

COUNTY OF OXFORD

BY-LAW NO. 6502-2023

BEING a by-law to adopt the estimated expenditure for the year 2023.

WHEREAS Section 289 of the *Municipal Act, 2001*, directs County Council in each year to prepare and adopt estimates of all sums required during the year for the purposes of the County;

AND WHEREAS Section 401 of the *Municipal Act, 2001*, provides that a municipality may incur debt for municipal purposes, whether by borrowing money or in any other way, and may issue debentures and prescribed financial instruments and enter prescribed financial agreements for, or in relation to, the debt;

AND WHEREAS the total taxable assessment according to the 2023 Assessment Roll as returned, has been received.

THEREFORE THE COUNCIL OF THE COUNTY OF OXFORD ENACTS AS FOLLOWS:

1. That the Budget Summary, attached as Schedule "A", including a General Levy in the amount of \$70,759,302, be adopted.
2. That the General Levy be raised by all lower tier municipalities within the County of Oxford.
3. That the Budget Summary, attached as Schedule "B", including a Library Levy in the amount of \$4,288,199 be adopted.
4. That the Library Levy be raised by the following lower tier municipalities within the County of Oxford:
 - Township of Blandford-Blenheim;
 - Township of East-Zorra-Tavistock;
 - Township of Norwich;
 - Township of South-West Oxford;
 - Township of Zorra;
 - Town of Ingersoll; and
 - Town of Tillsonburg.
5. That a Woodstock Police Services Court Security and Prisoner Transportation Grant Levy in the amount of \$10,276 be adopted.

6. That the Woodstock Police Services Court Security and Prisoner Transportation Grant Levy be raised by the following lower tier municipalities within the County of Oxford:
- Township of Blandford-Blenheim;
 - Township of East-Zorra-Tavistock;
 - Township of Norwich;
 - Township of South-West Oxford;
 - Township of Zorra;
 - Town of Ingersoll; and
 - Town of Tillsonburg.
7. That the Capital Plan, attached as Schedule “C”, be undertaken and shall be financed in accordance with the plan, which includes incurring prescribed long-term debt up to a maximum of \$8,688,000 plus any unfinanced capital projects carried over from prior years as set out in the audited financial statements.

READ a first and second time this 25th day of January, 2023.

READ a third time and finally passed in this 25th day of January, 2023.

MARCUS RYAN, WARDEN

CHLOE J. SENIOR, CLERK

**COUNTY OF OXFORD GENERAL LEVY INCLUDING WATER AND WASTEWATER
2023 BUDGET REPORT**

| | 2022 APPROVED BUDGET | 2023 APPROVED BUDGET | BUDGET VARIANCE | BUDGET % VARIANCE |
|-------------------------------|-------------------------------------|-------------------------------------|----------------------------|------------------------------|
| REVENUES | | | | |
| PROPERTY TAXATION | (1,787,900) | (2,187,300) | (399,400) | 22.3% |
| GENERAL REVENUES | (127,387,144) | (138,988,720) | (11,601,576) | 9.1% |
| OTHER REVENUES | (11,453,833) | (7,130,381) | 4,323,452 | (37.7%) |
| INTERDEPARTMENTAL RECOVERIES | (18,246,173) | (20,948,100) | (2,701,927) | 14.8% |
| CAPITAL REVENUES | (63,576,768) | (83,910,186) | (20,333,418) | 32.0% |
| TOTAL REVENUES | (222,451,818) | (253,164,687) | (30,712,869) | 13.8% |
| EXPENSES | | | | |
| SALARIES AND BENEFITS | 66,937,298 | 70,856,825 | 3,919,527 | 5.9% |
| OPERATING EXPENSES | 95,628,244 | 103,494,582 | 7,866,338 | 8.2% |
| DEBT REPAYMENT | 14,581,235 | 13,699,751 | (881,484) | (6.0%) |
| CAPITAL EXPENSES | 63,675,668 | 84,007,786 | 20,332,118 | 31.9% |
| RESERVE TRANSFERS | 31,039,980 | 32,259,444 | 1,219,464 | 3.9% |
| INTERDEPARTMENTAL CHARGES | 17,141,961 | 19,605,601 | 2,463,640 | 14.4% |
| TOTAL EXPENSES | 289,004,386 | 323,923,989 | 34,919,603 | 12.1% |
| TOTAL County of Oxford | 66,552,568 | 70,759,302 | 4,206,734 | 6.3% |

County of Oxford (General Levy including Water and Wastewater)
2023 BUDGET FOR PSAB

| | 2023 APPROVED BUDGET | PRINCIPAL DEBT REPAYMENT (1) | LOCAL AREA MUNICIPAL DEBT REPAYMENTS (2) | CAPITAL | DEBENTURE PROCEEDS | TRANSFERS TO/FROM SURPLUS (3) | AMORTIZATION (4) | 2023 PSAB BUDGET |
|------------------------------|----------------------------|------------------------------------|--|---------------------|-----------------------|-------------------------------------|---------------------|------------------------|
| REVENUES | | | | | | | | |
| PROPERTY TAXATION | (2,187,300) | - | - | - | - | - | - | (2,187,300) |
| GENERAL REVENUES | (138,988,720) | - | 6,554,484 | - | - | (5,599,144) | - | (138,033,380) |
| OTHER REVENUES | (7,130,381) | - | - | - | - | (2,008,350) | - | (9,138,731) |
| INTERDEPARTMENTAL RECOVERIES | (20,948,100) | - | - | - | - | - | - | (20,948,100) |
| CAPITAL REVENUES | (83,910,186) | - | - | - | 8,688,000 | 59,890,280 | - | (15,331,906) |
| TOTAL REVENUES | (253,164,687) | - | 6,554,484 | - | 8,688,000 | 52,282,786 | - | (185,639,417) |
| EXPENSES | | | | | | | | |
| SALARIES AND BENEFITS | 70,856,825 | - | - | - | - | - | - | 70,856,825 |
| OPERATING EXPENSES | 103,494,582 | - | - | - | - | - | - | 103,494,582 |
| DEBT REPAYMENT | 13,699,751 | (6,075,779) | (6,554,484) | - | - | - | - | 1,069,488 |
| CAPITAL EXPENSES | 84,007,786 | - | - | (81,253,096) | - | (2,754,690) | 21,419,410 | 21,419,410 |
| RESERVE TRANSFERS | 32,259,444 | - | - | - | - | (32,259,444) | - | - |
| INTERDEPARTMENTAL CHARGES | 19,605,601 | - | - | - | - | - | - | 19,605,601 |
| TOTAL EXPENSES | 323,923,989 | (6,075,779) | (6,554,484) | (81,253,096) | - | (35,014,134) | 21,419,410 | 216,445,906 |
| TOTAL | 70,759,302 | (6,075,779) | - | (81,253,096) | 8,688,000 | 17,268,652 | 21,419,410 | 30,806,489 |

