



## 2022 RESERVE CONTINUITY YEAR-END REPORT

	2021 CLOSING BALANCE	2022 BUDGET INTEREST	2022 BUDGET TO	2022 BUDGET FROM	2022 BUDGET CLOSING BALANCE	2022 FORECAST INTEREST	2022 FORECAST TO	2022 FORECAST FROM	2022 RESERVE REALIGNMEN	2022 FORECAST CLOSING BALANCE	RESERVE TARGET POLICY	POLICY (SURPLUS) SHORTFALL
<b>DEVELOPMENT CHARGES</b>												
91100 DC - ADMIN	470,522	3,500	83,380	(213,625)	343,777	11,000	105,380	(234,250)	-	352,652	-	-
91230 DC - ROADS	1,165,701	11,200	2,394,350	(1,877,500)	1,693,751	27,200	2,879,350	(4,072,250)	-	1	-	-
91231 DC - WASTE DIVERSION	7,645	-	28,457	(13,364)	22,738	200	36,957	(14,849)	-	29,953	-	-
91251 DC - WW WOODSTOCK	2,542,401	19,400	1,507,141	(347,635)	3,721,307	59,200	1,747,141	(439,939)	-	3,908,803	-	-
91252 DC - WW TILLSONBURG	6,772,597	44,700	516,610	(822,772)	6,511,135	157,800	930,000	(1,932,752)	-	5,927,645	-	-
91253 DC - WW INGERSOLL	1	-	559,452	(559,453)	-	-	783,203	(783,200)	-	4	-	-
91254 DC - WW NORWICH	2,819,006	21,500	194,977	(720,738)	2,314,745	65,700	407,124	(125,672)	-	3,166,158	-	-
91255 DC - WW TAVISTOCK	1	-	314,909	(314,909)	1	-	314,909	(314,907)	-	3	-	-
91256 DC - WW PLATTSVILLE	1	-	187,874	(187,874)	1	-	221,874	(221,872)	-	3	-	-
91257 DC - WW THAMESFORD	230,897	1,800	-	(3,636)	229,061	5,400	-	(3,592)	-	232,705	-	-
91258 DC - WW DRUMBO	4	-	29,044	(29,045)	3	-	29,044	(29,008)	-	40	-	-
91259 DC - WW MT ELGIN	206	-	2,300	(3,341)	(835)	-	3,100	(3,301)	-	5	-	-
91261 DC - W WOODSTOCK	3	-	845,672	(842,635)	3,040	-	980,672	(980,561)	-	114	-	-
91262 DC - W TILLSONBURG	234,134	600	173,164	(25,153)	382,745	5,500	310,000	(177,405)	-	372,229	-	-
91263 DC - W INGERSOLL	-	-	140,664	(140,664)	-	-	196,926	(196,924)	-	2	-	-
91264 DC - W NORWICH	1	-	41,243	(41,243)	1	-	81,806	(81,802)	-	5	-	-
91265 DC - W TAVISTOCK	574,915	4,000	35,119	(50,541)	563,493	13,400	35,119	(102,908)	-	520,526	-	-
91266 DC - W PLATTSVILLE	-	-	72,278	(72,278)	-	-	85,378	(85,376)	-	2	-	-
91267 DC - W THAMESFORD	65,373	600	88,891	(15,958)	138,906	1,500	275,000	(15,914)	-	325,959	-	-
91268 DC - W DRUMBO	21,733	200	-	(14,527)	7,406	500	-	(3,241)	-	18,992	-	-
91269 DC - W MT ELGIN	3	-	80,356	(15,740)	64,619	-	128,940	(53,913)	-	75,030	-	-
91500 DC - EMS	331,163	2,000	266,849	(133,092)	466,920	7,700	331,849	(133,092)	-	537,620	-	-
91600 DC - LIBRARY	446,189	3,100	135,817	(180,285)	404,821	10,400	144,817	(187,450)	-	413,956	-	-
<b>TOTAL DEVELOPMENT CHARGES</b>	<b>15,682,496</b>	<b>112,600</b>	<b>7,698,547</b>	<b>(6,626,008)</b>	<b>16,867,635</b>	<b>365,500</b>	<b>10,028,589</b>	<b>(10,194,178)</b>	<b>-</b>	<b>15,882,407</b>	<b>-</b>	<b>-</b>
<b>RESERVE FUNDS</b>												
93270 RF - LANDFILL AND WASTE DIV.	23,535,081	400,000	-	(2,043,500)	21,891,581	393,500	-	(2,123,890)	-	21,804,691	20,650,000	(1,154,691)
