COUNTY OF OXFORD

BY-LAW NO. 6402-2022

BEING a by-law to adopt the estimated expenditure for the year 2022.

WHEREAS Section 289 of the *Municipal Act, 2001*, directs County Council in each year to prepare and adopt estimates of all sums required during the year for the purposes of the County;

AND WHEREAS Section 401 of the *Municipal Act, 2001*, provides that a municipality may incur debt for municipal purposes, whether by borrowing money or in any other way, and may issue debentures and prescribed financial instruments and enter prescribed financial agreements for, or in relation to, the debt;

AND WHEREAS the total taxable assessment according to the 2022 Assessment Roll as returned, has been received.

THEREFORE THE COUNCIL OF THE COUNTY OF OXFORD ENACTS AS FOLLOWS:

1. That the Budget Summary, attached as Schedule “A", including a General Levy in the amount of $66,552,568, be adopted.

2. That the General Levy be raised by all lower tier municipalities within the County of Oxford.

3. That the Budget Summary, attached as Schedule “B", including a Library Levy in the amount of $4,061,003 be adopted.

4. That the Library Levy be raised by the following lower tier municipalities within the County of Oxford:

    - Township of Blandford-Blenheim;
    - Township of East-Zorra-Tavistock;
    - Township of Norwich;
    - Township of South-West Oxford;
    - Township of Zorra;
    - Town of Ingersoll; and
    - Town of Tillsonburg.

5. That a Woodstock Police Services Court Security and Prisoner Transportation Grant Levy in the amount of $51,541 be adopted.

6. That the Woodstock Police Services Court Security and Prisoner Transportation Grant Levy be raised by the following lower tier municipalities within the County of Oxford:

   - Township of Blandford-Blenheim;
   - Township of East-Zorra-Tavistock;
   - Township of Norwich;
   - Township of South-West Oxford;
   - Township of Zorra;
   - Town of Ingersoll; and
   - Town of Tillsonburg.

7. That the Capital Plan, attached as Schedule “C”, be undertaken and shall be financed in accordance with the plan, which includes incurring prescribed long-term debt up to a maximum of $6,105,000 plus any unfinanced capital projects carried over from prior years as set out in the audited financial statements.

READ a first and second time this 12th day of January, 2022.

READ a third time and finally passed in this 12th day of January, 2022.

LARRY G. MARTIN, WARDEN

CHLOE J. SENIOR, CLERK

COUNTY OF OXFORD GENERAL LEVY INCLUDING WATER AND WASTEWATER
2022 BUDGET REPORT

	2021 APPROVED BUDGET	2022 APPROVED BUDGET	BUDGET VARIANCE	BUDGET % VARIANCE
REVENUES				
PROPERTY TAXATION	(1,716,500)	(1,787,900)	(71,400)	4.2%
GENERAL REVENUES	(122,386,715)	(127,387,144)	(5,000,429)	4.1%
OTHER REVENUES	(13,539,522)	(11,453,833)	2,085,689	(15.4%)
INTERDEPARTMENTAL RECOVERIES	(17,209,996)	(18,246,173)	(1,036,177)	6.0%
CAPITAL REVENUES	(65,757,423)	(64,187,518)	1,569,905	(2.4%)
TOTAL REVENUES	**(220,610,156)**	**(223,062,568)**	**(2,452,412)**	**1.1%**
EXPENSES				
SALARIES AND BENEFITS	60,201,894	66,937,298	6,735,404	11.2%
OPERATING EXPENSES	95,971,846	95,628,244	(343,602)	(0.4%)
DEBT REPAYMENT	14,578,108	14,581,235	3,127	0.0%
CAPITAL EXPENSES	65,939,693	64,286,418	(1,653,275)	(2.5%)
OTHER EXPENSES	31,455,362	31,039,980	(415,382)	(1.3%)
INTERDEPARTMENTAL CHARGES	16,187,627	17,141,961	954,334	5.9%
TOTAL EXPENSES	**284,334,530**	**289,615,136**	**5,280,606**	**1.9%**
TOTAL County of Oxford	**63,724,374**	**66,552,568**	**2,828,194**	**4.4%**

County of Oxford (General Levy including Water and Wastewater)
2022 BUDGET FOR PSAB

	2022 APPROVED BUDGET	PRINCIPAL DEBT REPAYMENT (1)	LOCAL AREA MUNICIPAL DEBT REPAYMENTS (2)	CAPITAL	DEBENTURE PROCEEDS	TRANSFERS TO/FROM SURPLUS (3)	AMORTIZATION (4)	2022 PSAB BUDGET
REVENUES								
PROPERTY TAXATION	**(1,787,900)**	-	-	-	-	-	-	**(1,787,900)**
GENERAL REVENUES	**(128,168,941)**	-	6,680,020	-	-	(1,434,624)	-	**(122,923,545)**
OTHER REVENUES	**(11,453,833)**	-	-	-	-	9,862,703	-	**(1,591,130)**
INTERDEPARTMENTAL RECOVERIES	**(18,246,173)**	-	-	-	-	-	-	**(18,246,173)**
CAPITAL REVENUES	**(63,405,721)**	-	-	-	4,622,000	44,027,165	-	**(14,756,556)**
TOTAL REVENUES	**(223,062,568)**	-	6,680,020	-	4,622,000	52,455,244	-	**(159,305,304)**
EXPENSES								
SALARIES AND BENEFITS	**66,937,298**	-	-	-	-	-	-	**66,937,298**
OPERATING EXPENSES	**95,628,244**	-	-	-	-	-	-	**95,628,244**
DEBT REPAYMENT	**14,581,235**	(6,619,046)	(6,680,020)	-	-	-	-	**1,282,169**
CAPITAL EXPENSES	**64,286,418**	-	-	(74,099,955)	-	632,500	20,198,398	**11,017,361**
OTHER EXPENSES	**31,039,980**	-	-	-	-	(30,447,480)	-	**592,500**
INTERDEPARTMENTAL CHARGES	**17,141,961**	-	-	-	-	-	-	**17,141,961**
TOTAL EXPENSES	**289,615,136**	(6,619,046)	(6,680,020)	(74,099,955)	-	(29,814,980)	20,198,398	**192,599,533**
TOTAL	**66,552,568**	**(6,619,046)**	**-**	**(74,099,955)**	**4,622,000**	**22,640,264**	**20,198,398**	**33,294,229**