1. Principal debt repayment for County debt
2. This represents the repayment of the local area municipalities debt
3. This represents the transfers to and from Reserves and Reserve Funds (excluding gas tax and development charge reserves)
4. Estimated based on 2021 actual amortization

By-law No. 6502-2023
Schedule B

**LIBRARY
2023 BUDGET REPORT**

| | 2022 APPROVED BUDGET | 2023 APPROVED BUDGET | BUDGET VARIANCE | BUDGET % VARIANCE |
|---------------------------|-------------------------------------|-------------------------------------|----------------------------|------------------------------|
| REVENUES | | | | |
| GENERAL REVENUES | (168,619) | (156,104) | 12,515 | (7.4%) |
| OTHER REVENUES | (488,631) | (720,415) | (231,784) | 47.4% |
| CAPITAL REVENUES | (162,000) | (53,400) | 108,600 | (67.0%) |
| TOTAL REVENUES | (819,250) | (929,919) | (110,669) | 13.5% |
| EXPENSES | | | | |
| SALARIES AND BENEFITS | 2,710,039 | 2,831,380 | 121,341 | 4.5% |
| OPERATING EXPENSES | 653,985 | 764,087 | 110,102 | 16.8% |
| DEBT REPAYMENT | 115,020 | 84,730 | (30,290) | (26.3%) |
| CAPITAL EXPENSES | 194,000 | 73,400 | (120,600) | (62.2%) |
| RESERVE TRANSFERS | 103,000 | 122,000 | 19,000 | 18.4% |
| INTERDEPARTMENTAL CHARGES | 1,104,209 | 1,342,521 | 238,312 | 21.6% |
| TOTAL EXPENSES | 4,880,253 | 5,218,118 | 337,865 | 6.9% |
| TOTAL LIBRARY | 4,061,003 | 4,288,199 | 227,196 | 5.6% |

By-law No. 6502-2023
Schedule B-1

**LIBRARY
2023 BUDGET FOR PSAB**

| | 2023 APPROVED BUDGET | PRINCIPAL DEBT REPAYMENT (1) | LOCAL AREA MUNICIPAL DEBT REPAYMENTS (2) | CAPITAL | DEBENTURE PROCEEDS | TRANSFERS TO/FROM SURPLUS (3) | AMORTIZATION (4) | 2023 PSAB BUDGET |
|---------------------------|----------------------------|------------------------------------|--|------------------|-----------------------|-------------------------------------|---------------------|------------------------|
| REVENUES | | | | | | | | |
| GENERAL REVENUES | (156,104) | - | - | - | - | - | - | (156,104) |
| OTHER REVENUES | (720,415) | - | - | - | - | 426,454 | - | (293,961) |
| CAPITAL REVENUES | (53,400) | - | - | - | - | 53,400 | - | - |
| TOTAL REVENUES | (929,919) | - | - | - | - | 479,854 | - | (450,065) |
| EXPENSES | | | | | | | | |
| SALARIES AND BENEFITS | 2,831,380 | - | - | - | - | - | - | 2,831,380 |
| OPERATING EXPENSES | 764,087 | - | - | (216,000) | - | - | - | 548,087 |
| DEBT REPAYMENT | 84,730 | (83,500) | - | - | - | - | - | 1,230 |
| CAPITAL EXPENSES | 73,400 | - | - | (73,400) | - | - | 422,646 | 422,646 |
| RESERVE TRANSFERS | 122,000 | - | - | - | - | (122,000) | - | - |
| INTERDEPARTMENTAL CHARGES | 1,342,521 | - | - | - | - | - | - | 1,342,521 |
| TOTAL EXPENSES | 5,218,118 | (83,500) | - | (289,400) | - | (122,000) | 422,646 | 5,145,864 |
| TOTAL LIBRARY | 4,288,199 | (83,500) | - | (289,400) | - | 357,854 | 422,646 | 4,695,799 |

1. Principal debt repayment for County debt

2. This represents the repayment of the local area municipalities debt

3. This represents the transfers to and from Reserves and Reserve Funds (excluding gas tax and development charge reserves)