<b>TOTAL RESERVE FUNDS</b>	<b>23,535,081</b>	<b>400,000</b>	<b>-</b>	<b>(2,043,500)</b>	<b>21,891,581</b>	<b>393,500</b>	<b>-</b>	<b>(2,123,890)</b>	<b>-</b>	<b>21,804,691</b>	<b>20,650,000</b>	<b>(1,154,691)</b>
<b>RESERVES</b>												
<b>STABILIZATION RESERVES</b>												
92101 R - WSIB	3,698,176	-	-	(231,049)	3,467,127	-	-	(231,049)	-	3,467,127	5,357,000	1,889,873
92102 R - PAY EQUITY	1,296,264	-	-	-	1,296,264	-	-	-	-	1,296,264	1,056,000	(240,264)
92103 R - TRAINING	300,000	-	-	(50,000)	250,000	-	-	(50,000)	-	250,000	250,000	-
92130 R - CORPORATE GENERAL	9,439,207	-	-	(4,110,995)	5,328,212	-	1,500	(1,826,706)	-	7,614,001	9,990,000	2,375,999

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	2021	2022	2022	2022	2022 BUDGET	2022	2022	2022	2022	2022 FORECAST	RESERVE	POLICY
	CLOSING	BUDGET	BUDGET	BUDGET	CLOSING	FORECAST	FORECAST	FORECAST	RESERVE	CLOSING	TARGET	(SURPLUS)
	BALANCE	INTEREST	TO	FROM	BALANCE	INTEREST	TO	FROM	REALIGNMEN	BALANCE	POLICY	SHORTFALL
92131 R - WORKING CAPITAL	6,100,000	-	-	-	6,100,000	-	-	-	-	6,100,000	6,660,000	560,000
92133 R - LEGAL	461,807	-	-	-	461,807	-	-	(122,064)	-	339,743	549,000	209,257
92134 R - INSURANCE	1,513,938	12,110	-	-	1,526,048	35,275	50,000	-	-	1,599,213	750,000	(849,213)
92240 R - WATER/WASTEWATER CSAP	2,151,008	-	-	(80,000)	2,071,008	-	-	(37,664)	-	2,113,344	-	-
92280 R - WASTE COLLECTION	2,795,595	-	-	(324,723)	2,470,872	-	-	(350,553)	-	2,445,042	1,331,000	(1,114,042)
<b>TOTAL STABILIZATION RESERVES</b>	<b>27,755,995</b>	<b>12,110</b>	<b>-</b>	<b>(4,796,767)</b>	<b>22,971,338</b>	<b>35,275</b>	<b>51,500</b>	<b>(2,618,036)</b>	<b>-</b>	<b>25,224,734</b>	<b>25,943,000</b>	<b>2,831,610</b>
<b>GOVERNMENT FUNDED RESERVES</b>												
92170 R - FEDERAL RESTART	4,295,464	-	-	(728,206)	3,567,258	-	-	(144,732)	-	4,150,732	-	-
92205 R - COMMUNITY-BUILDING FUND	4,770,312	28,186	3,516,005	(5,210,750)	3,103,753	82,023	3,516,005	(6,016,000)	-	2,352,340	-	-
92206 R - OCIF	1,414,694	4,963	-	(1,250,713)	168,944	80,378	5,044,292	(974,250)	-	5,565,114	-	-
<b>TOTAL GOVERNMENT FUNDED RESERVE</b>	<b>10,480,470</b>	<b>33,149</b>	<b>3,516,005</b>	<b>(7,189,669)</b>	<b>6,839,955</b>	<b>162,401</b>	<b>8,560,297</b>	<b>(7,134,982)</b>	<b>-</b>	<b>12,068,186</b>	<b>-</b>	<b>-</b>
<b>PROGRAM SPECIFIC RESERVES</b>												
92135 R - BROADBAND EXPANSION	1,274,487	-	1,368,000	-	2,642,487	-	1,368,000	-	-	2,642,487	-	-
92215 R - TREES RURAL	55,503	-	-	(23,700)	31,803	-	25,000	(23,700)	-	56,803	-	-
92244 R - SOURCE WATER PROTECTION	985,101	-	-	(298,312)	686,789	-	-	(247,730)	-	737,371	-	-
92301 R - CHILD CARE MITIGATION FUND	899,238	-	-	-	899,238	-	-	(202,543)	-	696,695	-	-
92302 R - AFFORDABLE HOUSING	6,802,329	-	500,000	(3,949,096)	3,353,233	-	2,333,504	(7,659,597)	-	1,476,236	-	-