1. Principal debt repayment for County debt
2. This represents the repayment of the local area municipalities debt
3. This represents the transfers to and from Reserves and Reserve Funds (excluding gas tax and development charge reserves)
4. Estimated based on 2019 actual amortization

LIBRARY
2022 BUDGET REPORT

	2021 APPROVED BUDGET	2022 APPROVED BUDGET	BUDGET VARIANCE	BUDGET % VARIANCE
REVENUES				
GENERAL REVENUES	(162,224)	(168,619)	(6,395)	3.9%
OTHER REVENUES	(315,813)	(488,631)	(172,818)	54.7%
CAPITAL REVENUES	(368,965)	(162,000)	206,965	(56.1%)
TOTAL REVENUES	**(847,002)**	**(819,250)**	**27,752**	**(3.3%)**
EXPENSES				
SALARIES AND BENEFITS	2,545,783	2,710,039	164,256	6.5%
OPERATING EXPENSES	679,709	653,985	(25,724)	(3.8%)
DEBT REPAYMENT	147,197	115,020	(32,177)	(21.9%)
CAPITAL EXPENSES	378,965	194,000	(184,965)	(48.8%)
OTHER EXPENSES	67,000	103,000	36,000	53.7%
INTERDEPARTMENTAL CHARGES	1,022,356	1,104,209	81,853	8.0%
TOTAL EXPENSES	**4,841,010**	**4,880,253**	**39,243**	**0.8%**
TOTAL LIBRARY	**3,994,008**	**4,061,003**	**66,995**	**1.7%**

LIBRARY

2021 BUDGET FOR PSAB

	2022 APPROVED BUDGET	PRINCIPAL DEBT REPAYMENT (1)	LOCAL AREA MUNICIPAL DEBT REPAYMENTS (2)	CAPITAL	DEBENTURE PROCEEDS	TRANSFERS TO/FROM SURPLUS (3)	AMORTIZATION (4)	2022 PSAB BUDGET
REVENUES								
GENERAL REVENUES	**(168,619)**	-	-	-	-	-	-	**(168,619)**
OTHER REVENUES	**(488,631)**	-	-	-	-	308,346	-	**(180,285)**
CAPITAL REVENUES	**(162,000)**	-	-	-	-	145,600	-	**(16,400)**
TOTAL REVENUES	**(819,250)**	-	-	-	-	453,946	-	**(365,304)**
EXPENSES								
SALARIES AND BENEFITS	**2,710,039**	-	-	-	-	-	-	**2,710,039**
OPERATING EXPENSES	**653,985**	-	-	(210,000)	-	-	-	**443,985**
DEBT REPAYMENT	**115,020**	(110,479)	-	-	-	-	-	**4,541**
CAPITAL EXPENSES	**194,000**	-	-	(194,000)	-	-	-	**-**
OTHER EXPENSES	**103,000**	-	-	-	-	(100,000)	-	**3,000**
INTERDEPARTMENTAL CHARGES	**1,104,209**	-	-	-	-	-	-	**1,104,209**
TOTAL EXPENSES	**4,880,253**	(110,479)	-	(404,000)	-	(100,000)	-	**4,265,774**
TOTAL LIBRARY	**4,061,003**	**(110,479)**	**-**	**(404,000)**	**-**	**353,946**	**-**	**3,900,470**

1. Principal debt repayment for County debt
2. This represents the repayment of the local area municipalities debt
3. This represents the transfers to and from Reserves and Reserve Funds (excluding gas tax and development charge reserves)
4. Estimated based on 2019 actual amortization