4. Estimated based on 2021 actual amortization

2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|-----------|----|--------|---------|---------------|
| HUMAN RESOURCES | | | | | | | | | | | | |
| HUMAN RESOURCES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 112000 HUMAN RESOURCES | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| TOTAL GENERAL | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| TOTAL HUMAN RESOURCES | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| TOTAL HUMAN RESOURCES | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| CORPORATE SERVICES | | | | | | | | | | | | |
| CORPORATE SERVICES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 120000 FINANCE | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| 120100 CAPITAL PLANNING | - | 2,000 | 2,000 | - | 2,000 | 2,000 | - | - | - | - | - | - |
| 123000 INFORMATION TECHNOLOGY | - | 421,105 | 421,105 | - | 421,105 | - | - | 421,105 | - | - | - | - |
| 900050 ASSET MGMT SYSTEMS ENHANCEMENT | 328,000 | - | 328,000 | - | 328,000 | - | 151,136 | 176,864 | - | - | - | - |
| TOTAL GENERAL | 328,000 | 425,105 | 753,105 | - | 753,105 | 4,000 | 151,136 | 597,969 | - | - | - | - |
| TOTAL CORPORATE SERVICES | 328,000 | 425,105 | 753,105 | - | 753,105 | 4,000 | 151,136 | 597,969 | - | - | - | - |
| TOTAL CORPORATE SERVICES | 328,000 | 425,105 | 753,105 | - | 753,105 | 4,000 | 151,136 | 597,969 | - | - | - | - |
| PUBLIC WORKS | | | | | | | | | | | | |
| ENGINEERING AND CONSTRUCTION | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 290000 CAPITAL ADMIN | - | 24,000 | 24,000 | - | 24,000 | 24,000 | - | - | - | - | - | - |
| 900031 INFRASTRUCTURE DESIGN GUIDELNS | 130,000 | 50,000 | 180,000 | - | 180,000 | - | 80,000 | 100,000 | - | - | - | - |
| TOTAL GENERAL | 130,000 | 74,000 | 204,000 | - | 204,000 | 24,000 | 80,000 | 100,000 | - | - | - | - |
| TOTAL ENGINEERING AND CONSTRUCTION | 130,000 | 74,000 | 204,000 | - | 204,000 | 24,000 | 80,000 | 100,000 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| GREEN INITIATIVES | | | | | | | | | | | | |
| 911006 GREEN INITIATIVES FACILITIES | - | 264,600 | 264,600 | - | 264,600 | - | - | 264,600 | - | - | - | - |
| 911012 EV CHARGERS | - | 1,405,000 | 1,405,000 | - | 1,405,000 | - | 60,000 | 1,345,000 | - | - | - | - |
| 911900 FACILITIES RENEWABLE ENERGY | - | 1,326,000 | 1,326,000 | (759,000) | 567,000 | - | - | 21,000 | - | - | 546,000 | - |
| TOTAL GREEN INITIATIVES | - | 2,995,600 | 2,995,600 | (759,000) | 2,236,600 | - | 60,000 | 1,630,600 | - | - | 546,000 | - |
| ADMINISTRATION BUILDINGS | | | | | | | | | | | | |
| 210000 FACILITIES ADMIN | - | 16,500 | 16,500 | - | 16,500 | - | - | 16,500 | - | - | - | - |
| 210010 ADMIN BUILDING (21 REEVE) | - | 84,620 | 84,620 | - | 84,620 | - | - | 84,620 | - | - | - | - |
| 210030 ARCHIVES (82 LIGHT) | - | 16,200 | 16,200 | - | 16,200 | - | - | 16,200 | - | - | - | - |
| 210110 COIN TOWERS | - | 57,750 | 57,750 | - | 57,750 | - | - | 57,750 | - | - | - | - |
| 215000 410 BULLER | - | 17,500 | 17,500 | - | 17,500 | - | - | 17,500 | - | - | - | - |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|------------------|----------|----------|----------------|---------------|
| 911002 COURTHOUSE RENOVATIONS | 30,000 | 17,250 | 47,250 | - | 47,250 | - | - | 47,250 | - | - | - | - |
| 915000 BOH - Facility | - | 1,150,000 | 1,150,000 | - | 1,150,000 | - | - | 1,150,000 | - | - | - | - |
| TOTAL ADMINISTRATION BUILDINGS | 30,000 | 1,359,820 | 1,389,820 | - | 1,389,820 | - | - | 1,389,820 | - | - | - | - |
| TOTAL FACILITIES | 30,000 | 4,355,420 | 4,385,420 | (759,000) | 3,626,420 | - | 60,000 | 3,020,420 | - | - | 546,000 | - |
| FLEET | | | | | | | | | | | | |
| FLEET | | | | | | | | | | | | |
| 220110 F - VAN | - | 68,200 | 68,200 | - | 68,200 | - | - | 68,200 | - | - | - | - |
| 220326 R - H - PICKUP | 59,500 | - | 59,500 | - | 59,500 | - | - | 59,500 | - | - | - | - |
| 220335 R - H - TRUCK | 73,300 | - | 73,300 | - | 73,300 | - | - | 73,300 | - | - | - | - |
| 220338 R - W - PICKUP | 59,500 | - | 59,500 | - | 59,500 | - | - | 59,500 | - | - | - | - |
| 220339 R - S - PICKUP | - | 84,600 | 84,600 | - | 84,600 | - | - | 84,600 | - | - | - | - |
| 220344 R - S - TRUCK | 73,300 | - | 73,300 | - | 73,300 | - | - | 73,300 | - | - | - | - |
| 220346 R - D - TRUCK | 73,300 | - | 73,300 | - | 73,300 | - | - | 73,300 | - | - | - | - |
| 220350 R - D - PICKUP | 59,500 | - | 59,500 | - | 59,500 | - | - | 59,500 | - | - | - | - |
| 220351 R - W - TRUCK | 73,300 | - | 73,300 | - | 73,300 | - | - | 73,300 | - | - | - | - |
| 220360 R - H - TANDEM | - | 425,500 | 425,500 | - | 425,500 | - | - | 425,500 | - | - | - | - |
| 220374 R - H - TANDEM | 401,000 | - | 401,000 | - | 401,000 | - | - | 401,000 | - | - | - | - |
| 220386 R - S - TANDEM | - | 425,550 | 425,550 | - | 425,550 | - | - | 425,550 | - | - | - | - |
| 220391 R - W - TANDEM | 420,000 | - | 420,000 | - | 420,000 | - | - | 420,000 | - | - | - | - |
| 220522 WW - PICKUP | 59,300 | - | 59,300 | - | 59,300 | - | - | 59,300 | - | - | - | - |
| 220523 WW - PICKUP | 59,300 | - | 59,300 | - | 59,300 | - | - | 59,300 | - | - | - | - |
| 220570 WW - VAN | - | 78,900 | 78,900 | - | 78,900 | - | - | 78,900 | - | - | - | - |
| 220637 W - PICKUP | - | 120,000 | 120,000 | - | 120,000 | - | - | 120,000 | - | - | - | - |
| 220638 W - PICKUP | - | 110,000 | 110,000 | - | 110,000 | - | - | 110,000 | - | - | - | - |
| 220655 W - PICKUP | - | 85,500 | 85,500 | - | 85,500 | - | - | 85,500 | - | - | - | - |
| 220656 W - PICKUP | - | 85,900 | 85,900 | - | 85,900 | - | - | 85,900 | - | - | - | - |
| 220723 L - COMPACTOR 826h | - | 50,000 | 50,000 | - | 50,000 | - | - | 50,000 | - | - | - | - |
| 220744 L - TRUCK | 199,000 | - | 199,000 | - | 199,000 | - | - | 199,000 | - | - | - | - |
| 220752 L - PICKUP | - | 37,700 | 37,700 | - | 37,700 | - | - | 37,700 | - | - | - | - |
| TOTAL FLEET | 1,610,300 | 1,571,850 | 3,182,150 | - | 3,182,150 | - | - | 3,182,150 | - | - | - | - |
| TOTAL FLEET | 1,610,300 | 1,571,850 | 3,182,150 | - | 3,182,150 | - | - | 3,182,150 | - | - | - | - |
| TRANSPORTATION SERVICES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 230000 ROADS ADMIN | - | 1,500 | 1,500 | - | 1,500 | - | - | 1,500 | - | - | - | - |
| TOTAL GENERAL | - | 1,500 | 1,500 | - | 1,500 | - | - | 1,500 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |

1. Unfinanced Capital: Projects financed in a different year than expenses incurred.
2. Carry Forward Budget: Prior year's approved budget not spent.
3. New Requested Budget: Additional or new project budget requested.

