Offences Administration	40,667	163,416		-	-		
	2,282,880	474,191		111,673	-	111,673	
General Taxation	44,378	(185,881)		45,315	-	45,315	
Conservation Authorities	1,670,071	44,265		-	-	-	
Public Health	2,253,291	-		-	-	-	
Public Works							
Administration	-	-		-	-	-	
Engineering	1,341,943	100,127		500	-	500	
Facilities	1,439,197	19,794	*	346,667	255,367	91,300	
Fleet	-	-	*	-	-	-	
Transportation Services	20,231,745	(138,684)		4,661	181	4,480	
Waste Management	3,043,729	(50,945)	*	6,529	246	6,283	
Woodlands	174,589	(859)	*	-	-	-	
	26,231,203	(70,567)		358,357	255,794	102,563	
Woodingford Lodge	11,345,093	1,024,494		1,682,539	1,682,539	-	
Human Services							
Community Services	1,986,665	(20,595)		-	-	_	
Child Care	1,015,141	53,529		703,802	703,802	-	
Housing	5,077,896	-	*	6,554,618	6,554,618	-	
	8,079,702	32,934		7,258,420	7,258,420	-	
Paramedic Services	7,683,827	106,132		2,224,605	1,958,080	266,525	
Planning	1,686,067	7,570		-	-	-	
General Surplus	63,724,373	1,474,620		11,745,070	11,179,633	565,437	
Library Surplus	3,994,008	308,346	*	12,647	57	12,590	

				COVID -19			
Department	Annual Net Budget	Surplus (Deficit)		Expenses	Less: Grants, Service Recovery Fees	Less: Safe Restart Agreement	
Court Security	95,088	-					
Wastewater			*				
Woodstock	-	(160,232)					
Tillsonburg	-	27,696					
Ingersoll	-	(270,529)					
Norwich	-	24,976					
Tavistock	-	(34,366)					
Plattsville	-	(77,066)					
Thamesford	-	(127,306)					
Drumbo	-	1,642					
Mt Elgin	-	(30,435)					
Embro	-	(18,728)					
Innerkip	-	(29,141)					
Wastewater Deficit	-	(693,489)		2,845	145	2,700	
Water			*				
Woodstock	-	(272,844)					
Tillsonburg	-	(15,214)					
Ingersoll	-	(17,209)					
Township	-	30,115					
Water Deficit	-	(275,152)		4,000	-	4,000	
Allocated to Dedicated Reserves			*				
Facilities	-	144,217					
Fleet	-	(104,544)					
Waste Management (Collection)	-	306,925					
Woodlands	-						
Housing	-	480,129					
Training		7,457					
Legal		3,870					
Source Water Protection	-	106,624					
Dedicated Reserves Surplus	-	944,678		-	-	-	
Total Surplus	67,813,469	1,759,003		11,764,562	11,179,835	584,727	

^{*} The reserve policy includes service specific surplus allocations for a number of services. These contributions have been included in the forecast and do not have an effect on the general operating surplus