2022 CAPITAL PLAN BUDGET

DESCRIPTION	CARRY FORWARD BUDGET (2)	2022 REQUESTED BUDGET (3)	2022 CAPITAL BUDGET	UNFINANCED CAPITAL (1)	2022 FINANCED CAPITAL	TAXATION	W/WW RATES & RESERVES	RESERVES	DC	GRANTS	DEBT	OTHER SOURCES
CAO												
CAO												
GENERAL												
111000 CAO	-	2,200	2,200	-	2,200	2,200	-	-	-	-	-	-
113000 STRATEGIC COMM. & ENGAGEMENT	-	2,000	2,000	-	2,000	2,000	-	-	-	-	-	-
TOTAL GENERAL	-	4,200	4,200	-	4,200	4,200	-	-	-	-	-	-
TOTAL CAO	-	4,200	4,200	-	4,200	4,200	-	-	-	-	-	-
TOTAL CAO	-	4,200	4,200	-	4,200	4,200	-	-	-	-	-	-
HUMAN RESOURCES												
HUMAN RESOURCES												
GENERAL												
112000 HUMAN RESOURCES	-	2,000	2,000	-	2,000	2,000	-	-	-	-	-	-
TOTAL GENERAL	-	2,000	2,000	-	2,000	2,000	-	-	-	-	-	-
TOTAL HUMAN RESOURCES	-	2,000	2,000	-	2,000	2,000	-	-	-	-	-	-
TOTAL HUMAN RESOURCES	-	2,000	2,000	-	2,000	2,000	-	-	-	-	-	-
CORPORATE SERVICES												
CORPORATE SERVICES												
GENERAL												
120000 FINANCE	-	19,000	19,000	-	19,000	4,000	-	1,750	-	9,750	-	3,500
122000 CLERK OFFICE	-	10,700	10,700	-	10,700	-	-	3,745	-	6,955	-	-
123000 INFORMATION TECHNOLOGY	-	410,610	410,610	-	410,610	5,000	-	405,610	-	-	-	-
900050 ASSET MGMT SYSTEMS ENHANCEME	411,786	260,000	671,786	-	671,786	-	309,543	362,243	-	-	-	-
TOTAL GENERAL	411,786	700,310	1,112,096	-	1,112,096	9,000	309,543	773,348	-	16,705	-	3,500
TOTAL CORPORATE SERVICES	411,786	700,310	1,112,096	-	1,112,096	9,000	309,543	773,348	-	16,705	-	3,500
TOTAL CORPORATE SERVICES	411,786	700,310	1,112,096	-	1,112,096	9,000	309,543	773,348	-	16,705	-	3,500
PUBLIC WORKS												
ENGINEERING AND CONSTRUCTION												
GENERAL												
290000 CAPITAL ADMIN	-	22,000	22,000	-	22,000	20,000	-	-	-	-	-	2,000
900031 INFRASTRUCTURE DESIGN GUIDELNS	-	180,000	180,000	-	180,000	-	80,000	100,000	-	-	-	-
TOTAL GENERAL	-	202,000	202,000	-	202,000	20,000	80,000	100,000	-	-	-	2,000

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2022 CAPITAL PLAN BUDGET

DESCRIPTION	CARRY FORWARD BUDGET (2)	2022 REQUESTED BUDGET (3)	2022 CAPITAL BUDGET	UNFINANCED CAPITAL (1)	2022 FINANCED CAPITAL	TAXATION	W/WW RATES & RESERVES	RESERVES	DC	GRANTS	DEBT	OTHER SOURCES
TOTAL ENGINEERING AND CONSTRUCTION	-	202,000	202,000	-	202,000	20,000	80,000	100,000	-	-	-	2,000
FACILITIES												
GREEN INITIATIVES												
911006 GREEN INITIATIVES FACILITIES	11,000	124,000	135,000	-	135,000	-	-	135,000	-	-	-	-
911900 FACILITIES RENEWABLE ENERGY	-	170,000	170,000	780,000	950,000	-	-	-	-	-	950,000	-
TOTAL GREEN INITIATIVES	11,000	294,000	305,000	780,000	1,085,000	-	-	135,000	-	-	950,000	-
ADMINISTRATION BUILDINGS												
210000 FACILITIES ADMIN	-	18,500	18,500	-	18,500	18,500	-	-	-	-	-	-
210010 ADMIN BUILDING (21 REEVE)	-	79,000	79,000	-	79,000	39,000	-	40,000	-	-	-	-
210030 ARCHIVES (82 LIGHT)	-	60,870	60,870	-	60,870	-	-	60,870	-	-	-	-
210070 93 GRAHAM	-	17,500	17,500	-	17,500	-	-	17,500	-	-	-	-
911002 COURTHOUSE RENOVATIONS	-	130,000	130,000	-	130,000	-	-	130,000	-	-	-	-
915000 BOH - Facility	-	665,000	665,000	-	665,000	-	-	665,000	-	-	-	-
TOTAL ADMINISTRATION BUILDINGS	-	970,870	970,870	-	970,870	57,500	-	913,370	-	-	-	-
TOTAL FACILITIES	11,000	1,264,870	1,275,870	780,000	2,055,870	57,500	-	1,048,370	-	-	950,000	-
FLEET												
FLEET												
220326 R - H - PICKUP	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220332 R - H - TRAILER	-	10,500	10,500	-	10,500	-	-	10,500	-	-	-	-
220335 R - H - TRUCK	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220338 R - W - PICKUP	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220344 R - S - TRUCK	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220346 R - D - TRUCK	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220350 R - D - PICKUP	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220351 R - W - TRUCK	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220374 R - H - TANDEM	-	330,000	330,000	-	330,000	-	-	330,000	-	-	-	-
220391 R - W - TANDEM	-	330,000	330,000	-	330,000	-	-	330,000	-	-	-	-
220422 R - H - TRACTOR	-	200,000	200,000	-	200,000	-	-	200,000	-	-	-	-
220522 WW - PICKUP	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220523 WW - PICKUP	-	54,000	54,000	-	54,000	-	-	54,000	-	-	-	-
220632 W - 4X4 PICKUP	-	6,000	6,000	-	6,000	-	-	6,000	-	-	-	-
220710 L - DUMP TRUCK	-	25,000	25,000	-	25,000	-	-	25,000	-	-	-	-

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3. New Requested Budget: Additional or new project budget requested.