2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|-----------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|------------------|----------------|------------------|----------|------------------|
| 213010 HIGHLAND YARD FAC | - | 86,200 | 86,200 | - | 86,200 | - | - | 86,200 | - | - | - | - |
| 213020 SPRINGFORD YARD FAC | 50,000 | 200,000 | 250,000 | - | 250,000 | - | - | 250,000 | - | - | - | - |
| 213030 WOODSTOCK YARD FAC | 21,000 | - | 21,000 | - | 21,000 | - | - | 21,000 | - | - | - | - |
| TOTAL FACILITIES | 71,000 | 286,200 | 357,200 | - | 357,200 | - | - | 357,200 | - | - | - | - |
| ROAD NETWORK | | | | | | | | | | | | |
| 930000 TRANSPORTATION MASTER PLAN | - | 130,000 | 130,000 | - | 130,000 | - | - | 32,500 | 97,500 | - | - | - |
| 930004 CR 4 | 15,000 | 15,000 | 30,000 | - | 30,000 | - | - | - | 30,000 | - | - | - |
| 930008 CR 8 | - | 225,000 | 225,000 | - | 225,000 | - | - | - | 225,000 | - | - | - |
| 930009 CR 9 | 75,000 | - | 75,000 | - | 75,000 | - | - | 75,000 | - | - | - | - |
| 930015 CR 15 | - | 20,000 | 20,000 | - | 20,000 | - | - | 20,000 | - | - | - | - |
| 930016 CR 16 | 50,000 | - | 50,000 | - | 50,000 | - | - | 25,000 | 25,000 | - | - | - |
| 930019 CR 19 | 34,000 | 500,000 | 534,000 | - | 534,000 | - | - | 534,000 | - | - | - | - |
| 930029 CR 29 | - | 2,000,000 | 2,000,000 | - | 2,000,000 | - | - | 100,000 | - | 1,900,000 | - | - |
| 930035 CR 35 | - | 100,000 | 100,000 | - | 100,000 | - | - | 100,000 | - | - | - | - |
| 930054 CR 54 | - | 300,000 | 300,000 | - | 300,000 | - | - | 300,000 | - | - | - | - |
| 930059 CR 59 | - | 2,410,000 | 2,410,000 | - | 2,410,000 | - | - | 125,000 | - | 2,185,000 | - | 100,000 |
| 930070 GUIDE RAILS | - | 320,000 | 320,000 | - | 320,000 | - | - | 320,000 | - | - | - | - |
| 930073 DC TECHNICAL STUDY RDS | - | 75,000 | 75,000 | - | 75,000 | - | - | - | 75,000 | - | - | - |
| 930076 PEDESTRIAN CROSSINGS | - | 250,000 | 250,000 | - | 250,000 | - | - | 250,000 | - | - | - | - |
| 930077 INTERSECTION UPGRADES | - | 495,000 | 495,000 | - | 495,000 | - | - | 495,000 | - | - | - | - |
| 930078 INTERSECTION ILLUMINATION | - | 55,000 | 55,000 | - | 55,000 | - | - | 55,000 | - | - | - | - |
| 930079 CYCLING INFRASTRUCTURE | - | 50,000 | 50,000 | - | 50,000 | - | - | 50,000 | - | - | - | - |
| 930080 RETAINING WALLS | - | 30,000 | 30,000 | - | 30,000 | - | - | 30,000 | - | - | - | - |
| 930099 REHAB & RESURFACING | - | 4,800,000 | 4,800,000 | - | 4,800,000 | - | - | 2,850,000 | - | 950,000 | - | 1,000,000 |
| 930102 CRACK SEALING | - | 200,000 | 200,000 | - | 200,000 | - | - | 100,000 | - | - | - | 100,000 |
| 930150 URBANIZATION | - | 100,000 | 100,000 | - | 100,000 | - | - | 50,000 | 50,000 | - | - | - |
| 930300 TRAFFIC SIGNALS | 20,000 | 1,295,000 | 1,315,000 | - | 1,315,000 | - | - | 1,065,000 | 250,000 | - | - | - |
| 930301 TRAFFIC - TRAFFIC CALMING | - | 150,000 | 150,000 | - | 150,000 | - | - | 150,000 | - | - | - | - |
| TOTAL ROAD NETWORK | 194,000 | 13,520,000 | 13,714,000 | - | 13,714,000 | - | - | 6,726,500 | 752,500 | 5,035,000 | - | 1,200,000 |
| STORM NETWORK | | | | | | | | | | | | |
| 930115 DRAIN IMPROV | - | 200,000 | 200,000 | - | 200,000 | - | - | 200,000 | - | - | - | - |
| 930116 PRINCETON DRAIN | 500,000 | 750,000 | 1,250,000 | - | 1,250,000 | - | - | 1,250,000 | - | - | - | - |
| 930197 STRIK DRAIN | - | 85,000 | 85,000 | - | 85,000 | - | - | 85,000 | - | - | - | - |
| 930198 URBAN STORM SEWER | - | 460,000 | 460,000 | - | 460,000 | - | - | 460,000 | - | - | - | - |
| 930199 RURAL STORM SEWER | - | 3,110,000 | 3,110,000 | - | 3,110,000 | - | - | 1,377,000 | - | 1,733,000 | - | - |
| TOTAL STORM NETWORK | 500,000 | 4,605,000 | 5,105,000 | - | 5,105,000 | - | - | 3,372,000 | - | 1,733,000 | - | - |

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3. New Requested Budget: Additional or new project budget requested.

2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|--------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|---------------|-----------------------|-------------------|----------------|------------------|----------------|------------------|
| TRAILS | | | | | | | | | | | | |
| 900014 TRAILS | 81,000 | - | 81,000 | - | 81,000 | - | - | 81,000 | - | - | - | - |
| 900027 CORRIDOR FENCING | 32,000 | - | 32,000 | - | 32,000 | - | - | 32,000 | - | - | - | - |
| TOTAL TRAILS | 113,000 | - | 113,000 | - | 113,000 | - | - | 113,000 | - | - | - | - |
| BRIDGES AND CULVERTS | | | | | | | | | | | | |
| 930200 BRIDGE REHAB | 250,000 | 6,080,000 | 6,330,000 | - | 6,330,000 | - | - | 3,430,000 | - | 1,900,000 | - | 1,000,000 |
| TOTAL BRIDGES AND CULVERTS | 250,000 | 6,080,000 | 6,330,000 | - | 6,330,000 | - | - | 3,430,000 | - | 1,900,000 | - | 1,000,000 |
| TOTAL TRANSPORTATION SERVICES | 1,128,000 | 24,492,700 | 25,620,700 | - | 25,620,700 | - | - | 14,000,200 | 752,500 | 8,668,000 | - | 2,200,000 |
| WASTE MANAGEMENT | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 280000 WASTE MGMT | - | 126,100 | 126,100 | - | 126,100 | 7,600 | - | 118,500 | - | - | - | - |
| 283000 WASTE MGMT - TILLSONBURG | - | 50,500 | 50,500 | - | 50,500 | - | - | 50,500 | - | - | - | - |
| 918700 LANDFILL SOUTH OPERATING AREA | - | 10,000 | 10,000 | - | 10,000 | - | - | 10,000 | - | - | - | - |
| TOTAL GENERAL | - | 186,600 | 186,600 | - | 186,600 | 7,600 | - | 179,000 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 218700 SALFORD LF BLDGS | - | 10,500 | 10,500 | - | 10,500 | - | - | 10,500 | - | - | - | - |
| 911800 SALFORD LANDFILL FACILITIES | 180,000 | 1,501,500 | 1,681,500 | - | 1,681,500 | - | - | 1,681,500 | - | - | - | - |
| TOTAL FACILITIES | 180,000 | 1,512,000 | 1,692,000 | - | 1,692,000 | - | - | 1,692,000 | - | - | - | - |
| TOTAL WASTE MANAGEMENT | 180,000 | 1,698,600 | 1,878,600 | - | 1,878,600 | 7,600 | - | 1,871,000 | - | - | - | - |
| TOTAL PUBLIC WORKS | 3,078,300 | 32,192,570 | 35,270,870 | (759,000) | 34,511,870 | 31,600 | 140,000 | 22,173,770 | 752,500 | 8,668,000 | 546,000 | 2,200,000 |
| WOODINGFORD LODGE | | | | | | | | | | | | |
| WOODINGFORD LODGE | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 391000 WFL - WOODSTOCK | - | 828,265 | 828,265 | - | 828,265 | 28,000 | - | 778,925 | - | 21,340 | - | - |
| 392000 WFL - INGERSOLL | - | 328,328 | 328,328 | - | 328,328 | 11,500 | - | 302,450 | - | 14,378 | - | - |
| 393000 WFL - TILLSONBURG | - | 371,324 | 371,324 | - | 371,324 | 11,500 | - | 345,446 | - | 14,378 | - | - |
| TOTAL GENERAL | - | 1,527,917 | 1,527,917 | - | 1,527,917 | 51,000 | - | 1,426,821 | - | 50,096 | - | - |
| TOTAL WOODINGFORD LODGE | - | 1,527,917 | 1,527,917 | - | 1,527,917 | 51,000 | - | 1,426,821 | - | 50,096 | - | - |
| TOTAL WOODINGFORD LODGE | - | 1,527,917 | 1,527,917 | - | 1,527,917 | 51,000 | - | 1,426,821 | - | 50,096 | - | - |
| HUMAN SERVICES | | | | | | | | | | | | |
| HOUSING | | | | | | | | | | | | |
| SOCIAL HOUSING FACILITIES | | | | | | | | | | | | |
| 360000 H.S.I. SHELTER | - | 35,400 | 35,400 | - | 35,400 | - | - | 35,400 | - | - | - | - |
| 360425 HSG - 16 GEORGE | - | 15,750 | 15,750 | - | 15,750 | - | - | 15,750 | - | - | - | - |
| 360440 HSG - 111 BROCK | - | 25,200 | 25,200 | - | 25,200 | - | - | 25,200 | - | - | - | - |
| 360451 HSG - 235 THAMES | - | 126,500 | 126,500 | - | 126,500 | - | - | 126,500 | - | - | - | - |

