

December 22, 2022

Attention: Municipal CAOs, Clerks and Treasurers,

Subject: Draft 2023 Conservation Authority Operating Budget and Municipal Levies

The Upper Thames River Conservation Authority Board of Directors (UTRCA) and staff are pleased to provide you with a copy of the 2023 Draft Operating Budget and Municipal Levies for your information. In 2023, the UTRCA will leverage each dollar to provide three additional dollars for conservation authority programs and services.

The average increase in combined general and project levies for municipalities in the UTRCA watershed is 5.3 percent. The actual change for individual municipalities varies based on the Modified Current Value Assessment formula used by the Province.

Enclosed are the following reports:

- Proposed combined General and Flood Control Levy by Municipality,
- Consolidated 2023 Draft Operating Budget, and
- Revenue and Expenditure charts.

This is the final year for our budgets to be presented in this format. In 2023, we will be transitioning to meet the requirements of the Mandatory Programs and Services Regulation. As such, a status quo budget has been presented for 2023. This Draft Budget has been approved by the UTRCA's Board of Directors for circulation to member municipalities for comment. The Draft Budget will likely be revised and will be considered for final approval at the Authority's Annual General Meeting scheduled for February 28, 2023.

Please share the attached 2023 Draft Operating Budget with Council and appropriate staff. UTRCA staff would be happy to answer questions regarding the draft budget and/or provide a brief overview of our programs and services. If this is of interest, please contact Michelle Viglianti at vigliantim@thamesriver.on.ca or Tracy Annett at annettt@thamesriver.on.ca.