2022 CAPITAL PLAN BUDGET

DESCRIPTION	CARRY FORWARD BUDGET (2)	2022 REQUESTED BUDGET (3)	2022 CAPITAL BUDGET	UNFINANCED CAPITAL (1)	2022 FINANCED CAPITAL	TAXATION	W/WW RATES & RESERVES	RESERVES	DC	GRANTS	DEBT	OTHER SOURCES
220744 L - TRUCK	-	150,000	150,000	-	150,000	-	-	150,000	-	-	-	-
TOTAL FLEET	-	1,537,500	1,537,500	-	1,537,500	-	-	1,537,500	-	-	-	-
TOTAL FLEET	-	1,537,500	1,537,500	-	1,537,500	-	-	1,537,500	-	-	-	-
TRANSPORTATION SERVICES												
GENERAL												
230000 ROADS ADMIN	-	27,200	27,200	-	27,200	2,200	-	25,000	-	-	-	-
TOTAL GENERAL	-	27,200	27,200	-	27,200	2,200	-	25,000	-	-	-	-
FACILITIES												
213000 DRUMBO YARD FAC	-	28,500	28,500	-	28,500	-	-	28,500	-	-	-	-
213020 SPRINGFORD YARD FAC	-	90,000	90,000	-	90,000	-	-	90,000	-	-	-	-
213030 WOODSTOCK YARD FAC	-	35,000	35,000	-	35,000	-	-	35,000	-	-	-	-
TOTAL FACILITIES	-	153,500	153,500	-	153,500	-	-	153,500	-	-	-	-
ROAD NETWORK												
930000 TRANSPORTATION MASTER PLAN	-	150,000	150,000	-	150,000	-	-	37,500	112,500	-	-	-
930003 CR 3	-	600,000	600,000	-	600,000	-	-	350,000	250,000	-	-	-
930004 CR 4	-	150,000	150,000	-	150,000	-	-	-	150,000	-	-	-
930009 CR 9	50,000	-	50,000	-	50,000	-	-	50,000	-	-	-	-
930016 CR 16	470,000	500,000	970,000	-	970,000	-	-	485,000	485,000	-	-	-
930018 CR 18	-	35,000	35,000	-	35,000	-	-	35,000	-	-	-	-
930019 CR 19	150,000	-	150,000	-	150,000	-	-	150,000	-	-	-	-
930020 CR 20	270,000	-	270,000	-	270,000	-	-	40,000	-	-	-	230,000
930029 CR 29	20,000	-	20,000	-	20,000	-	-	20,000	-	-	-	-
930035 CR 35	-	60,000	60,000	-	60,000	-	-	60,000	-	-	-	-
930054 CR 54	-	2,000,000	2,000,000	-	2,000,000	-	-	100,000	-	1,900,000	-	-
930059 CR 59	-	300,000	300,000	-	300,000	-	-	50,000	-	-	-	250,000
930070 GUIDE RAILS	-	250,000	250,000	-	250,000	-	-	250,000	-	-	-	-
930074 GRADE LVL XING SAFETY ASSESS	-	60,000	60,000	-	60,000	-	-	60,000	-	-	-	-
930076 PEDESTRIAN CROSSINGS	-	170,000	170,000	-	170,000	-	-	170,000	-	-	-	-
930077 INTERSECTION UPGRADES	30,000	-	30,000	-	30,000	-	-	30,000	-	-	-	-
930078 INTERSECTION ILLUMINATION	-	25,000	25,000	-	25,000	-	-	25,000	-	-	-	-
930099 REHAB & RESURFACING	-	5,465,000	5,465,000	-	5,465,000	-	-	2,154,250	-	3,310,750	-	-
930102 CRACK SEALING	-	200,000	200,000	-	200,000	-	-	100,000	-	-	-	100,000
930150 URBANIZATION	-	1,500,000	1,500,000	-	1,500,000	-	-	750,000	750,000	-	-	-