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2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|--|--------------------------|---------------------------|---------------------|------------------------|-----------------------|--------------|-----------------------|------------------|----------|----------|----------|---------------|
| 360454 HSG - 178 EARL | - | 670,000 | 670,000 | - | 670,000 | - | - | 670,000 | - | - | - | - |
| 360455 HSG - 135 CARROLL | 42,000 | 227,000 | 269,000 | - | 269,000 | - | - | 269,000 | - | - | - | - |
| 360462 HSG - 174 LISGAR | - | 73,500 | 73,500 | - | 73,500 | - | - | 73,500 | - | - | - | - |
| 360463 HSG - 215 LISGAR | 30,000 | 1,500 | 31,500 | - | 31,500 | - | - | 31,500 | - | - | - | - |
| 360464 HSG - EARLE | 32,000 | 48,850 | 80,850 | - | 80,850 | - | - | 80,850 | - | - | - | - |
| 360465 HSG - VERNA | - | 94,500 | 94,500 | - | 94,500 | - | - | 94,500 | - | - | - | - |
| 360470 HSG - PAVEY/ALICE | - | 15,750 | 15,750 | - | 15,750 | - | - | 15,750 | - | - | - | - |
| 360471 HSG - JAMES | - | 126,000 | 126,000 | - | 126,000 | - | - | 126,000 | - | - | - | - |
| 360472 HSG - 816 ALICE | - | 61,950 | 61,950 | - | 61,950 | - | - | 61,950 | - | - | - | - |
| 360473 HSG - CROSS PL | - | 26,250 | 26,250 | - | 26,250 | - | - | 26,250 | - | - | - | - |
| 360474 HSG - KARN | - | 63,000 | 63,000 | - | 63,000 | - | - | 63,000 | - | - | - | - |
| 360475 HSG - 742 PAVEY | - | 40,425 | 40,425 | - | 40,425 | - | - | 40,425 | - | - | - | - |
| 360476 HSG - 82 FINKLE | - | 20,600 | 20,600 | - | 20,600 | - | - | 20,600 | - | - | - | - |
| 360477 HSG - 161 FYFE | - | 219,660 | 219,660 | - | 219,660 | - | - | 219,660 | - | - | - | - |
| 360478 HSG - 738 PARKINSON | 25,000 | 45,200 | 70,200 | - | 70,200 | - | - | 70,200 | - | - | - | - |
| 361050 AHP - 385/387 DUNDAS ST | - | 63,050 | 63,050 | - | 63,050 | - | - | 63,050 | - | - | - | - |
| TOTAL SOCIAL HOUSING FACILITIES | 129,000 | 2,000,085 | 2,129,085 | - | 2,129,085 | - | - | 2,129,085 | - | - | - | - |
| TOTAL HOUSING | 129,000 | 2,000,085 | 2,129,085 | - | 2,129,085 | - | - | 2,129,085 | - | - | - | - |
| TOTAL HUMAN SERVICES | 129,000 | 2,000,085 | 2,129,085 | - | 2,129,085 | - | - | 2,129,085 | - | - | - | - |
| PARAMEDIC SERVICES | | | | | | | | | | | | |
| PARAMEDIC SERVICES | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 510000 PARAMEDIC SERVICES | 651,600 | 1,187,179 | 1,838,779 | - | 1,838,779 | 5,000 | - | 1,833,779 | - | - | - | - |
| TOTAL GENERAL | 651,600 | 1,187,179 | 1,838,779 | - | 1,838,779 | 5,000 | - | 1,833,779 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 915010 EMS MILL ST | - | 14,000 | 14,000 | - | 14,000 | - | - | 14,000 | - | - | - | - |
| 915030 EMS 162 CARNEGIE ING | - | 15,750 | 15,750 | - | 15,750 | - | - | 15,750 | - | - | - | - |
| 915040 EMS 81 KING TBURG | - | 21,000 | 21,000 | - | 21,000 | - | - | 21,000 | - | - | - | - |
| TOTAL FACILITIES | - | 50,750 | 50,750 | - | 50,750 | - | - | 50,750 | - | - | - | - |
| TOTAL PARAMEDIC SERVICES | 651,600 | 1,237,929 | 1,889,529 | - | 1,889,529 | 5,000 | - | 1,884,529 | - | - | - | - |
| TOTAL PARAMEDIC SERVICES | 651,600 | 1,237,929 | 1,889,529 | - | 1,889,529 | 5,000 | - | 1,884,529 | - | - | - | - |
| PLANNING | | | | | | | | | | | | |
| PLANNING | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 400000 PLANNING | - | 4,000 | 4,000 | - | 4,000 | 4,000 | - | - | - | - | - | - |
| TOTAL GENERAL | - | 4,000 | 4,000 | - | 4,000 | 4,000 | - | - | - | - | - | - |