92400 R - PLANNING - OFFICIAL PLAN	678,535	-	-	(225,375)	453,160	-	-	(204,750)	-	473,785	795,000	321,215
92600 R - LIBRARIES	1,153,451	-	-	(308,346)	845,105	-	280,456	(317,916)	-	1,115,991	203,000	(912,991)
<b>TOTAL PROGRAM SPECIFIC RESERVES</b>	<b>11,848,644</b>	<b>-</b>	<b>1,868,000</b>	<b>(4,804,829)</b>	<b>8,911,815</b>	<b>-</b>	<b>4,006,960</b>	<b>(8,656,236)</b>	<b>-</b>	<b>7,199,368</b>	<b>998,000</b>	<b>(591,776)</b>
<b>CAPITAL RESERVES</b>												
<b>GENERAL</b>												
92120 R - INFORMATION SYSTEMS	1,407,134	9,591	212,365	(485,610)	1,143,480	29,640	212,232	(482,283)	-	1,166,723	637,000	(529,723)
92210 R - FACILITIES	5,059,855	27,779	1,149,951	(2,787,130)	3,450,455	95,808	1,292,834	(3,224,421)	-	3,224,076	8,000,000	4,775,924
92220 R - FLEET	3,804,430	21,469	2,133,706	(1,448,580)	4,511,025	92,367	2,083,206	(1,763,560)	-	4,216,443	2,137,000	(2,079,443)
92230 R - ROADS	17,487,935	98,043	8,224,000	(9,227,987)	16,581,991	427,559	9,586,750	(7,436,532)	-	20,065,712	14,390,000	(5,675,712)
92235 R - BRIDGES	13,398,670	94,713	2,640,000	(2,714,523)	13,418,860	319,637	2,640,000	(2,072,683)	-	14,285,624	4,600,000	(9,685,624)
92300 R - SOCIAL HOUSING	3,286,793	20,993	825,000	(1,435,374)	2,697,412	71,402	825,000	(1,271,994)	-	2,911,201	3,080,000	168,799
92335 R - WOODINGFORD LODGE EQUIP	240,540	1,489	286,500	(242,350)	286,179	6,408	286,500	(217,555)	-	315,893	287,000	(28,893)
92511 R - PARAMEDIC SERVICE VEHICL	1,289,585	6,828	850,000	(955,913)	1,190,500	31,368	850,000	(736,644)	-	1,434,309	463,000	(971,309)
92512 R - PARAMEDIC SERVICE STATIO	599,971	3,955	40,000	(90,000)	553,926	13,354	40,000	(93,700)	-	559,625	450,000	(109,625)
<b>TOTAL GENERAL</b>	<b>46,574,913</b>	<b>284,860</b>	<b>16,361,522</b>	<b>(19,387,467)</b>	<b>43,833,828</b>	<b>1,087,543</b>	<b>17,816,522</b>	<b>(17,299,372)</b>	<b>-</b>	<b>48,179,606</b>	<b>34,044,000</b>	<b>(14,135,606)</b>
<b>LIBRARY</b>												
92602 R - OCL NORWICH CAPITAL	40,466	-	-	-	40,466	-	-	-	-	40,466	-	-

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	CLOSING	BUDGET	BUDGET	BUDGET	CLOSING	FORECAST	FORECAST	FORECAST	RESERVE	CLOSING	TARGET	(SURPLUS)
	BALANCE	INTEREST	TO	FROM	BALANCE	INTEREST	TO	FROM	REALIGNMEN	BALANCE	POLICY	SHORTFALL
92605 R - OCL - FACILITIES	654,719	3,778	100,000	(165,600)	592,897	13,014	100,000	(292,395)	-	475,338	1,250,000	774,662
<b>TOTAL LIBRARY</b>	<b>695,185</b>	<b>3,778</b>	<b>100,000</b>	<b>(165,600)</b>	<b>633,363</b>	<b>13,014</b>	<b>100,000</b>	<b>(292,395)</b>	<b>-</b>	<b>515,804</b>	<b>1,250,000</b>	<b>774,662</b>
<b>TOTAL CAPITAL RESERVES</b>	<b>47,270,098</b>	<b>288,638</b>	<b>16,461,522</b>	<b>(19,553,067)</b>	<b>44,467,191</b>	<b>1,100,557</b>	<b>17,916,522</b>	<b>(17,591,767)</b>	<b>-</b>	<b>48,695,410</b>	<b>35,294,000</b>	<b>(13,401,410)</b>