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2022 CAPITAL PLAN BUDGET

DESCRIPTION	CARRY FORWARD BUDGET (2)	2022 REQUESTED BUDGET (3)	2022 CAPITAL BUDGET	UNFINANCED CAPITAL (1)	2022 FINANCED CAPITAL	TAXATION	W/WW RATES & RESERVES	RESERVES	DC	GRANTS	DEBT	OTHER SOURCES
930300 TRAFFIC SIGNALS	-	920,000	920,000	-	920,000	-	-	790,000	130,000	-	-	-
930301 TRAFFIC - TRAFFIC CALMING	-	150,000	150,000	-	150,000	-	-	150,000	-	-	-	-
TOTAL ROAD NETWORK	990,000	12,535,000	13,525,000	-	13,525,000	-	-	5,856,750	1,877,500	5,210,750	-	580,000
STORM NETWORK												
930115 DRAIN IMPROV	-	200,000	200,000	-	200,000	-	-	200,000	-	-	-	-
930116 PRINCETON DRAIN	-	500,000	500,000	-	500,000	-	-	500,000	-	-	-	-
930198 URBAN STORM SEWER	-	900,000	900,000	-	900,000	-	-	900,000	-	-	-	-
930199 RURAL STORM SEWER	-	1,500,000	1,500,000	-	1,500,000	-	-	1,215,000	-	-	-	285,000
TOTAL STORM NETWORK	-	3,100,000	3,100,000	-	3,100,000	-	-	2,815,000	-	-	-	285,000
BRIDGES AND CULVERTS												
930200 BRIDGE REHAB	15,000	3,788,000	3,803,000	-	3,803,000	-	-	2,502,287	-	1,250,713	-	50,000
930201 BRIDGE NEEDS STUDY	-	130,000	130,000	-	130,000	-	-	130,000	-	-	-	-
TOTAL BRIDGES AND CULVERTS	15,000	3,918,000	3,933,000	-	3,933,000	-	-	2,632,287	-	1,250,713	-	50,000
TOTAL TRANSPORTATION SERVICES	1,005,000	19,733,700	20,738,700	-	20,738,700	2,200	-	11,482,537	1,877,500	6,461,463	-	915,000
WASTE MANAGEMENT												
GENERAL												
280000 WASTE MGMT	-	48,500	48,500	-	48,500	-	-	48,500	-	-	-	-
TOTAL GENERAL	-	48,500	48,500	-	48,500	-	-	48,500	-	-	-	-
FACILITIES												
218700 SALFORD LF BLDGS	-	62,000	62,000	-	62,000	-	-	62,000	-	-	-	-
911800 SALFORD LANDFILL FACILITIES	45,000	825,000	870,000	-	870,000	-	-	870,000	-	-	-	-
TOTAL FACILITIES	45,000	887,000	932,000	-	932,000	-	-	932,000	-	-	-	-
TOTAL WASTE MANAGEMENT	45,000	935,500	980,500	-	980,500	-	-	980,500	-	-	-	-
TOTAL PUBLIC WORKS	1,061,000	23,673,570	24,734,570	780,000	25,514,570	79,700	80,000	15,148,907	1,877,500	6,461,463	950,000	917,000
WOODINGFORD LODGE												
WOODINGFORD LODGE												
GENERAL												
391000 WFL - WOODSTOCK	-	1,879,190	1,879,190	-	1,879,190	-	-	1,829,350	-	49,840	-	-
392000 WFL - INGERSOLL	-	86,891	86,891	-	86,891	-	-	76,300	-	10,591	-	-
393000 WFL - TILLSONBURG	-	64,291	64,291	-	64,291	-	-	53,700	-	10,591	-	-
TOTAL GENERAL	-	2,030,372	2,030,372	-	2,030,372	-	-	1,959,350	-	71,022	-	-
TOTAL WOODINGFORD LODGE	-	2,030,372	2,030,372	-	2,030,372	-	-	1,959,350	-	71,022	-	-

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2022 CAPITAL PLAN BUDGET

DESCRIPTION	CARRY FORWARD BUDGET (2)	2022 REQUESTED BUDGET (3)	2022 CAPITAL BUDGET	UNFINANCED CAPITAL (1)	2022 FINANCED CAPITAL	TAXATION	W/WW RATES & RESERVES	RESERVES	DC	GRANTS	DEBT	OTHER SOURCES
TOTAL WOODINGFORD LODGE	-	2,030,372	2,030,372	-	2,030,372	-	-	1,959,350	-	71,022	-	-
HUMAN SERVICES												
CHILD CARE												
GENERAL												
310400 EARLYON	-	50,000	50,000	-	50,000	-	-	-	-	50,000	-	-
TOTAL GENERAL	-	50,000	50,000	-	50,000	-	-	-	-	50,000	-	-
TOTAL CHILD CARE	-	50,000	50,000	-	50,000	-	-	-	-	50,000	-	-
HOUSING												
SOCIAL HOUSING FACILITIES												
360000 H.S.I. SHELTER	-	34,300	34,300	-	34,300	-	-	34,300	-	-	-	-
360425 HSG - 16 GEORGE	-	5,000	5,000	-	5,000	-	-	5,000	-	-	-	-
360435 HSG - 70 MARIA	-	20,000	20,000	-	20,000	-	-	20,000	-	-	-	-
360440 HSG - 111 BROCK	-	5,000	5,000	-	5,000	-	-	5,000	-	-	-	-
360452 HSG - 221 THAMES	-	50,000	50,000	-	50,000	-	-	50,000	-	-	-	-
360453 HSG - 272 HARRIS	-	40,000	40,000	-	40,000	-	-	40,000	-	-	-	-
360454 HSG - 178 EARL	-	65,000	65,000	-	65,000	-	-	65,000	-	-	-	-
360455 HSG - 135 CARROLL	-	195,000	195,000	-	195,000	-	-	195,000	-	-	-	-
360456 HSG - 329 TUNIS	-	41,000	41,000	-	41,000	-	-	41,000	-	-	-	-
360461 HSG - 57 ROLPH	-	129,674	129,674	-	129,674	-	-	129,674	-	-	-	-
360462 HSG - 174 LISGAR	-	48,100	48,100	-	48,100	-	-	48,100	-	-	-	-
360463 HSG - 215 LISGAR	-	65,800	65,800	-	65,800	-	-	65,800	-	-	-	-
360464 HSG - EARLE	-	104,000	104,000	-	104,000	-	-	104,000	-	-	-	-
360465 HSG - VERNA	-	88,000	88,000	-	88,000	-	-	88,000	-	-	-	-
360472 HSG - 816 ALICE	-	37,000	37,000	-	37,000	-	-	37,000	-	-	-	-
360474 HSG - KARN	-	100,000	100,000	-	100,000	-	-	100,000	-	-	-	-
360475 HSG - 742 PAVEY	-	37,500	37,500	-	37,500	-	-	37,500	-	-	-	-
360476 HSG - 82 FINKLE	-	5,000	5,000	-	5,000	-	-	5,000	-	-	-	-
360477 HSG - 161 FYFE	-	105,000	105,000	-	105,000	-	-	105,000	-	-	-	-
360478 HSG - 738 PARKINSON	-	215,000	215,000	-	215,000	-	-	215,000	-	-	-	-
TOTAL SOCIAL HOUSING FACILITIES	-	1,390,374	1,390,374	-	1,390,374	-	-	1,390,374	-	-	-	-
TOTAL HOUSING	-	1,390,374	1,390,374	-	1,390,374	-	-	1,390,374	-	-	-	-
TOTAL HUMAN SERVICES	-	1,440,374	1,440,374	-	1,440,374	-	-	1,390,374	-	50,000	-	-