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2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|---------|--------|------|---------------|
| TOTAL PLANNING | - | 4,000 | 4,000 | - | 4,000 | 4,000 | - | - | - | - | - | - |
| TOTAL PLANNING | - | 4,000 | 4,000 | - | 4,000 | 4,000 | - | - | - | - | - | - |
| LIBRARY | | | | | | | | | | | | |
| LIBRARY | | | | | | | | | | | | |
| GENERAL | | | | | | | | | | | | |
| 600000 LIBRARY ADMINISTRATION | - | 20,000 | 20,000 | - | 20,000 | 20,000 | - | - | - | - | - | - |
| 610000 SPECIAL PROGRAMS | - | 24,000 | 24,000 | - | 24,000 | - | - | 24,000 | - | - | - | - |
| TOTAL GENERAL | - | 44,000 | 44,000 | - | 44,000 | 20,000 | - | 24,000 | - | - | - | - |
| FACILITIES | | | | | | | | | | | | |
| 916040 OCL ING | - | 5,250 | 5,250 | - | 5,250 | - | - | 5,250 | - | - | - | - |
| 916060 Norwich Library | - | 24,150 | 24,150 | - | 24,150 | - | - | 24,150 | - | - | - | - |
| TOTAL FACILITIES | - | 29,400 | 29,400 | - | 29,400 | - | - | 29,400 | - | - | - | - |
| TOTAL LIBRARY | - | 73,400 | 73,400 | - | 73,400 | 20,000 | - | 53,400 | - | - | - | - |
| TOTAL LIBRARY | - | 73,400 | 73,400 | - | 73,400 | 20,000 | - | 53,400 | - | - | - | - |
| WATER & WASTEWATER | | | | | | | | | | | | |
| WATER & WASTEWATER GENERAL | | | | | | | | | | | | |
| GREEN INITIATIVES | | | | | | | | | | | | |
| 911008 GREEN INITIATIVES WASTEWATER | - | 20,000 | 20,000 | - | 20,000 | - | 20,000 | - | - | - | - | - |
| TOTAL GREEN INITIATIVES | - | 20,000 | 20,000 | - | 20,000 | - | 20,000 | - | - | - | - | - |
| GENERAL | | | | | | | | | | | | |
| 250000 WW GENERAL | - | 157,250 | 157,250 | - | 157,250 | - | 157,250 | - | - | - | - | - |
| 260000 WATER GENERAL | - | 136,000 | 136,000 | - | 136,000 | - | 136,000 | - | - | - | - | - |
| 900016 SCADA MASTER PLAN | - | 2,208,000 | 2,208,000 | - | 2,208,000 | - | 1,910,827 | - | 297,173 | - | - | - |
| 900018 WATER MODEL | 15,000 | - | 15,000 | - | 15,000 | - | 3,750 | - | 11,250 | - | - | - |
| 900025 WWW MASTER PLAN | - | 140,000 | 140,000 | - | 140,000 | - | 34,998 | - | 105,002 | - | - | - |
| 900026 DC TECHNICAL STUDY W/WW | - | 75,000 | 75,000 | - | 75,000 | - | 233 | - | 74,767 | - | - | - |
| 900034 WASTEWATER MODEL | - | 45,000 | 45,000 | - | 45,000 | - | 45,000 | - | - | - | - | - |
| TOTAL GENERAL | 15,000 | 2,761,250 | 2,776,250 | - | 2,776,250 | - | 2,288,058 | - | 488,192 | - | - | - |
| TOTAL WATER & WASTEWATER GENERAL | 15,000 | 2,781,250 | 2,796,250 | - | 2,796,250 | - | 2,308,058 | - | 488,192 | - | - | - |
| WASTEWATER SYSTEMS | | | | | | | | | | | | |
| WOODSTOCK - WW | | | | | | | | | | | | |
| 250100 WW WDSK | - | 239,300 | 239,300 | - | 239,300 | - | 239,300 | - | - | - | - | - |
| 911280 WDSTK - WW FACILITIES - T | - | 148,050 | 148,050 | - | 148,050 | - | 148,050 | - | - | - | - | - |
| 950151 WDSK - PATTULLO INDUSTRIAL PRK | 110,000 | 2,456,500 | 2,566,500 | (2,278,500) | 288,000 | - | 288,000 | - | - | - | - | - |
| 950158 WDSTK - CITY PROJECTS | - | 2,458,000 | 2,458,000 | - | 2,458,000 | - | 2,458,000 | - | - | - | - | - |
| 950163 WDSTK - LANSLOWNE PS | 155,000 | - | 155,000 | - | 155,000 | - | - | - | 155,000 | - | - | - |

