

**Oxford County Variance & COVID-19 Summary**  
Forecast as at September 30, 2022

Department	Annual Net Budget	Surplus (Deficit)	COVID -19		
			Expenses	Less: Grants, Service Recovery Fees	Less: Safe Restart Agreement
Council	585,063	(5,807)	-	-	-
<b>CAO</b>					
CAO Office	841,321	120,031	43,913	-	43,913
Tourism	495,244	(186)	-	-	-
Communications	481,397	16,383	-	-	-
Future Oxford	222,000	42,000	-	-	-
	<b>2,039,962</b>	<b>178,228</b>	<b>43,913</b>	-	<b>43,913</b>
Human Resources	-	93,128	5,788	-	5,788
<b>Corporate Services</b>					
Clerks	598,122	25,411	-	-	-
Customer Service	-	4,795	2,389	-	2,389
Finance	-	51,321	1,809	-	1,809
Information Technology	-	87,236	175,000	-	175,000
Information Services	1,742,836	37,035	-	-	-
Assessment Management	100,000	52,000	-	-	-
Provincial Offences Administration	31,984	273,199	-	-	-
	<b>2,472,942</b>	<b>530,997</b>	<b>179,198</b>	-	<b>179,198</b>
General Taxation	(47,575)	(136,341)	-	-	-
Conservation Authorities	1,692,171	81,381	-	-	-
Public Health	2,503,291	(125,675)	-	-	-
<b>Public Works</b>					
Administration	-	-	44	-	44
Engineering	1,358,805	232,523	-	-	-
Facilities	1,446,021	(24,125) *	113,240	82,582	34,580
Fleet	-	- *	-	-	-
Transportation Services	21,317,588	(964,543)	3,387	2,760	627
Waste Management	2,802,973	30,049 *	5,468	832	4,636
Woodlands	159,565	(1,357) *	-	-	-
	<b>27,084,952</b>	<b>(727,453)</b>	<b>122,139</b>	<b>86,174</b>	<b>39,887</b>
Woodingford Lodge	11,304,103	1,370,728	2,380,197	2,190,197	190,000
<b>Human Services</b>					
Community Services	1,998,551	-	2,290	-	2,290
Child Care	978,404	(3,209)	491,008	491,008	-
Housing	5,706,385	- *	2,557,833	2,556,583	1,250
	<b>8,683,340</b>	<b>(3,209)</b>	<b>3,051,131</b>	<b>3,047,591</b>	<b>3,540</b>
Paramedic Services	8,397,642	141,364	595,448	595,448	-
Planning	1,836,677	(4,113)	-	-	-
<b>General Surplus</b>	<b>66,552,568</b>	<b>1,393,228</b>	<b>6,377,814</b>	<b>5,919,410</b>	<b>462,326</b>

Department	Annual Net Budget	Surplus (Deficit)		COVID -19		
				Expenses	Less: Grants, Service Recovery Fees	Less: Safe Restart Agreement
<b>Library Surplus</b>	<b>4,061,003</b>	<b>280,456</b>	*	<b>9,890</b>	<b>4,326</b>	<b>5,564</b>
<b>Court Security</b>	<b>51,541</b>	<b>-</b>				
<b>Wastewater</b>			*			
Woodstock	-	277,917				
Tillsonburg	-	59,960				
Ingersoll	-	29,486				
Norwich	-	(80,723)				
Tavistock	-	272,671				
Plattsville	(27,560)	(70,232)				
Thamesford	-	(128,533)				
Drumbo	-	(25,250)				
Mt Elgin	-	50,554				
Embro	-	1,115				
Innerkip	-	7,687				
<b>Wastewater Deficit</b>	<b>(27,560)</b>	<b>394,652</b>		<b>6,970</b>	<b>-</b>	<b>6,970</b>
<b>Water</b>			*			
Woodstock		643,074				
Tillsonburg		333,875				
Ingersoll		33,020				
Township		62,090				
<b>Water Deficit</b>	<b>-</b>	<b>1,072,059</b>		<b>7,261</b>	<b>-</b>	<b>7,261</b>
<b>Allocated to Dedicated Reserves</b>			*			
Facilities	-	119,099				
Fleet	-	(176,890)				
Waste Management (Collection)	-	(30,829)				
Woodlands	-	-				
Housing	-	80,850				
Training	-	-				
Legal	-	-				
<b>Dedicated Reserves Surplus</b>	<b>-</b>	<b>(7,770)</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Surplus</b>	<b>70,637,552</b>	<b>3,132,625</b>		<b>6,401,935</b>	<b>5,923,736</b>	<b>482,121</b>

\* The reserve policy includes service specific surplus allocations for a number of services. These contributions have been included in the forecast and do not have an effect on the general operating surplus