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2022 CAPITAL PLAN BUDGET

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PARAMEDIC SERVICES												
PARAMEDIC SERVICES												
GENERAL												
510000 PARAMEDIC SERVICES	-	959,913	959,913	-	959,913	4,000	-	955,913	-	-	-	-
520000 PS COMMUNITY PARAMEDICINE	-	408,570	408,570	-	408,570	-	-	-	-	408,570	-	-
TOTAL GENERAL	-	1,368,483	1,368,483	-	1,368,483	4,000	-	955,913	-	408,570	-	-
FACILITIES												
915020 EMS 208 BYSHAM	-	30,000	30,000	-	30,000	-	-	30,000	-	-	-	-
915070 EMS TIDEY NORWICH	-	60,000	60,000	-	60,000	-	-	60,000	-	-	-	-
TOTAL FACILITIES	-	90,000	90,000	-	90,000	-	-	90,000	-	-	-	-
TOTAL PARAMEDIC SERVICES	-	1,458,483	1,458,483	-	1,458,483	4,000	-	1,045,913	-	408,570	-	-
TOTAL PARAMEDIC SERVICES	-	1,458,483	1,458,483	-	1,458,483	4,000	-	1,045,913	-	408,570	-	-
LIBRARY												
LIBRARY												
GENERAL												
600000 LIBRARY ADMINISTRATION	-	32,000	32,000	-	32,000	32,000	-	-	-	-	-	-
TOTAL GENERAL	-	32,000	32,000	-	32,000	32,000	-	-	-	-	-	-
FACILITIES												
916040 OCL ING	-	95,000	95,000	-	95,000	-	-	95,000	-	-	-	-
916110 THAMESFORD LIBRARY	-	41,000	41,000	-	41,000	-	-	24,600	-	-	-	16,400
916140 TILLSONBURG LIBRARY	-	26,000	26,000	-	26,000	-	-	26,000	-	-	-	-
TOTAL FACILITIES	-	162,000	162,000	-	162,000	-	-	145,600	-	-	-	16,400
TOTAL LIBRARY	-	194,000	194,000	-	194,000	32,000	-	145,600	-	-	-	16,400
TOTAL LIBRARY	-	194,000	194,000	-	194,000	32,000	-	145,600	-	-	-	16,400
WATER & WASTEWATER												
WATER & WASTEWATER GENERAL												
GREEN INITIATIVES												
911007 GREEN INITIATIVES WATER	-	22,000	22,000	-	22,000	-	22,000	-	-	-	-	-
911008 GREEN INITIATIVES WASTEWATER	-	84,000	84,000	-	84,000	-	84,000	-	-	-	-	-
TOTAL GREEN INITIATIVES	-	106,000	106,000	-	106,000	-	106,000	-	-	-	-	-
GENERAL												

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250000 WW GENERAL	-	19,300	19,300	-	19,300	-	19,300	-	-	-	-	-
900016 SCADA MASTER PLAN	581,000	724,000	1,305,000	-	1,305,000	-	1,128,982	-	176,018	-	-	-
900018 WATER MODEL	-	115,000	115,000	-	115,000	-	53,390	-	61,610	-	-	-
900025 W/WW MASTER PLAN	-	300,000	300,000	-	300,000	-	74,994	-	225,006	-	-	-
900030 VAN ST DISTRIBUTION BLDG	-	610,750	610,750	-	610,750	-	610,750	-	-	-	-	-
TOTAL GENERAL	581,000	1,769,050	2,350,050	-	2,350,050	-	1,887,416	-	462,634	-	-	-
TOTAL WATER & WASTEWATER GENERAL	581,000	1,875,050	2,456,050	-	2,456,050	-	1,993,416	-	462,634	-	-	-
WASTEWATER SYSTEMS												
WOODSTOCK - WW												
250100 WW WDSK	-	205,000	205,000	-	205,000	-	205,000	-	-	-	-	-
911280 WDSTK - WW FACILITIES	-	229,000	229,000	-	229,000	-	229,000	-	-	-	-	-
950150 WDSTK - NE INDUSTRIAL PARK	-	296,000	296,000	-	296,000	-	296,000	-	-	-	-	-
950151 WDSK - PATTULLO INDUSTRIAL PRK	-	3,672,000	3,672,000	-	3,672,000	-	-	-	-	-	3,672,000	-
950158 WDSTK - CITY PROJECTS	300,000	1,320,000	1,620,000	-	1,620,000	-	1,620,000	-	-	-	-	-
950163 WDSTK - LANSDOWNE PS	-	125,000	125,000	-	125,000	-	-	-	125,000	-	-	-
950165 WDSTK - SANITARY OVERSIZING	-	100,000	100,000	-	100,000	-	-	-	100,000	-	-	-
950174 WDSTK - LINEAR R/R CR PROJ	-	510,000	510,000	-	510,000	-	510,000	-	-	-	-	-
TOTAL WOODSTOCK - WW	300,000	6,457,000	6,757,000	-	6,757,000	-	2,860,000	-	225,000	-	3,672,000	-
TILLSONBURG - WW												
250200 WW TBURG	-	40,000	40,000	-	40,000	-	40,000	-	-	-	-	-
950200 TBURG - WWTP PHASE 1 UPGRADE	-	4,055,000	4,055,000	-	4,055,000	-	3,257,381	-	797,619	-	-	-
950216 TBURG - CRANBERRY RD EXT	-	65,000	65,000	-	65,000	-	32,500	-	-	-	-	32,500
950226 TBURG - TOWN PROJECTS	85,000	812,000	897,000	-	897,000	-	577,000	80,000	-	-	-	240,000
950229 TBURG - LINEAR R/R CR PROJ	-	8,000	8,000	-	8,000	-	8,000	-	-	-	-	-
TOTAL TILLSONBURG - WW	85,000	4,980,000	5,065,000	-	5,065,000	-	3,914,881	80,000	797,619	-	-	272,500
INGERSOLL - WW												
911282 ING - WW FACILITIES	-	86,000	86,000	-	86,000	-	86,000	-	-	-	-	-
950330 ING - TOWN PROJECTS	-	980,000	980,000	-	980,000	-	980,000	-	-	-	-	-
950332 ING-RELINING	-	150,000	150,000	-	150,000	-	150,000	-	-	-	-	-
TOTAL INGERSOLL - WW	-	1,216,000	1,216,000	-	1,216,000	-	1,216,000	-	-	-	-	-
NORWICH - WW												
250400 WW NORWICH	-	48,600	48,600	-	48,600	-	48,600	-	-	-	-	-
911283 NOR - WW FACILITIES	-	2,500	2,500	-	2,500	-	2,500	-	-	-	-	-