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2023 CAPITAL PLAN BUDGET

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|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|------------------|----------|----------|---------------|
| 950165 WDSTK - SANITARY OVERSIZING | - | 60,000 | 60,000 | - | 60,000 | - | - | - | 60,000 | - | - | - |
| 950172 WDSTK - N TRUNK SEWER I/I | 64,000 | 15,000 | 79,000 | - | 79,000 | - | 65,866 | - | 13,134 | - | - | - |
| 950174 WDSTK - LINEAR R/R CR PROJ | - | 560,000 | 560,000 | - | 560,000 | - | 560,000 | - | - | - | - | - |
| TOTAL WOODSTOCK - WW | 329,000 | 5,936,850 | 6,265,850 | (2,278,500) | 3,987,350 | - | 3,759,216 | - | 228,134 | - | - | - |
| TILLSONBURG - WW | | | | | | | | | | | | |
| 250200 WW TBURG | - | 45,000 | 45,000 | - | 45,000 | - | 45,000 | - | - | - | - | - |
| 911281 TBURG - WW FACILITIES - T | - | 45,000 | 45,000 | - | 45,000 | - | 45,000 | - | - | - | - | - |
| 950200 TBURG - WWTP PHASE 1 UPGRADE | - | 6,415,000 | 6,415,000 | - | 6,415,000 | - | 5,153,169 | - | 1,261,831 | - | - | - |
| 950226 TBURG - TOWN PROJECTS | - | 687,000 | 687,000 | - | 687,000 | - | 687,000 | - | - | - | - | - |
| TOTAL TILLSONBURG - WW | - | 7,192,000 | 7,192,000 | - | 7,192,000 | - | 5,930,169 | - | 1,261,831 | - | - | - |
| INGERSOLL - WW | | | | | | | | | | | | |
| 250300 WW INGERSOLL | - | 96,400 | 96,400 | - | 96,400 | - | 96,400 | - | - | - | - | - |
| 911282 ING - WW FACILITIES - T | - | 115,320 | 115,320 | - | 115,320 | - | 115,320 | - | - | - | - | - |
| 950330 ING - TOWN PROJECTS | - | 787,000 | 787,000 | - | 787,000 | - | 787,000 | - | - | - | - | - |
| 950332 ING-RELINING | - | 550,000 | 550,000 | - | 550,000 | - | 550,000 | - | - | - | - | - |
| 950336 ING - SW INDUSTRIAL PARK | - | 100,000 | 100,000 | - | 100,000 | - | 100,000 | - | - | - | - | - |
| TOTAL INGERSOLL - WW | - | 1,648,720 | 1,648,720 | - | 1,648,720 | - | 1,648,720 | - | - | - | - | - |
| NORWICH - WW | | | | | | | | | | | | |
| 250400 WW NORWICH | - | 13,000 | 13,000 | - | 13,000 | - | 13,000 | - | - | - | - | - |
| 950412 NOR-LAGOON EXPANSION | 595,000 | - | 595,000 | - | 595,000 | - | - | - | 595,000 | - | - | - |
| 950450 NOR - SANITARY REPLACEMENTS | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - | - | - | - | - |
| TOTAL NORWICH - WW | 595,000 | 63,000 | 658,000 | - | 658,000 | - | 63,000 | - | 595,000 | - | - | - |
| TAVISTOCK - WW | | | | | | | | | | | | |
| 250500 WW TAVISTOCK | - | 95,000 | 95,000 | - | 95,000 | - | 95,000 | - | - | - | - | - |
| 950504 TAV - WWTP EXPANSION/UPGRADE | - | 250,000 | 250,000 | - | 250,000 | - | 250,000 | - | - | - | - | - |
| 950513 TAV - WILLIAM SPS REHAB | 100,000 | 20,000 | 120,000 | - | 120,000 | - | 120,000 | - | - | - | - | - |
| 950550 TAV - SANITARY REPLACEMENTS | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - | - | - | - | - |
| TOTAL TAVISTOCK - WW | 100,000 | 415,000 | 515,000 | - | 515,000 | - | 515,000 | - | - | - | - | - |
| PLATTSVILLE - WW | | | | | | | | | | | | |
| 250600 WW PLATTSVILLE | - | 7,000 | 7,000 | - | 7,000 | - | 7,000 | - | - | - | - | - |
| 950607 PLAT - BIOSOLIDS CLEAN-OUT | - | 27,000 | 27,000 | - | 27,000 | - | 27,000 | - | - | - | - | - |
| TOTAL PLATTSVILLE - WW | - | 34,000 | 34,000 | - | 34,000 | - | 34,000 | - | - | - | - | - |
| THAMESFORD - WW | | | | | | | | | | | | |
| 250700 WW THAMESFORD | - | 27,400 | 27,400 | - | 27,400 | - | 27,400 | - | - | - | - | - |
| 911286 THAMES - WW FACILITIES - T | - | 3,300 | 3,300 | - | 3,300 | - | 3,300 | - | - | - | - | - |
| 950718 THAMES - WWTP PRETREATMENT/SCR | 200,000 | 135,000 | 335,000 | - | 335,000 | - | 335,000 | - | - | - | - | - |

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2023 CAPITAL PLAN BUDGET

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|---------------------------------------|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------|-----------------------|----------|------------------|----------|-----------|----------------|
| TOTAL THAMESFORD - WW | 200,000 | 165,700 | 365,700 | - | 365,700 | - | 365,700 | - | - | - | - | - |
| DRUMBO - WW | | | | | | | | | | | | |
| 250800 WW DRUMBO | - | 10,000 | 10,000 | - | 10,000 | - | 10,000 | - | - | - | - | - |
| 950807 DRUMBO - STANDBY POWER | 10,000 | 10,000 | 20,000 | - | 20,000 | - | 20,000 | - | - | - | - | - |
| 950810 DRUMBO - WWTP CAPACITY EXP | 1,610,000 | 725,000 | 2,335,000 | (2,257,310) | 77,690 | - | 50,000 | - | 27,690 | - | - | - |
| TOTAL DRUMBO - WW | 1,620,000 | 745,000 | 2,365,000 | (2,257,310) | 107,690 | - | 80,000 | - | 27,690 | - | - | - |
| MT ELGIN - WW | | | | | | | | | | | | |
| 950905 MT ELGIN - WWTP CAPACITY EXP | - | 1,200,000 | 1,200,000 | (550,000) | 650,000 | - | 650,000 | - | - | - | - | - |
| TOTAL MT ELGIN - WW | - | 1,200,000 | 1,200,000 | (550,000) | 650,000 | - | 650,000 | - | - | - | - | - |
| EMBRO - WW | | | | | | | | | | | | |
| 951003 EMBRO - SERVICING | - | - | - | 62,500 | 62,500 | - | - | - | - | - | - | 62,500 |
| TOTAL EMBRO - WW | - | - | - | 62,500 | 62,500 | - | - | - | - | - | - | 62,500 |
| INNERKIP - WW | | | | | | | | | | | | |
| 951100 INNERKIP - WW SERVICING | - | - | - | 75,000 | 75,000 | - | - | - | - | - | - | 75,000 |
| TOTAL INNERKIP - WW | - | - | - | 75,000 | 75,000 | - | - | - | - | - | - | 75,000 |
| TOTAL WASTEWATER SYSTEMS | 2,844,000 | 17,400,270 | 20,244,270 | (4,948,310) | 15,295,960 | - | 13,045,805 | - | 2,112,655 | - | - | 137,500 |
| WATER SYSTEMS | | | | | | | | | | | | |
| WOODSTOCK - W | | | | | | | | | | | | |
| 260100 WATER WOODSTOCK | - | 84,000 | 84,000 | - | 84,000 | - | 84,000 | - | - | - | - | - |
| 911261 WDSTK - WATER FAC - T | - | 137,120 | 137,120 | - | 137,120 | - | 137,120 | - | - | - | - | - |
| 911265 WDSTK - WATER FAC - D | - | 27,970 | 27,970 | - | 27,970 | - | 27,970 | - | - | - | - | - |
| 960105 WDSTK - UV UPGRADE | - | 675,000 | 675,000 | - | 675,000 | - | 675,000 | - | - | - | - | - |
| 960141 WDSTK - CITY PROJECTS | - | 2,380,000 | 2,380,000 | - | 2,380,000 | - | 2,380,000 | - | - | - | - | - |
| 960149 WDSTK - CITY PROJ OVERSIZING | - | 395,000 | 395,000 | - | 395,000 | - | - | - | 395,000 | - | - | - |
| 960152 WDSTK - THORNTON WELLFIELD | - | 175,000 | 175,000 | - | 175,000 | - | 175,000 | - | - | - | - | - |
| 960153 WDSTCK - LINEAR R/R CR PROJ | - | 800,000 | 800,000 | - | 800,000 | - | 800,000 | - | - | - | - | - |
| 960154 WDSTK - BOWERHILL BPS | - | 250,000 | 250,000 | - | 250,000 | - | 250,000 | - | - | - | - | - |
| 960156 WDSK - PATTULLO INDUSTRIAL PRK | 90,000 | 182,000 | 272,000 | - | 272,000 | - | 272,000 | - | - | - | - | - |
| 960159 WDSTK - THORNTON FEEDERMN REPL | 350,000 | - | 350,000 | - | 350,000 | - | 350,000 | - | - | - | - | - |
| 960170 WDSTK - CR4 & Lansdowne WM | - | - | - | 4,462,000 | 4,462,000 | - | - | - | 320,000 | - | 4,142,000 | - |
| 960171 WDSTK - CR17 WATERMAIN | - | - | - | 4,000,000 | 4,000,000 | - | - | - | - | - | 4,000,000 | - |
| TOTAL WOODSTOCK - W | 440,000 | 5,106,090 | 5,546,090 | 8,462,000 | 14,008,090 | - | 5,151,090 | - | 715,000 | - | 8,142,000 | - |
| TILLSONBURG - W | | | | | | | | | | | | |
| 260200 WATER TILLSONBURG | 35,000 | 356,000 | 391,000 | - | 391,000 | - | 391,000 | - | - | - | - | - |
| 911262 TBURG - WATER FACILITIES - T | - | 12,130 | 12,130 | - | 12,130 | - | 12,130 | - | - | - | - | - |
| 960200 TBURG - WELL 7A | 65,000 | 130,000 | 195,000 | - | 195,000 | - | 195,000 | - | - | - | - | - |