<b>TOTAL RESERVES</b>	<b>97,355,207</b>	<b>333,897</b>	<b>21,845,527</b>	<b>(36,344,332)</b>	<b>83,190,299</b>	<b>1,298,233</b>	<b>30,535,279</b>	<b>(36,001,021)</b>	<b>-</b>	<b>93,187,698</b>	<b>62,235,000</b>	<b>(18,884,512)</b>
<b>WATER &amp; WASTEWATER RESERVES</b>												
92249 R-WW EMBRO	696,929	5,783	121,781	(2,079)	822,414	17,647	122,891	(3,203)	-	834,264	693,000	(141,264)
92250 R - WW INNERKIP	916,705	7,539	88,689	(3,103)	1,009,830	22,087	96,368	(59,327)	-	975,833	531,000	(444,833)
92251 R - WW WOODSTOCK	15,271,009	99,001	1,320,649	(3,479,171)	13,211,488	337,037	1,468,298	(3,291,786)	-	13,784,558	15,165,000	1,380,442
92252 R - WW TILLSONBURG	21,784,810	123,083	1,064,258	(4,084,324)	18,887,827	418,257	1,094,112	(8,830,642)	-	14,466,537	7,937,000	(6,529,537)
92253 R - WW INGERSOLL	7,369,997	61,203	2,062,673	(1,364,316)	8,129,557	183,364	2,305,577	(1,575,620)	-	8,283,318	11,784,000	3,500,682
92254 R - WW NORWICH	3,126,182	25,130	432,675	(265,244)	3,318,743	73,320	432,653	(396,416)	-	3,235,739	1,110,000	(2,125,739)
92255 R - WW TAVISTOCK	3,629,300	25,058	761,050	(329,981)	4,085,427	92,783	1,033,832	(332,685)	-	4,423,230	1,533,000	(2,890,230)
92256 R - WW PLATTSVILLE	1,851,300	15,410	158,691	(149,015)	1,876,386	43,524	192,755	(161,601)	-	1,925,978	958,000	(967,978)
92257 R - WW THAMESFORD	3,529,756	28,760	339,811	(435,724)	3,462,603	79,706	339,795	(561,207)	-	3,388,050	882,000	(2,506,050)
92258 R - WW DRUMBO	951,089	1,399	118,761	(194,376)	876,873	11,356	118,755	(1,047,431)	-	33,769	1,566,333	1,532,564
92259 R - WW MT ELGIN	689,810	4,216	49,808	(164,958)	578,876	15,049	100,359	(188,919)	-	616,299	275,000	(341,299)
92261 R - W WOODSTOCK	22,264,525	159,879	2,673,784	(4,134,814)	20,963,374	515,499	3,296,607	(3,685,293)	-	22,391,338	11,231,000	(11,160,338)
92262 R - W TILLSONBURG	5,276,803	36,356	1,205,249	(1,875,186)	4,643,222	121,500	1,606,162	(1,748,501)	-	5,255,964	6,525,000	1,269,036
92263 R - W INGERSOLL	9,092,096	55,535	1,156,280	(5,148,478)	5,155,433	156,511	1,245,958	(5,936,684)	-	4,557,881	3,776,000	(781,881)
92264 R - W TOWNSHIP	11,658,927	85,524	1,391,572	(1,631,905)	11,504,118	269,928	1,528,262	(1,697,886)	-	11,759,231	5,610,000	(6,149,231)
<b>TOTAL WATER &amp; WASTEWATER RESERVE:</b>	<b>108,109,238</b>	<b>733,876</b>	<b>12,945,731</b>	<b>(23,262,674)</b>	<b>98,526,171</b>	<b>2,357,568</b>	<b>14,982,384</b>	<b>(29,517,201)</b>	<b>-</b>	<b>95,931,989</b>	<b>69,576,333</b>	<b>(26,355,656)</b>
<b>TOTAL RESERVES</b>	<b>244,682,022</b>	<b>1,580,373</b>	<b>42,489,805</b>	<b>(68,276,514)</b>	<b>220,475,686</b>	<b>4,414,801</b>	<b>55,546,252</b>	<b>(77,836,290)</b>	<b>-</b>	<b>226,806,785</b>	<b>152,461,333</b>	<b>(58,463,045)</b>