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950412 NOR-LAGOON EXPANSION	-	715,000	715,000	-	715,000	-	-	-	715,000	-	-	-
950450 NOR - SANITARY REPLACEMENTS	-	1,000,000	1,000,000	-	1,000,000	-	180,000	-	-	-	-	820,000
TOTAL NORWICH - WW	-	1,766,100	1,766,100	-	1,766,100	-	231,100	-	715,000	-	-	820,000
TAVISTOCK - WW												
250500 WW TAVISTOCK	-	61,000	61,000	-	61,000	-	61,000	-	-	-	-	-
950513 TAV - WILLIAM SPS REHAB	-	130,000	130,000	-	130,000	-	130,000	-	-	-	-	-
950550 TAV - SANITARY REPLACEMENTS	-	100,000	100,000	-	100,000	-	100,000	-	-	-	-	-
TOTAL TAVISTOCK - WW	-	291,000	291,000	-	291,000	-	291,000	-	-	-	-	-
PLATTSVILLE - WW												
250600 WW PLATTSVILLE	-	63,000	63,000	-	63,000	-	63,000	-	-	-	-	-
950610 PLAT - FEASIBILITY STUDY	30,000	10,000	40,000	-	40,000	-	40,000	-	-	-	-	-
TOTAL PLATTSVILLE - WW	30,000	73,000	103,000	-	103,000	-	103,000	-	-	-	-	-
THAMESFORD - WW												
250700 WW THAMESFORD	-	51,000	51,000	-	51,000	-	51,000	-	-	-	-	-
911286 THAMES - WW FACILITIES	-	12,500	12,500	-	12,500	-	12,500	-	-	-	-	-
950718 THAMES - WWTP PRETREATMENT/SC	-	350,000	350,000	-	350,000	-	350,000	-	-	-	-	-
TOTAL THAMESFORD - WW	-	413,500	413,500	-	413,500	-	413,500	-	-	-	-	-
DRUMBO - WW												
250800 WW DRUMBO	-	10,000	10,000	-	10,000	-	10,000	-	-	-	-	-
950807 DRUMBO - STANDBY POWER	120,000	-	120,000	-	120,000	-	120,000	-	-	-	-	-
950810 DRUMBO - WWTP CAPACITY EXP	-	4,692,710	4,692,710	(4,651,637)	41,073	-	14,233	-	26,840	-	-	-
950811 DRUMBO - FEASIBILITY STUDY	30,000	10,000	40,000	-	40,000	-	40,000	-	-	-	-	-
TOTAL DRUMBO - WW	150,000	4,712,710	4,862,710	(4,651,637)	211,073	-	184,233	-	26,840	-	-	-
MT ELGIN - WW												
950905 MT ELGIN - WWTP CAPACITY EXPANS	-	150,000	150,000	-	150,000	-	150,000	-	-	-	-	-
TOTAL MT ELGIN - WW	-	150,000	150,000	-	150,000	-	150,000	-	-	-	-	-
EMBRO - WW												
951003 EMBRO - SERVICING	-	-	-	62,500	62,500	-	-	-	-	-	-	62,500
TOTAL EMBRO - WW	-	-	-	62,500	62,500	-	-	-	-	-	-	62,500
INNERKIP - WW												
951100 INNERKIP - WW SERVICING	-	-	-	75,000	75,000	-	-	-	-	-	-	75,000
TOTAL INNERKIP - WW	-	-	-	75,000	75,000	-	-	-	-	-	-	75,000
TOTAL WASTEWATER SYSTEMS	565,000	20,059,310	20,624,310	(4,514,137)	16,110,173	-	9,363,714	80,000	1,764,459	-	3,672,000	1,230,000