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2023 CAPITAL PLAN BUDGET

| DESCRIPTION | CARRY FORWARD BUDGET (2) | 2023 REQUESTED BUDGET (3) | 2023 CAPITAL BUDGET | UNFINANCED CAPITAL (1) | 2023 FINANCED CAPITAL | TAXATION | W/WW RATES & RESERVES | RESERVES | DC | GRANTS | DEBT | OTHER SOURCES |
|---|--------------------------|---------------------------|---------------------|------------------------|-----------------------|----------------|-----------------------|-------------------|------------------|------------------|------------------|------------------|
| 960201 TBURG - WELL 3 UPGRADE | 90,000 | 25,000 | 115,000 | - | 115,000 | - | 115,000 | - | - | - | - | - |
| 960207 TBURG-GRNDWTR MODEL | - | 175,000 | 175,000 | - | 175,000 | - | 175,000 | - | - | - | - | - |
| 960208 TBURG - UV UPGRADE | - | 270,000 | 270,000 | - | 270,000 | - | 270,000 | - | - | - | - | - |
| 960214 TBURG - BOOSTED PRESSURE | - | 300,000 | 300,000 | - | 300,000 | - | 300,000 | - | - | - | - | - |
| 960235 TBURG - TOWN PROJECTS | - | 384,000 | 384,000 | - | 384,000 | - | 384,000 | - | - | - | - | - |
| 960243 TBURG - STANDBY POWER | - | 15,000 | 15,000 | - | 15,000 | - | 15,000 | - | - | - | - | - |
| 960249 TBURG - TOWN PROJ OVERSIZING | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - | - | - | - | - |
| TOTAL TILLSONBURG - W | 190,000 | 1,717,130 | 1,907,130 | - | 1,907,130 | - | 1,907,130 | - | - | - | - | - |
| INGERSOLL - W | | | | | | | | | | | | |
| 260300 WATER INGERSOLL | 150,000 | 6,000 | 156,000 | - | 156,000 | - | 156,000 | - | - | - | - | - |
| 911267 WATER INGERSOLL FACILITIES - D | - | 30,000 | 30,000 | - | 30,000 | - | 30,000 | - | - | - | - | - |
| 911272 WATER INGERSOLL FACILITIES - T | - | 6,300 | 6,300 | - | 6,300 | - | 6,300 | - | - | - | - | - |
| 960307 ING - GROUNDWATER MODEL | - | 200,000 | 200,000 | - | 200,000 | - | 200,000 | - | - | - | - | - |
| 960309 ING - WELL 7 UPGRADE | - | 350,000 | 350,000 | - | 350,000 | - | 350,000 | - | - | - | - | - |
| 960325 ING - TOWN PROJECTS | - | 1,884,000 | 1,884,000 | - | 1,884,000 | - | 1,884,000 | - | - | - | - | - |
| 960335 ING - CAST IRON PIPE REPLACE | 140,000 | 1,000,000 | 1,140,000 | - | 1,140,000 | - | 1,140,000 | - | - | - | - | - |
| 960341 ING-TOWER PAINT REPAIR | 235,000 | 125,000 | 360,000 | - | 360,000 | - | 360,000 | - | - | - | - | - |
| TOTAL INGERSOLL - W | 525,000 | 3,601,300 | 4,126,300 | - | 4,126,300 | - | 4,126,300 | - | - | - | - | - |
| TOWNSHIPS - W | | | | | | | | | | | | |
| 260400 WATER TOWNSHIPS | 35,000 | 394,000 | 429,000 | - | 429,000 | - | 429,000 | - | - | - | - | - |
| 911264 WATER TOWNSHIP FACILITIES - T | - | 39,350 | 39,350 | - | 39,350 | - | 39,350 | - | - | - | - | - |
| 911268 WATER TOWNSHIP FACILITIES - D | - | 23,200 | 23,200 | - | 23,200 | - | 23,200 | - | - | - | - | - |
| 960400 TOWNSHIP DISTRIB REPLACEMENT | - | 50,000 | 50,000 | - | 50,000 | - | 50,000 | - | - | - | - | - |
| 960402 NEW ASSET SUPPLY/LINEAR | - | 50,000 | 50,000 | - | 50,000 | - | 46,037 | - | 3,963 | - | - | - |
| 960413 THAMES - UV UPGRADE | - | 200,000 | 200,000 | - | 200,000 | - | 200,000 | - | - | - | - | - |
| 960419 TWSP - PRESSURE & LEAK STUDY | - | 110,000 | 110,000 | - | 110,000 | - | 110,000 | - | - | - | - | - |
| 960422 TWSP - WATER QUALITY IMP | 70,000 | 40,000 | 110,000 | - | 110,000 | - | 110,000 | - | - | - | - | - |
| 960437 TAV - WELL 4 | - | 20,000 | 20,000 | - | 20,000 | - | 5,000 | - | 15,000 | - | - | - |
| 960441 NOR-TOWER PAINT/REPAIR | - | 4,025,000 | 4,025,000 | - | 4,025,000 | - | 4,025,000 | - | - | - | - | - |
| TOTAL TOWNSHIPS - W | 105,000 | 4,951,550 | 5,056,550 | - | 5,056,550 | - | 5,037,587 | - | 18,963 | - | - | - |
| TOTAL WATER SYSTEMS | 1,260,000 | 15,376,070 | 16,636,070 | 8,462,000 | 25,098,070 | - | 16,222,107 | - | 733,963 | - | 8,142,000 | - |
| TOTAL WATER & WASTEWATER | 4,119,000 | 35,557,590 | 39,676,590 | 3,513,690 | 43,190,280 | - | 31,575,970 | - | 3,334,810 | - | 8,142,000 | 137,500 |
| TOTAL County of Oxford - Capital | 8,305,900 | 73,020,596 | 81,326,496 | 2,754,690 | 84,081,186 | 117,600 | 31,867,106 | 28,265,574 | 4,087,310 | 8,718,096 | 8,688,000 | 2,337,500 |

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