Sincerely,



Tracy Annett,
General Manager/ Secretary-Treasurer

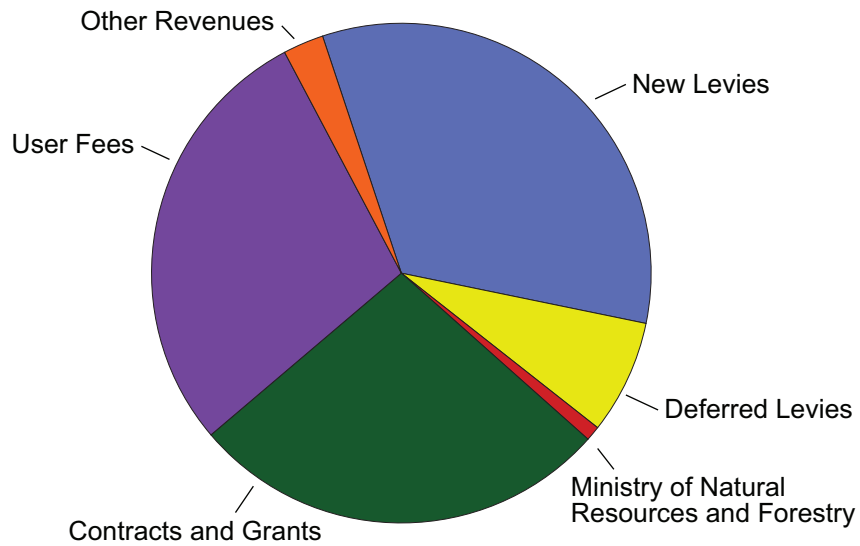
2023 UTRCA Draft Operating Budget

December 2022

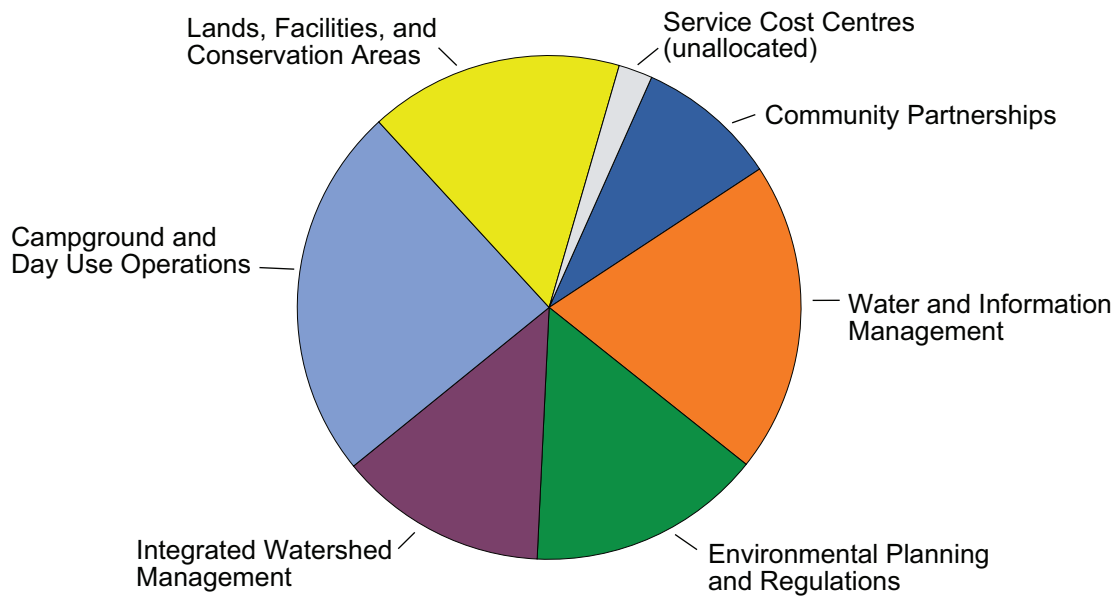
	YTD Actuals to 12/14/2022	Final 2022 Budget	Draft 2023 Budget	% Change from Final 2022 Budget	Notes
REVENUES					
New Levy Funding					
Municipal General Levy	4,045,897	4,245,898	4,517,812	6.4%	
Dam and Flood Control Levies	1,820,904	1,703,866	1,749,502	2.7%	
Operating Reserve Levy	34,692	34,692	35,387	2.0%	
	5,901,493	5,984,456	6,302,701	5.3%	
Amortized Levy from previous years					
Municipal General Levy	780,626	493,038	1,106,189	124.4%	Some 2022 actual will be deferred to 2023
Flood Control Levies	94,436	201,386	244,386	21.4%	
Capital Maintenance Levy	51,921	86,552	45,950	-46.9%	
	926,983	780,976	1,396,525	78.8%	
MNRF Transfer Payment	181,213	181,213	181,213	0.0%	
Contracts and Grants					
Municipal within Watershed	1,146,922	1,079,292	1,374,188	27.3%	
Municipal outside Watershed	134,577	157,402	151,386	-3.8%	
Provincial	979,349	952,343	1,089,177	14.4%	
Federal	1,112,237	754,384	892,200	18.3%	Includes some uncertain at this time
All Other	2,288,293	1,943,365	1,638,722	-15.7%	
	5,661,378	4,886,785	5,145,673	5.3%	
User Fees and Other Revenues					
Conservation Areas	4,321,740	3,876,027	4,296,087	10.8%	
Planning and Permit Fees	525,502	581,500	680,000	16.9%	Includes effect of new fee schedule
Education Fees	193,851	142,401	206,000	44.7%	
Landowner tree sales, cost recoveries	173,855	160,500	200,000	24.6%	
	5,214,948	4,760,428	5,382,087	13.1%	
Other Revenues					
From deferred revenues	376,188	353,373	50,300	-85.8%	Reflects new budget methodology, see above
Donations, interest, and gains	471,060	406,420	447,325	10.1%	
	847,248	759,793	497,625	-34.5%	
TOTAL REVENUES	18,733,263	17,353,651	18,905,824	8.9%	
EXPENDITURES					
Mission Cost Centres					
Community Partnerships	1,329,898	1,674,857	1,772,448	5.8%	
Water and Information Management	2,722,406	3,155,657	3,900,838	23.6%	Some added costs for federal grant uncertain
Environmental Planning and Regulations	2,313,317	2,559,299	2,941,737	14.9%	
Integrated Watershed Management	2,406,003	2,880,169	2,617,435	-9.1%	Reflects unit in transition
Campground and Day Use Operations	4,104,019	4,477,135	4,693,733	4.8%	
Lands, Facilities, and Conservation Areas	1,928,665	2,408,376	3,186,667	32.3%	Addition of lands inventory and asset management work
Service Cost Centres (unallocated)	532,483	475,920	426,137	-10.5%	
TOTAL EXPENDITURES	15,336,791	17,631,413	19,538,995	10.8%	
NET SURPLUS (DEFICIT)	3,396,472	(277,762)	(633,171)	128.0%	Estimated surplus less than \$500,000
Funding Required from Reserves	-	338,536	341,710	0.9%	Relieving some flood control reserves in lieu of levy and adding some flood control reserves
Desired Transfer to Reserves	-	176,400	18,950	-89.3%	
COMBINED EFFECT ON EQUITY	3,396,472	(439,925)	(955,931)	-214.9%	
Depreciation Expense	1,101,864	1,185,665	1,169,467	-1.4%	
CASH SURPLUS (DEFICIT)	4,498,336	907,904	536,296	-40.9%	