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WATER SYSTEMS												
WOODSTOCK - W												
260100 WATER WOODSTOCK	-	30,000	30,000	-	30,000	-	30,000	-	-	-	-	-
911261 WDSTK - WATER FAC	-	10,000	10,000	-	10,000	-	10,000	-	-	-	-	-
960135 WDSTK - NE INDUSTRIAL PARK	-	137,000	137,000	-	137,000	-	137,000	-	-	-	-	-
960141 WDSTK - CITY PROJECTS	400,000	1,420,000	1,820,000	-	1,820,000	-	1,820,000	-	-	-	-	-
960149 WDSTK - CITY PROJ OVERSIZING	-	20,000	20,000	-	20,000	-	-	-	20,000	-	-	-
960153 WDSTCK - LINEAR R/R CR PROJ	-	725,000	725,000	-	725,000	-	725,000	-	-	-	-	-
960156 WDSK - PATTULLO INDUSTRIAL PRK	90,000	-	90,000	-	90,000	-	90,000	-	-	-	-	-
960159 WDSTK - THORNTON FEEDERMN REF	-	350,000	350,000	-	350,000	-	350,000	-	-	-	-	-
960170 WDSTK -CR4 & Lansdowne WM	1,300,000	3,500,000	4,800,000	(3,562,400)	1,237,600	-	537,600	-	700,000	-	-	-
960171 WDSTK - CR17 WATERMAIN	-	4,000,000	4,000,000	(4,000,000)	-	-	-	-	-	-	-	-
960172 WDSTK - SPRUCEDALE WM	10,000	-	10,000	-	10,000	-	-	-	-	-	-	10,000
TOTAL WOODSTOCK - W	1,800,000	10,192,000	11,992,000	(7,562,400)	4,429,600	-	3,699,600	-	720,000	-	-	10,000
TILLSONBURG - W												
260200 WATER TILLSONBURG	-	225,000	225,000	-	225,000	-	225,000	-	-	-	-	-
911262 TBURG - WATER FACILITIES	-	60,000	60,000	-	60,000	-	60,000	-	-	-	-	-
960200 TBURG - WELL 7A	-	85,000	85,000	-	85,000	-	85,000	-	-	-	-	-
960201 TBURG - WELL 3 UPGRADE	-	115,000	115,000	-	115,000	-	115,000	-	-	-	-	-
960213 TBURG - CRANBERRY RD EXT	-	65,000	65,000	-	65,000	-	32,500	-	-	-	-	32,500
960214 TBURG - BOOSTED PRESSURE	-	100,000	100,000	-	100,000	-	100,000	-	-	-	-	-
960235 TBURG - TOWN PROJECTS	-	972,000	972,000	-	972,000	-	972,000	-	-	-	-	-
960243 TBURG - STANDBY POWER	120,000	-	120,000	-	120,000	-	115,000	5,000	-	-	-	-
TOTAL TILLSONBURG - W	120,000	1,622,000	1,742,000	-	1,742,000	-	1,704,500	5,000	-	-	-	32,500
INGERSOLL - W												
260300 WATER INGERSOLL	-	250,000	250,000	-	250,000	-	250,000	-	-	-	-	-
911272 WATER INGERSOLL FACILITIES	-	525,500	525,500	-	525,500	-	525,500	-	-	-	-	-
960307 ING - GROUNDWATER MODEL	-	160,000	160,000	-	160,000	-	160,000	-	-	-	-	-
960315 ING - LINEAR R/R CR PROJ	-	550,000	550,000	-	550,000	-	550,000	-	-	-	-	-
960325 ING - TOWN PROJECTS	-	1,060,000	1,060,000	-	1,060,000	-	1,060,000	-	-	-	-	-
960335 ING - CAST IRON PIPE REPLACE	-	200,000	200,000	-	200,000	-	200,000	-	-	-	-	-
960341 ING-TOWER PAINT REPAIR	-	2,295,000	2,295,000	-	2,295,000	-	2,295,000	-	-	-	-	-
TOTAL INGERSOLL - W	-	5,040,500	5,040,500	-	5,040,500	-	5,040,500	-	-	-	-	-

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TOWNSHIPS - W												
260400 WATER TOWNSHIPS	-	240,000	240,000	-	240,000	-	240,000	-	-	-	-	-
911264 WATER TOWNSHIP FACILITIES	-	95,000	95,000	-	95,000	-	95,000	-	-	-	-	-
960400 TOWNSHIP DISTRIB REPLACEMENT	-	950,000	950,000	-	950,000	-	950,000	-	-	-	-	-
960403 MT ELGIN GRAYDON WELL	-	-	-	1,483,000	1,483,000	-	-	-	-	-	1,483,000	-
960422 TWSP - WATER QUALITY IMP	-	85,000	85,000	-	85,000	-	85,000	-	-	-	-	-
960437 TAV - WELL 4	40,000	-	40,000	-	40,000	-	10,000	-	30,000	-	-	-
960441 NOR-TOWER PAINT/REPAIR	33,000	20,000	53,000	-	53,000	-	53,000	-	-	-	-	-
TOTAL TOWNSHIPS - W	73,000	1,390,000	1,463,000	1,483,000	2,946,000	-	1,433,000	-	30,000	-	1,483,000	-
TOTAL WATER SYSTEMS	1,993,000	18,244,500	20,237,500	(6,079,400)	14,158,100	-	11,877,600	5,000	750,000	-	1,483,000	42,500
TOTAL WATER & WASTEWATER	3,139,000	40,178,860	43,317,860	(10,593,537)	32,724,323	-	23,234,730	85,000	2,977,093	-	5,155,000	1,272,500
TOTAL County of Oxford - Capital	4,611,786	69,682,169	74,293,955	(9,813,537)	64,480,418	130,900	23,624,273	20,548,492	4,854,593	7,007,760	6,105,000	2,209,400

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.