2023 UTRCA Draft Budget: Revenues and Expenditures

Revenues



Expenditures



2023 UTRCA Draft Budget: Municipal Levy

December 2022

Municipality	2022 CVA	2023 CVA	Current Year Operations												Year over Year Increase
			General Levy		Operating Reserve Levy		Dam and Flood Control Levy		Specific Project Funding		Total Municipal Operational Funding		\$	%	
			2022	2023	2022	2023	2022	2023	2022	2023	2022	2023			
Oxford County	16.8428	16.9093	696,731	745,091	5,843	5,984	282,875	293,234			985,449	1,044,309	58,860	6.0%	
London	64.2416	64.0751	2,657,463	2,823,404	22,288	22,674	1,131,355	1,158,439	109,232	111,417	3,920,338	4,115,934	195,596	5.0%	
Lucan Biddulph	0.3468	0.3517	14,346	15,497	120	124	2,953	3,114			17,419	18,735	1,316	7.6%	
Thames Centre	3.1857	3.1897	131,782	140,551	1,105	1,129	32,425	33,542			165,312	175,222	9,910	6.0%	
Middlesex Centre	2.3789	2.4127	98,407	106,313	825	854	20,256	21,363			119,488	128,530	9,042	7.6%	
Stratford	7.2417	7.2647	299,565	320,112	2,512	2,571	102,579	105,324			404,656	428,007	23,351	5.8%	
Perth East	1.4232	1.4275	58,873	62,901	494	505	14,719	15,240			74,086	78,646	4,560	6.2%	
West Perth	1.4873	1.4827	61,525	65,334	516	525	55,381	55,846			117,422	121,705	4,283	3.6%	
St. Marys	1.4482	1.4644	59,907	64,527	502	518	35,264	36,696			95,673	101,741	6,068	6.3%	
Perth South	1.2009	1.2215	49,677	53,824	417	432	10,225	10,817			60,319	65,073	4,754	7.9%	
South Huron	0.2028	0.2006	8,389	8,839	70	71	1,726	1,777			10,185	10,687	502	4.9%	
Zorra	0	0	-	-	-	-	8,500	8,500			8,500	8,500	-	0.0%	
South-West Oxford	0	0	-	-	-	-	5,610	5,610			5,610	5,610	-	0.0%	
TOTAL	100	100	4,136,665	4,406,394	34,692	35,387	1,703,868	1,749,502	109,232	111,417	5,984,457	6,302,700	318,243	5.3%	
Contribution to increase				84.8%		0.2%		14.3%		0.7%				100%	

Capital Investments									
Capital Maintenance		Flood Control Capital Levy				Total Municipal Capital Funding		Year over Year Increase	
2022	2023	Structure		2022	2023	2022	2023	\$	%
30,928	31,982	Pittock Dam, Ingersoll Channel		29,879	30,000	60,807	61,982	1,175	1.9%
117,966	121,189	Total Structures ¹		733,348	334,600	851,314	455,789	(395,525)	-46.5%
637	665					637	665	28	4.4%
5,850	6,033	Dorchester Mill Pond			-	5,850	6,033	183	3.1%
4,368	4,563					4,368	4,563	195	4.5%
13,298	13,740	RT Orr Dam			-	13,298	13,740	442	3.3%
2,613	2,700					2,613	2,700	87	3.3%
2,731	2,804	Fullarton and Mitchell Dams		25,000	68,000	27,731	70,804	43,073	155.3%
2,659	2,770	Wildwood Dam, St Marys Floodwall		45,000	45,000	47,659	47,770	111	0.2%
2,205	2,310					2,205	2,310	105	4.8%
372	379					372	379	7	1.9%
-	-	Embro \$5000, Harrington \$1500		6,500	6,500	6,500	6,500	-	0.0%
-	-					-	-	-	-
183,627	189,135			839,727	484,100	1,023,354	673,235	(350,119)	-34.2%

Total Municipal Funding for Operations and Capital		Year over Year Increase	
2022	2023	\$	%
1,046,256	1,106,291	60,035	5.7%
4,771,652	4,571,723	(199,929)	-4.2%
18,056	19,400	1,344	7.4%
171,162	181,255	10,093	5.9%
123,856	133,093	9,237	7.5%
417,954	441,747	23,793	5.7%
76,699	81,346	4,647	6.1%
145,153	192,509	47,356	32.6%
143,332	149,511	6,179	4.3%
62,524	67,383	4,859	7.8%
10,557	11,066	509	4.8%
15,000	15,000	-	0.0%
5,610	5,610	-	0.0%
7,007,811	6,975,935	(31,876)	-0.5%

¹Total Structures - City of London:

Structure	\$ 2022	\$ 2023
Fanshawe Dam	87,500	-
Pittock Dam portion only for 2023	80,848	54,600
Erosion Control	300,000	-
London Dykes	265,000	280,000
Total London Structures	733,348	334,600

Draft Budget: Dam & Flood Control Levy - Details

Municipality	CVA Rates				Special Benefitting Rates										Total Dam and Flood Control Levy			
			Forecasting, Planning & Technical Studies		Small Holdings		Wildwood Dam			Pittock Dam			100% Structures and Projects				2022	2023
	2022	2023	2022	2023	2022	2023	%	2022	2023	%	2022	2023	2022	2023	2022	2023		
Oxford County	16.8428	16.9093	138,866	144,990	1,194	1,241	1.01	1,439	1,502	62.11	117,641	121,766	Pittock Dam, Ingersoll Channel		23,735	23,735	282,875	293,234
London	64.2416	64.0751	529,660	549,418	4,555	4,702	83.84	119,385	124,147	36.74	69,615	72,032	Total Structures ²		408,140	408,140	1,131,355	1,158,439
Lucan Biddulph	0.3468	0.3517	2,859	3,016	25	26	0.02	30	31	0.02	39	41			-	-	2,953	3,114
Thames Centre	3.1857	3.1897	26,265	27,350	226	234	0.19	272	283	0.19	362	375	Dorchester Mill Pond, Dorchester CA		5,300	5,300	32,425	33,542
Middlesex Centre	2.3789	2.4127	19,614	20,688	169	177	0.14	203	214	0.14	270	284			-	-	20,256	21,363
Stratford	7.2417	7.2647	59,706	62,292	514	533	0.44	619	645	0.44	823	854	RT Orr Dam and Channel		40,917	41,000	102,579	105,324
Perth East	1.4232	1.4275	11,734	12,240	101	105	0.09	122	127	0.09	162	168	Shakespeare Dam		2,600	2,600	14,719	15,240
West Perth	1.4873	1.4827	12,263	12,714	105	109	0.09	127	132	0.09	169	174	Mitchell and Fullarton Dams		42,717	42,717	55,381	55,846
St. Marys	1.4482	1.4644	11,940	12,557	103	107	14.09	20,056	20,860	0.09	165	172	Wildwood Dam, St Marys Floodwall		3,000	3,000	35,264	36,696
Perth South	1.2009	1.2215	9,901	10,474	85	90	0.07	103	109	0.07	136	144			-	-	10,225	10,817
South Huron	0.2028	0.2006	1,672	1,720	14	15	0.01	17	18	0.01	23	24			-	-	1,726	1,777
Zorra			-	-	-	-	-	-	-	-	-	-	Embro, Harrington		8,500	8,500	8,500	8,500
South-West Oxford			-	-	-	-	-	-	-	-	-	-	Centreville Dam		5,610	5,610	5,610	5,610
TOTAL	100	100	824,480	857,459	7,091	7,339	100	142,373	148,068	100	189,405	196,034			540,519	540,602	1,703,868	1,749,502

²Total Structures - City of London:

Structure	\$ 2022	\$ 2023
Fanshawe Dam	356,140	356,140
Springbank Dam	10,000	10,000
London Dykes/ Erosion Control	42,000	42,000
Total London	408,140	408,140

2023
Draft Budget
December 2022